

NEWS: EUROPE

Moscow's reformers score oil victory

By John Thornhill in Moscow

in a sharp policy reversal, Mr Victor Chernomyrdin, Russia's prime minister, has signed a resolution liberalising the country's oil export regime, lifting export quotas and refraining from imposing domestic quotas.

The move, seen as a touchstone of reform in Russia, will have the effect of raising domestic oil prices and has been bitterly contested within the government.

If successfully adopted, the liberalisation would represent a considerable victory for Mr Anatoly Chubais, the reformist

first deputy prime minister, who has championed the policy but whose political authority has been seemingly undermined by conservative policy-makers in recent weeks.

"This is the first bit of positive economic policy we have heard in a long long time," said one liberal economist yesterday.

The chief effect of the liberalisation would be sharply to increase Russia's domestic oil price, narrowing the gap with the world's price, which is about three-times higher.

Reformers argue this will help to remove a distortion in the Russian economy and encour-

age greater investment - although it will temporarily fuel inflation.

The move would also eliminate the bureaucracy responsible for allocating export quotas, which has become deeply criminalised. Pipeline capacity restraints and export taxes would still restrain the volume of exports.

International financial institutions consider the liberalisation to be one of the most critical issues facing Russian economic reform.

The heads of both the World Bank and the International Monetary Fund had written to Mr Chernomyrdin urging him to overturn a previous proposal the government devised replacing export quotas with domestic quotas.

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Mr Charles Elitzer, chief economist of the World Bank in Moscow, said that "if it comes about, the elimination of export quotas and the non-imposition of domestic quotas will be a very positive step forward".

The liberalisation would remove the biggest stumbling blocks preventing the World Bank from granting a \$600m budget support loan to the Russian government and would ease negotiations with the IMF over a sizeable financial stabilisation package - although many other issues remain to be resolved. Mr Chernomyrdin signed the resolution establishing the new framework for oil exports on December 31, the day the old oil export regime expired.

But the resolution still has to be circulated and approved by the relevant ministries before it is fully implemented. It is bound to face stiff opposition from the Russian oil lobby, which will object to the export tax being set as high as Ecu23 (\$18.10) a tonne.

Industry observers have also criticised the loose drafting of the resolution, which does not

spell out all the details of how the new export regime will work including the critical issue of how access to pipeline capacity will be determined.

Foreign oil producing joint ventures would like access to be based on "grandfather rights" allowing them to continue to export all their production. Any reduction in their export allowance would almost certainly tip them into bankruptcy. But alternative solutions have been discussed including auctioning access to the pipeline or allocating it as a proportion of total production.

Wanted: capitalists to share Russia's riches

Chrystia Freeland and Robert Corzine on the Lukoil chief doing the rounds of world investment capitals



In the hostile steppes of western Siberia Mr Vagit Alekperov, the president of Lukoil, Russia's largest oil company, is already lord and master. His name is spoken in worshipful tones by inhabitants of the remote cities where Lukoil is the sole employer and his meteoric rise as the youngest director in the Russian oil industry is the stuff of local legend.

Sitting at ease in a hotel room overlooking Hyde Park in London recently, Mr Alekperov prepared to conquer another world. Lukoil, which controls a sixth of Russia's oil reserves, needs money to buy new equipment and to develop new fields, and Mr Alekperov is turning to the capital markets of Wall Street and the City of London to find it.

For westerners accustomed to insecure Moscow politicians unused to their country's newly diminished role in geopolitics, Mr Alekperov embodies an unfamiliar breed of Russian. These new Russian capitalists come to the west not as supplicants but as competitors; they are not begging for aid but peddling shares, and they are supremely self-confident.

When one of his vice-presidents suggests that the 15 per cent stake Lukoil hopes to offer western investors by the end of next year might sell for \$3bn, Mr Alekperov curtly asks his deputy: "Just who is being interviewed right now?" and gives a different figure.

"It will sell for \$7bn," he says, then adds: "If we were looking for just \$3bn in capital there would be no point in coming out here. We could raise that amount of money back home in Russia."

Many western analysts think

Russia's largest oil company is going to market to help expand its operations

western investors that their holdings could be tampered with by hostile managers.

Mr Alekperov is also emphatic that it is money, not management, which Lukoil is seeking from the west. "We are looking for institutional investors," he says.

Some Lukoil shares are already held by foreigners, including a 3.5 per cent stake by Credit Suisse First Boston. However, substantial work has yet to be done on valuing the company's assets and presenting the information in an internationally recognised format before it can expand its foreign ownership base.

KPMG, the international accounting firm, and McKinsey, the consulting

group, are working with the company, as are several western banks seeking to take part in the tender offer. The company has not, however, chosen an international market on which to list its shares.

Western oil companies might want to take us over, but we are too big, and otherwise there's no point. After all, we aren't buying shares in Chevron or BP...

Yet while Mr Alekperov is keen to present Lukoil as the Russian sibling of the seven sisters, back home Lukoil labours under a very specific set of constraints.

"We, the oil and gas companies, are Russia's locomotive," Mr Alekperov says, "we are the only economic force which can pull Russia out of its depression."

This role has its advantages: Lukoil, which is often seen by western companies as the unofficial representative of the Russian state in multinational deals, benefits from its privileged relationship with the Russian government. For this reason it is, at least for the time being, beyond the reach of those in government who have begun talking about reversing the privatisation process.

If patriotism is insufficient solace, Lukoil accountants distressed by their company's load of bad debt can take comfort from the fact that they have been some of the biggest winners in Russia's state property sell-off.

Russia's thus-far ambitious privatisation programme, which has transferred 30 per cent of state property to private owners, has made little material difference to the lives of the workers and managers

of Lukoil, who obtained shares in their own, nearly bankrupt factories.

Managers in the energy sector have been the big exception. Mr Alekperov says that a 5 per cent stake in Lukoil was distributed free among the company's managers, a bolding which, if Mr Alekperov's optimistic estimate of Lukoil's value is correct, could be worth as much as \$24bn. Mr Alekperov has not disclosed the size of his personal stake in Lukoil - rumoured to be as large as 10 per cent - but he is unapologetic about the overnight transformation of Russia's oil barons into men extravagantly wealthy even by western standards.

"Privatisation was absolutely fair in Russia," Mr Alekperov says, "every Russian got a piece of paper, a privatisation voucher, which gave him a share in Russia's property. Some people spent their vouchers on vodka, others on principle refused to use them and hung them on their walls. But some people invested their vouchers and saved money to buy more. If they bought Lukoil shares, they are now rich."

Indeed, Mr Alekperov has only one regret about the process which transformed a group of Russian state oil companies into the mammoth integrated concern he now runs - he started too late. "If only we had begun in 1978, before things went to pieces in Russia," he said. "If we had, by now we would be the biggest oil company in the world."

Elite troops 'refusing to fight in Chechnya'

By Bruce Clark, Diplomatic Correspondent

Moscow's military bungling in Chechnya reflects the failure of General Pavel Grachev, the hard-pressed defence minister, to persuade enough high-quality troops to join the operation, according to western analysts.

Experts on the Russian military believe the rag-tag nature of the forces deployed against the rebel enclave suggests an operation planned in haste and in the teeth of considerable resistance from some parts of the army.

Gen Grachev - who said initially the operation could be over in a couple of days - appears to have miscalculated the firepower and fighting spirit of the Chechens.

"The whole thing smacks of gross over-confidence," said Mr

Charles Dick, of the British army's Conflict Studies Research Centre.

Western analysts of the Russian military draw a sharp distinction between the elite paratrooper and special forces units, which have been kept at full strength throughout the country's recent upheavals, and the bulk of the land army, where morale, staffing and performance remain low.

The soldiers deployed against Chechnya are believed to include very few paratroopers - perhaps no more than 2,000 in a force estimated at 40,000, including logistics and transport personnel.

Mr Mark Galeotti, an expert on the Russian army at Keele University, estimates that at least 20,000 of the soldiers in Chechnya are interior ministry troops - earmarked for domestic

tic operations - but at most half of these are trained up for regular combat duties.

The armour and air power deployed in Chechnya appeared to be a mixture of poor material cobbled together from the regional garrison, plus some "parade-ground" tanks and aircraft from Moscow which - although supposedly of high quality - were more suited to ceremonial than combat duties.

This would explain the contrasting images from Grozny of old-fashioned T-72 tanks - which the Chechens have found easy to destroy - and smart-looking T-90 tanks, deployed without infantry to back them up and apparently to little effect.

Gen Grachev is himself a paratrooper, one of the relatively young officers who

fought hard in Afghanistan and became resentful of the incompetent conduct of that war.

However, the defence minister now appears to have become badly isolated from his brother officers in the army's crack airborne divisions - including his erstwhile close comrade, the charismatic General Alexander Lebed.

Mr Galeotti believes that the commanders of the airborne divisions refused categorically to put their full weight behind the Chechen operation. As a poor substitute, the commanders of two elite divisions from Pakov and Vibek agreed to assemble small forces of volunteers for Chechnya, who may have been attracted by the prospect of combat pay.

Another elite section of the Russian army - the special

forces of GRU military intelligence - have been absent from the Chechen operation.

Mr Galeotti believes the GRU - a long-standing rival of the KGB which has now been renamed as the Federal Counter-Intelligence Service or FSK - has been a consistent opponent of military intervention in Chechnya. "There are some indications that GRU special forces were pointedly withdrawn from the northern Caucasus last autumn," he said.

Russian liberal politicians have alleged that the assault on Chechnya was launched in great haste as a cover-up for the bungling of an FSK-inspired operation to stage-manage a coup in the enclave.

Although the Chechens have been depicted in the Russian media as primitive and ruthless gangsters, their leader

General Dzhokhar Dudayev once occupied a formidable place in the Soviet military establishment as the commander of long-range nuclear bombers based in Estonia.

That would give him very sophisticated inside knowledge - and possibly some remaining friends - inside the Russian military.

Although he is careful to distance himself from Gen Dudayev's most recent activities, the head of the Russian air force, Air Marshal Pyotr Deinikin, still speaks of the Chechen leader with a certain fondness.

Some western analysts believe former air force comrades of Gen Dudayev have refused to let their aircraft be used in the Chechnya.

Although the Chechens have been depicted in the Russian media as primitive and ruthless gangsters, their leader

is the winner of Italy's traditional Twelfth Night lottery will walk away with \$17m (\$4.3m) when the draw is made tonight. The top prize is £3bn higher than last year and its winner is unlikely to be worried by the fact that his or her dream holiday abroad will cost more, and the billions buy less today than they did 12 months ago.

But for millions of Italians with old lottery tickets, this week's disappointing inflation figures and the persistent weakness of the Italian lira currency are beginning to add to a general sense of unease, as the country begins its third week under the control of a caretaker government.

On Tuesday, the Italian

statistics office brought new year festivities to an abrupt end with confirmation that December's inflation figures were unexpectedly worse than the figure for November. Based on data from Italy's 20 largest cities, consumer prices were 4.1 per cent higher than in December 1993.

The government, which has been forecasting inflation of 3.5 per cent for 1994 and 2.5 per cent for 1995, put a brave face on the news, pointing out that the general economy was still performing well.

Mr Silvio Berlusconi, who is now the caretaker prime minister, said on Tuesday that gross domestic product was growing faster than forecast and sides have suggested the

area of activity.

The next firm legislative or economic proposals will have to come from a new administration.

New elections - the option supported by Mr Berlusconi and his allies - could be held before March.

Financial markets seemed to be calmed this week by the possibility of a stable interim government headed perhaps by a moderate figure from the outgoing coalition. But instead of discussing the formation of such a government with the main political parties President Oscar Luigi Scalfaro will spend this holiday weekend in bed with a fever and will renew negotiations on Monday at the earliest.

Inflation fears as Rome marks time

The Italian economy is at the mercy of a political lottery, reports Andrew Hill

December figures were a sign that the country's recovery is beginning to feed through to internal consumption.

Ms Carmen Nuzzo, an analyst with Salomon Brothers, says it would be wrong to express too much alarm about the inflation figures but adds that there is still cause for concern.

In particular, the consumer price index has to be read alongside worrying figures for producer prices, which rose 4.3 per cent in October compared with October 1993.

The statistics seem to confirm the Italian business community's fear of a backlash from the undervalued lira. Although devaluation in September 1992 has

encouraged a surge in exports, the political uncertainty of the last six months is beginning to increase the cost of importing raw materials.

The impact of inflation on wage costs could be delayed because the main wage rounds have already been completed on the basis of more optimistic government forecasts.

But a clear solution to the problem is also worryingly distant.

Mr Berlusconi, who resigned as prime minister just before Christmas, this week wrote to the ministers and undersecretaries of his right-wing coalition to remind them that a caretaker government cannot do more than tread water in most

areas of activity.

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EUROPEAN NEWS DIGEST

Portuguese PM's guessing game

Portugal is waiting in suspense for prime minister António Guterres to end months of speculation over his political future. His Social Democratic party (PSD) yesterday rejected an opposition call for an emergency debate in parliament over an issue opponents say is destabilising financial markets and threatening to delay economic recovery. Mr Guterres is being pressed to clarify whether he will stand for re-election as prime minister in a general election due in October 1995, run as a candidate in a presidential election in early 1996 or withdraw from politics altogether. Mr Guterres, whose centre-right government has held office for nine years, is expected to announce his decision a few weeks before a PSD party congress in mid-February. He has repeatedly hinted that he would agree to continue as prime minister only if the PSD won a third consecutive majority in parliament. As the opposition Socialist party moves ahead of the PSD in opinion polls, speculation has grown that Mr Guterres will stand instead opt to enter the race to succeed President Mário Soares, a Socialist, in 1996 or retreat from active politics until a more favourable moment. But he has made clear he will remain in office until the general election. Peter Wise, Lisbon

Waigel to gamble on tax cuts

Mr Theo Waigel, Germany's finance minister, said yesterday he was confident the government could introduce tax cuts totalling DM20bn (\$28.1bn) by 1996. However, he did not set out what the consequent revenue shortfall would be met. Speaking at a meeting in Wildbad Kreuth, Bavaria, of the Christian Social Union, the sister party of Chancellor Helmut Kohl's governing Christian Democrats, Mr Waigel said the proposed tax cuts would affect the less well-off, particularly those on minimum incomes. The tax-free allowance of DM5,616 for single people and DM11,232 for couples is expected to be raised to DM12,016 and DM24,190 respectively. Mr Waigel said those on low incomes would pay about DM15bn less tax in 1996. He added that the controversial Solidarity tax would be scaled down from 1997 and could eventually be abolished by 1998. The 7.5 per cent surcharge on taxable income was reintroduced on January 1 to help pay for the cost of German unification and will raise an additional DM28.5bn in revenues this year. Judy Dempsey, Berlin

Lower German growth forecast

The German economy will grow less than expected and unemployment will remain stubbornly high, the Berlin-based DIW economics institute said in its annual report yesterday. The increase in taxes introduced earlier this month will continue to squeeze consumer spending, which will rise by no more than 0.2 per cent compared with 0.5 per cent in 1994. The DIW, which is one of the most cautious of the six economic institutes advising the government, said gross domestic product in west Germany will only grow 1.75 per cent compared with 2.5 per cent in 1994. Estimates by the other institutes put GDP at about 2.5 per cent for 1995. The DIW's estimates for the east German economy have been significantly revised downwards to 7 per cent. Other estimates put growth at more than 9 per cent. Mr Lutz Hoffmann, the president of the DIW, said he expected very little decrease in unemployment, with the German rate accounting for 9.2 per cent, or 3.5m of the workforce, compared with 9.6 per cent in 1994. Judy Dempsey

Kohl reshuffles top diplomats

German Chancellor Mr Helmut Kohl has engineered the appointment of one of his closest aides to a senior position in the foreign ministry, for years the preserve of foreign minister Mr Klaus Kinkel's Free Democratic party (FDP). Mr Peter Hartmann, who was German ambassador in London for just 18 months, has been recalled to take over as one of the two state secretaries in the foreign ministry, the position immediately below Mr Kinkel. The move suggests that Mr Kohl is positioning his aides for greater control over the shaping of foreign policy at a time when Mr Kinkel's political future looks uncertain. Speculation is rife that if the FDP loses state elections in Hesse and North Rhine-Westphalia in the next few months it will be unable to maintain its position in the Bonn coalition government with Mr Kohl's Christian Democratic Union

Chinese PM
game

Suharto's budget tries to cut inflation

By Manuela Saragoza
and agencies

President Suharto yesterday unveiled a "tight and conservative" fiscal 1995 budget aimed at cooling Indonesia's economic growth and bringing down inflation, at present more than 9 per cent.

Spending in the fiscal year beginning on April 1 is projected to rise by 11.9 per cent to 78 trillion rupiah (US\$3bn), a similar increase to that allowed for in the current year.

The government is legally obliged to balance its budget so as to avoid borrowing in the domestic market.

Mr Saiful Aaffi, the co-ordinating economic minister, said Indonesia's inflation rate should fall to about 6 per cent during the 1995 calendar year, after hitting 9.24 per cent in 1994 and 9.77 per cent in 1993.

Mr Mar'ie Muhammad,

finance minister, emphasised the budget was "contractive", pointing to the broadening of the income tax base which he said would help cut inflation.

Analysts say projected inflation of 6 per cent is optimistic. They believe the budget will at best reduce inflation to 7.5 per cent. Keeping inflation down could be made more difficult by a 10 per cent rise in the minimum wage for military personnel and civil servants.

The minimum wage is also being increased by between 15 and 35 per cent in 19 of the country's provinces.

North Sumatra and East Java, two areas hit by strikes and workers' riots over the past year, are preparing recommendations for a rise in the minimum wage.

The budget, which relies on continuing growth of non-oil exports to meet debt-service obligations, is based on a proj-

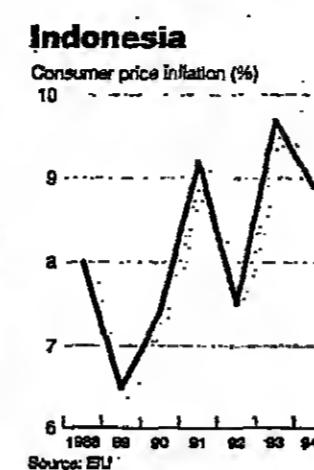
ected average oil price of \$16.50 a barrel compared with \$16 for this fiscal year.

Oil and gas exports are still estimated to decline this year by 4.5 per cent to \$9.21bn (US\$5.8bn) from \$9.65bn in the previous year.

Non-oil exports are projected to rise 16.5 per cent to \$36.24bn in the next budget from an estimated \$31bn in the current fiscal year. Total exports are expected to rise to \$45.45bn from \$40.76bn in the fiscal year ending March 31.

Mr Muhamad said that, even if the oil price fell sharply below the forecast price, as it did in the current fiscal year, the government would have access to funds available through more efficient operations at state-owned companies.

There would be no "shocking moves" if the oil price fell, he said in a veiled reference to



speculation early last year that the rupiah would be devalued in an effort to boost the appeal of non-oil and gas exports and help offset lower oil revenues amid falling world oil prices.

Meanwhile, growing imports

and a huge increase in foreign investment approvals in 1994 are causing the current account deficit to widen.

The government forecasts

that the deficit will expand to \$4.09bn from an estimated 3.59bn in the current year.

Foreign debt is expected to hit \$100bn during this year. However, analysts say the debt-service ratio remains reasonably comfortable at about 30 per cent.

'Commercial contract' consignments will fuel US-built power plant near Bombay

India buys enriched uranium from China

India has bought enriched uranium from China to fuel its US-built power plant near Bombay, according to the Press Trust of India, Reuters reports from New Delhi.

It quoted the Department of Atomic Energy as saying China sold the low-enriched uranium in a "commercial contract" for the Tarapur power plant, the first consignment of which was received yesterday.

No further details of the deal were available.

PTI quoted Indian officials as saying the Chinese uranium would be converted into "fuel assemblies"

along with a mixed oxide fuel developed by the atomic energy department.

Tarapur, India's oldest nuclear power station, had run on French-supplied uranium since 1983 when the US asked France to take over shipments under a 30-year agreement signed with Washington.

France stopped supplying uranium to Tarapur last year, saying India must first allow full inspection of all nuclear installations by the International Atomic Energy Agency.

India is widely believed to be a nuclear threshold power and has

resisted western pressures to sign the Nuclear Non-proliferation Treaty.

But it has allowed IAEA inspection of two of its four nuclear power stations: those in Tarapur and the north-western state of Rajasthan.

India says the treaty, which aims to control the spread of nuclear expertise, favours countries that possess nuclear arms, while discriminating against others.

Western nations fear that without international supervision, India could divert fuel for power generation into military use in a

nuclear arms race with Pakistan.

India exploded a nuclear device in 1974 and diplomats say it is close to assembling a bomb.

Pakistan is also believed to have nuclear capability, prompting the US to halve military aid to Islamabad in 1989.

India and Pakistan have fought three wars since independence from Britain in 1947.

Indian officials have frequently expressed fears that the US-built Tarapur power station, about 80 miles from Bombay, might eventually have to shut if no agree-

ment was reached with Washington. It was not clear yesterday whether India had informed the US of its contract with China.

US Defence Secretary William Perry is due to visit New Delhi on January 12. But it was not known whether he will take up the Tarapur issue with Indian leaders.

India and China fought a brief border war in 1962.

But their relations have improved considerably since 1988, when the then Prime Minister Rajiv Gandhi initiated a series of high-level bilateral visits.

Pakistan officials called to cotton crisis talks

By Farhan Bokhari in Faisalabad, Pakistan

President Farooq Leghari of Pakistan has called a high-level meeting of cotton scientists and government officials in Islamabad next Tuesday, amid growing concerns that this year's economic growth rate could fall sharply behind earlier targets after a year of a cotton crop failure, officials said yesterday.

Pakistan's cotton production is central to its overall economic performance. Up to 60 per cent of export income is tied to cotton products and the large textiles sector relies on cheap raw cotton to remain profitable.

This year's crop failure makes it virtually impossible for the country to achieve the growth target of 6.5 per cent. A combination of a leaf curl virus attack and large-scale adulteration of pesticides has caused most of the losses, senior officials said.

The government has been forced to review its initial target estimates of about 9.5m bales of cotton. Officials now say the crop output would be just over 7m bales and the overall growth rate may well fall below 5 per cent.

Signs of the crop failure hitting poorer farmers were clearly visible yesterday in some of the villages around the city of Faisalabad, in the Punjab, one of the leading centres for agri-business and research.

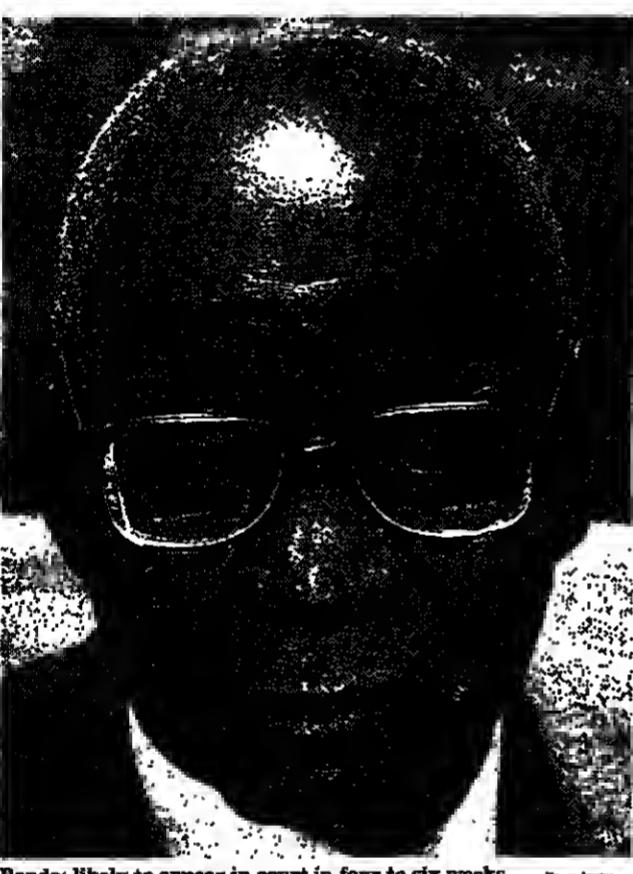
Some peasants have reported less than a fifth of what they expected. In recent weeks, many farmers have claimed that their crops suffered the virus attack despite adequate use of pesticides. There have also been reports of the widespread sale of canisters of pesticides with broken seals.

However, no one knows if the companies which produce the pesticides were responsible, or the dealers who run hundreds of retail outlets across the country.

Mr Abdul Ghafur Khan, a leading scientist at the government's cotton research institute in Faisalabad, urged the government to tighten laws against adulteration.

The cotton crisis has further intensified the sense of urgency over a shortfall in the government's revenues. This week, at least 10 senior officials responsible for tax collection have been forced to change jobs, following reports that they failed to meet their targets.

The government has not disclosed the extent of the shortfall, though some officials say revenues have fallen by at least 10 per cent during the first five months of the current fiscal year (July 1994-June 1995).



John Tembo, minister of state and virtual prime minister before the 1994 elections, was Dr Banda's right-hand man and regarded as the power behind the ailing president during his rule.

Malawi's ex-ruler may face murder charges

Malawi's government will charge ex-president Kamuzu Banda and his closest associate, Mr John Tembo, with the murder of four politicians in 1983, government ministers said yesterday. Renter reports from Blantyre.

The ministers told a news conference the pair would be charged within 48 hours and were likely to appear in court within four to six weeks.

"Banda is the principal defendant. There is evidence that the first order for the four to be killed was given by John Tembo," said Mr Brown Mpanga-Jirira, information minister.

Dr Banda, self-proclaimed life president, ruled Malawi for three decades from independence from Britain in 1964 until he was ousted in its first multi-party elections in May last year. The diminutive Dr Banda, believed to be in his mid-80s and ailing, brooked no

opposition to his rule, threatening on occasion to feed opponents to crocodiles.

A government-appointed commission of inquiry said on Wednesday that police acting on official orders had killed cabinet ministers Mr Aaron Gadamu, Mr Dick Matenje and Mr Twaihu Sogwala and member of parliament Mr David Chitwanga in May 1983 and disguised their deaths as a car accident.

Mr Gadamu was regional minister for Malawi's central region and Mr Matenje was secretary-general of Dr Banda's Malawi Congress Party (MCP), under the constitution second to the president.

Mr Mpanga-Jirira said they were apparently killed for opposing Mr Tembo's appointment as acting president while Dr Banda was abroad. Mr

Tembo, minister of state and virtual prime minister before the 1994 elections, was Dr Banda's right-hand man and regarded as the power behind the ailing president during his rule.

The government placed Dr Banda under armed police guard at his Mutu House home in Blantyre and detained Mr Tembo on Wednesday night.

One diplomat said he doubted whether Dr Banda would stand trial after the commission found him incapable of answering simple questions.

He was quoted as telling the commission: "I cannot remember to have authorised or not authorised the killings."

An emotional President Muluzi, himself imprisoned in the Banda era, said the government would take appropriate action as the law required.

He

Boesak post delayed for audit

The formal appointment of Mr Allan Boesak, a long-time anti-apartheid activist, to the post of South African ambassador to the United Nations in Geneva has been postponed until an investigation has been completed into allegations that a foundation he heads has misused international aid funds.

After a meeting with Deputy President Thabo Mbeki in Pretoria yesterday, Mr Boesak agreed to the delay pending an independent audit of the Foundation for Peace and Justice, a non-profit organisation that he founded. Mr Boesak also agreed to assume full "moral responsibility" should any irregularities come to light, but he insists that the charges are fabricated and the result of a media "witch hunt".

The announcement follows allegations by a Danish church organisation, Danchurch Aid, that nearly R2m (US\$40,000) of funds it donated to Mr Boesak had been used to finance personal loans to officials connected to the foundation. Mr Boesak himself stands accused of taking R100,000 in a personal loan and a R4,500 a month housing subsidy, as well as giving a gift of R750,000 to a video production company run by his wife, Mark Suzman, Johannesburg.

Joint finding on Gaza shooting

Israel said last night that a joint inquiry with Palestinian security officers had confirmed its version of a shootout at the Gaza border crossing on Monday in which three Palestinian policemen were killed. The inquiry proves beyond a doubt that the Israeli soldiers were fired on first, an army spokesman said. Although a final report has not yet been published, the Israeli spokesman said at least one of the men who shot at an Israeli patrol and set off the incident was a Palestinian policeman. When a second Israeli unit advanced on a Palestinian police post and demanded that the men inside surrender, he added, they shot at the Israelis. The soldiers then stormed the post and killed the three policemen. The Palestinians' chief peace negotiator, Mr Nabil Shatah, continued yesterday to accuse the Israelis of "cold-blooded murder". Eric Silver, Jerusalem

Lagos currency rules shackle airlines

Some say it is cheaper to turn naira passengers away, writes Paul Adams

In most countries airlines compete fiercely for passengers but since last August foreign carriers in Nigeria have been turning them away - unless they can pay in hard currency.

"Restricting passengers is unnatural behaviour for an airline," says Mr Werner Graessle, general manager of Lufthansa in Nigeria and chairman of the Board of Airline Representatives.

"It has become cheaper, with all the on-costs, to leave a seat empty ex-Nigeria than to carry a naira (local currency) passenger," says Mr Graessle.

The Nigerian government, which regulates the price of naira tickets, has not adjusted the price since late 1992. Since

until last year the airlines operating in Nigeria earned between 10 and 20 per cent of revenue in naira tickets. The backlog in naira receipts for all the airlines had reached about \$45m by the end of 1993. Then in January last year the government outlawed all foreign currency transactions outside its control and the official supply of foreign exchange to the airlines dried up.

In June the airlines struck a new deal with Mr Aremu Yahaya, the minister of state for aviation, under which the airlines agreed to charge dollars for all expatriates but allow Nigerians to pay in naira while the government guaranteed that the airlines could regularly transfer 80 per cent of all naira receipts into hard currency at the official rate. The remaining 20 per cent would

have been "manageable", say the airlines, until a more permanent solution could be found.

But the guarantee only held until the end of July. Then the transfers stopped and the airlines imposed limits on naira tickets. By then the airlines had sold naira tickets months in advance, increasing the backlog by a further \$34m.

The airlines cut back on naira sales. The waiting list for a naira ticket is several months while the government has declared it illegal for Nigerians to buy air tickets in dollars. The only way out has been pre-paid tickets in hard currency or payment by credit card.

Big passenger aircraft carry between five and 30 passengers paying in naira. British Airways, the leading carrier, has

cut its flights from 10 to seven a week and, like most other airlines, combined the route with other destinations, such as Ghana where local sales are in hard currency.

Mr Graessle rejects the suggestion by some Nigerians that the airlines should invest the backlog of naira locally, for example in hotels.

"This is working capital, not profit, which is tied up in naira. We are not in the oil or hotel business, we are airlines," he says.

The airlines and the government are negotiating a solution. The airlines want to be allowed to charge only in hard currency.

"If they allow that, why not other goods and services as well?" says a Nigerian banker. "It would be a step towards an entirely dollar economy."

Israel aims to cut 5,000 defence jobs

By Eric Silver in Jerusalem

Mr David Brodat, who took over as director-general of Israel's Finance Ministry on January 1, is demanding a reduction of 5,000-6,000 jobs in the country's depressed defence industries' 24,000-strong workforce as the bill for rescuing them has risen to \$2.5bn (US\$1.6bn).

The government has so far committed \$1.6bn to a three-year recovery programme, divided almost equally between Israel Aircraft Industries and Israel Military Industries. It is now considering further requests of \$700m to bail out IMI and \$500m for Rafael, the defence ministry's weapons research authority.

The main burden of redundancy will fall on IMI, which manufactures can-

nons and ammunition in 16 factories throughout Israel. Its payroll has already been slashed from 21,000 a decade ago to 5,000 at the end of 1994.

"This year," a spokesman said yesterday, "we shall have

NEWS: THE AMERICAS

Mexico power sell-off is music to investors' ears

By Ted Bardacke in Mexico City

The privatisation of much of Mexico's electricity sector, announced yesterday by Finance Minister Guillermo Ortiz in a meeting with investors in New York, was exactly the kind of move many observers had been waiting for from the Mexican government.

Foreign investors had cited the lack of further opening in this area as one of the main reasons why they were initially unimpressed by Mexico's emergency economic plan, announced last Tuesday.

More openness to private investment in electricity, they said, would not only send a strong signal that structural reform is continuing in Mexico but also attract large

amounts of direct foreign investment to help the country get through its current economic woes.

Government officials had raised expectations among investors that certain areas currently off-limits to private capital, namely existing electricity plants, would be included in the plan.

But opposition from key labour unions in the negotiations of the plan forced the government to back-track.

But now that the government has the plan wrapped up it apparently has decided to move forward after all. Yet the process of privatising the power of mind about Pemex's commitment to the production, supply, transmission and fair pricing of natural gas," says George Baker of the California-based Mexico Energy Intelligence Service.

banks have been reluctant to finance such purchases.

Their worries are based on questions about how private operators would be able to ensure a constant stream of fuel supply, as the state-owned oil monopoly Pemex is the only authorised (and erratic) supplier of oil and gas.

Prospective investments in private electric power generation are in doubt not only because of a lack of a regulatory framework that can support the requirements of project financing but because of the lack of peace of mind about Pemex's commitment to the production, supply, transmission and fair pricing of natural gas," says George Baker of the California-based Mexico Energy Intelligence Service.

Even more worrisome is that power generated would probably have to be sold to state-owned distribution companies, which are likely to remain the only retailers of electric power.

Just to handle projected new electricity output over the next six years, the government was scheduled to invest more than \$500m on new transmission capacity, difficult for a company whose debt rating has just been lowered and which often has trouble paying equipment suppliers on time.

The oil sector is the other area in which investors were hoping for big privatisation announcements by the Mexican government.

Sure to go on the block are secondary petrochemical plants, which the

administration of former president Carlos Salinas unsuccessfully attempted to sell for more than a year.

Low petrochemical prices on the world market and an inability to finance purchases, because of the same doubts about guaranteed supply of inputs, were cited as the reasons for failure.

But other options were being explored yesterday in a meeting between Mexican president Ernesto Zedillo and the new head of Pemex, Mr Adrian Laizos. Natural gas transmission and marketing could be opened to foreign investment, which in addition to attracting investment would remove one of the bottlenecks to private electricity generation.

Another possibility is to open Mexico up to service risk contracts which give private companies the possibility of earning extra compensation based on a specific oil well's output without ever owning the oil, as prohibited by the Mexican constitution.

Though considered a moderniser within the Pemex bureaucracy, Mr Laizos is known to oppose private investment in upstream activities. He has argued that Mexico's low finding costs and Pemex's easy access to international capital make sharing profits with private investors unnecessary.

However both the technical conditions in the country's oil and gas fields and lenders' willingness to extend credit to Pemex may force a change in policy.

US goods orders rise 2.6%

New orders for US manufactured goods rose 2.6 per cent between October and November, slightly more than projected by most forecasters, writes Michael Prowse in Washington.

The orders figures are volatile on a monthly basis: the November gain was concentrated in the erratic transport sector and followed a fall of 0.4 per cent in October. In the year to November, however, orders rose by a robust 11.8 per cent in cash terms, reflecting rapid growth of domestic demand.

Many analysts expect growth of industrial orders to decelerate in coming months following last year's sharp increase in short-term interest rates. Earlier this week, US purchasing managers reported a drop in their index of new orders last month.

Canada offers to host G7 meeting

Canada has volunteered to host a meeting of G7 finance ministers later this month or in early February for what one Canadian official described yesterday as "a general stock-taking, not tied to any particular issue," writes Bernard Simon in Toronto.

G7 officials are exploring possible dates, the official said. The meeting would, among other things, give ministers an opportunity to meet incoming US treasury secretary Mr Robert Rubin.

Guatemala minister sacked

Guatemala's President Ramiro De Leon has sacked his minister of the interior and a chief of senior government officials following questions raised over a deal to import cars from Panama, writes Edward Orieber in Guatemala City.

Mr Danilo Parrinello, who had been expected to go into a planned reshuffle later this month, was dismissed along with the vice-minister of the interior, senior police officers, and the head of immigration. President Ramiro De Leon said that he would not tolerate the hint of suspicion of corruption among his officials.

Brazil bank takeover heralds an overhaul

Government's move seen as opportunity to speed change in state financial sector, writes Angus Foster

When a Latin American government takes control of two of its biggest banks, market unease might be expected. When the takeover comes amid a crisis afflicting another country in the region, the unease could be expected to turn to panic.

But when Brazil's central bank intervened last Friday in Banespa and Banerj, controlled respectively by the states of São Paulo and Rio de Janeiro, there was applause rather than panic.

No queues of customers have formed to withdraw their money and private sector banks have resumed lending to



Cardoso: opportunity for new currency being undermined

assured by Mr Pedro Malan, the new finance minister, that their accounts are safe.

Under the intervention, known officially as a "special temporary administration", new directors have been appointed by the central bank and have 60 days to assess the banks. The banks remain open and customers have been

blame for the urgent but politically unpleasant task of cutting jobs and branches could thus be shifted to the

Brazilian banks

	Number of employees	Costs per employee (\$)	Net assets June 1994 (\$bn)	Bad loan ratio (%)
State owned				
Banespa	24,432	26,240	24.20	11.25
Banerj	12,000	13,775	2.23	23.65
Private				
Bradesco	62,359	8,500	19.30	2.76
Itaú	39,362	8,820	14.5	2.89

Source: Austin ASIS, FT

Payment transactions per employee (US=100%)

Private banks	44% (47,200)
Public banks	28% (30,600)

Source: McKinsey analysis

political appointees with no work to do. The bank's fleet of 103 cars, twice the size of the governor's, is also being cut by 90 per cent.

Both banks are expected to close hundreds of loss-making branches.

Other state governors are watching closely. Nearly all have inherited budget problems and loss-making state banks. Now that the precedent of intervention has been set, several governors are expected to request that their banks are taken over as well.

Blame for the urgent but politically unpleasant task of cutting jobs and branches could thus be shifted to the

central bank.

The intervention has raised doubts about the future of the state-owned banking network. The central government and the states own 25 banks which hold just over half total banking assets, yet are widely felt to be over-staffed and inefficient. They have survived, despite private sector competition, because of political influence and windfall inflationary gains.

Since inflation fell sharply in July after the introduction of the Real, analysts say most state-owned banks have been losing money. Some states controlled by Mr Cardoso's allies are consider-

ing privatising their banks independently. The southern state of Minas Gerais wants to sell one of its two banks and the poor north-eastern state of Ceará has announced it is studying a sale. Other smaller banks could be merged or, in the worst cases, even shut down by the central bank.

Dealing with the smaller banks will be comparatively easy, as will cost cutting at the larger banks. What will not be easy is untangling the ties between the big banks and their shareholding governments and preparing them for full private sector competition.

Banespa, for example, has outstanding loans of \$3.5bn to the São Paulo state government. Many were extended to other state-owned companies, often on political rather than business grounds. The new directors are assessing what proportion of these loans are bad.

Banespa will be unattractive to investors until these loans have been paid off or collateralised.

But the new governor of São Paulo, Mr Mário Covas, has bigger problems to deal with - he has inherited a state with debts of \$32.7bn, equal to about two years of tax revenues. He may not be in a hurry to help Banespa, either, since he is thought to be upset that the central bank intervened in the bank without his knowledge.

Exports grew 14 per cent to 375,000 units, with Argentina as the main market. Imports more than doubled to about 123,000 units for the first 10 months to November, encouraged by falling tariffs and government moves to open the economy.

Domestic sales were lifted by strong consumer demand, especially after inflation fell following the launch last July of the Real currency.

Renewed growth in Brazil's agricultural sector helped lift sales of agricultural vehicles by more than 80 per cent to nearly 50,000 units.

Mr Luiz Scherer, president of Anfavea, predicted further production records this year, although the pace of growth could be slowed by rising imports.

NEWS: WORLD TRADE

US waves big stick at Chinese pirates

Nancy Dunne and Richard Waters report on a fierce row over \$1bn copyright infringements

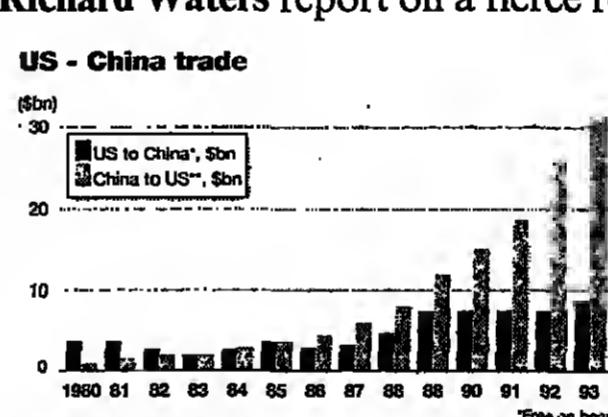
Twenty-nine Chinese factories churning out pirated copies of US-produced videotapes, compact discs and computer software have become a symbol of US resolve to make headway against copyright infringement. To back up this resolve, Washington has threatened tariffs of 100 per cent on \$1bn (£600m) of Chinese imports unless there is an agreement by February 4.

For some of the big companies which dominate the US entertainment and media industries, the battle is central. "Intellectual property is a huge problem and must be addressed," says Mr Arthur Sackler, vice president in charge of law and public policy issues at Time Warner. "There are better than two dozen factories over there producing CDs really badly harming our east Asian business."

This is not the first time Washington and Beijing have been on the brink of trade war over intellectual property complaints. In 1989 China agreed to pass a copyright law and strengthen patent protection. Five years later, after the US trade deficit jumped from \$6.2bn to about \$35bn, another US administration is insisting these laws be enforced.

US officials have presented Beijing with a detailed plan to end the dispute. They are willing to be "reasonable about the perimeters and timetable" but they have three demands:

US - China trade



May when President Bill Clinton "de-linked" China's Most Favoured Nation trade status in human rights. This, officials believe, gave the Chinese the impression the president is a "paper tiger," particularly after the climbdown was followed by a high profile sales and investment mission led by Mr Ron Brown, commerce secretary.

The Commerce Department is hawkish in the looming confrontation and is in accord with Mr Mickey Kantor, the US trade representative, that a tough stand must be taken.

From the outset, we were very clear that there would be big emerging opportunities but also big emerging problems," said Mr Jeffrey Garten, the Department's undersecretary for

international trade. "We knew there would be problems with human rights, the environment and variety of trade issues. Intellectual property rights is at the top of the list."

China's growing surplus is partially due to a shift in production from Hong Kong and Taiwan, says the Commerce Department. Still the US absorbs about 35 per cent of China's exports, while its own businesses find the Chinese market "essentially closed."

US officials say they do not expect to achieve trade parity but see potential for "enormous export gains" from the \$260bn China is expecting to spend on telecommunications, power and energy projects over the next five to seven years.

US importers will be less

happy with sanctions if they are imposed, but the retaliation would be carefully targeted to spare US companies which import cheap parts.

"There are lots of low wage countries where they can move production," another trade official said. "Mexico would be pleased to have these industries. Besides China is one of the riskiest places to invest."

For many US companies which have built up long-standing trading links with China, such comments seem disingenuous. Many have invested heavily in developing the country or transferred technology to local partners, and could not easily shift to suppliers elsewhere.

McDonnell Douglas, for instance, first began making landing gear doors in China to feed its US aircraft manufacturing operations in the 1980s and has expanded since to those structures and stabilisers. Most of the counterfeits are moved in Hong Kong, southeast Asia and the Americas.

There is no strict link between the current dispute and US insistence on far-reaching reforms before agreeing to China's membership in the new World Trade Organisation. But a US official acknowledged: "We will not support accession unless intellectual property rights concerns are resolved."

Mr Garten said he had always expected US relations with China "to take two steps forward and one step back." His focus is on the long run, which is why the US government has pushed to get US companies into the market. "Our eyes are on the prize," he said.

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happy with sanctions if they are imposed, but the retaliation would be carefully targeted to spare US companies which import cheap parts.

"They are an additional cost which provide zero extra benefit to the owner and the US public."

London & Overseas Freighters, a Bermuda-based shipowner which has obtained certificates for its four tankers under the First Line insurance scheme, calculated it faces up-front costs of \$40,000 for its one 80,000 gross-registered-ton tanker and \$18,500 for each of its three 37,000-ton vessels, and a voyage premium of \$12,000 each time one of its vessels sails to the US, to a maximum 20 voyages.

"This represents \$200,000 a vessel

Fears ease on tough new tanker liability rules

By Charles Batchelor, Transport Correspondent

Nearly 1,300 tankers have obtained clearance from the US Coastguard in the wake of the Exxon Valdez tanker disaster off Alaska in 1989. The coastguard set higher limits on the "certificates of financial responsibility" required from shipowners with effect from December 28.

RECRUITMENT

JOBS: Trying old-fashioned courtesy

Manners maketh the management

What New Year resolutions should be considering for 1995? Should they indeed make any, or is everything fine and dandy in the market?

To contradict those who may be thinking the latter, I have compiled a short list based on observations and comments passed on to the Jobs column in 1994.

Perhaps the first resolution – if the strength of feeling among complainants from job applicants is anything to go by – should be to inject a little more old-fashioned courtesy into the selection process. This means replying to applications instead of ignoring acknowledgments to all but those who are successful for interview.

Failure to reply to applications was mentioned repeatedly as one of the biggest bugbears among job seekers who contacted the column last year. While some recruiters may

think that such an approach is the prerogative of the buyer in a buyer's market, they are failing, as one reader pointed out, to take account of the adverse public relations impact. The reader said: "The applicant may be a customer of the company. He or she may have friends and relations of other customers."

Such disregard is also shortsighted given the fluctuations in the labour market. When the labour pool shrinks and those selling their skills become able to pick and choose their employer, past experiences with a particular organisation may prove fundamental influence in their decision.

Only last month, Incomes Data Services, the UK employment research specialist, was registering in some sectors the first signs that the economic recovery is beginning to push up salaries. The trend, it said, has been particularly notice-

able in information technology where demand for staff has increased markedly in the last 12 months.

The second resolution is for boardroom recruiters. They should resolve to keep on appointing their pals. They are going to need every friend they can get in 1995. The self-inflicted damage created by the 75 per cent pay rise awarded to Cedric Brown, chief executive of British Gas, while some employees faced pay cuts, will go down as a classic example

of a public relations disaster. A resolution for academics interested in employment and work organisation: this year look at something, anything, other than human resource management, which must have been one of the most intensively studied aspects of the labour market last year.

Occupational psychologists might make one small resolution: to write in language that we can all understand. And management gurus might think of tempering their pas-

sion for a certain word: paradigm.

Finally, a resolution for all employers: that they make more of one of our most underused resources – the thousands of unemployed older people whose skills are being wasted. A start could be to end specifying age ranges in UK job advertisements.

• Hay Management Consultants' review of European compensation trends in 1994 has produced some interesting salary pointers among its tables. The overall conclusion is that the concept of Europe for most people is still a long way off. Taxation and social security differences remain large across Europe.

Looking at overall salary increases over the past 10 years across Europe (lumping Japan and the US into the comparison for good measure), it has decided that the three places where you would have noticed most differences in salary increases were Portugal, Ireland and Spain. The most prudent countries to pay were the Netherlands, Belgium, France, Finland, Switzerland and Sweden.

When it looks at two of the most important aspects of pay – what you get out and its relative purchasing power – side

Nationality of mid-ranking manager	Gross salary in home land	Cost of keeping up home country pattern of spending on consumer goods, when the								
		£	£	£	£	£	£	£	£	£
Hong Kong	64,963	21,579	24,703	22,577	38,253	29,095	22,183	22,371	65,812	50,154
Singapore	60,570	22,550	18,212	19,453	33,189	26,091	25,055	20,194	18,886	39,885
American	60,567	20,081	19,352	19,654	27,178	21,978	21,515	16,871	18,195	42,136
Swiss	84,866	20,081	20,763	15,921	23,651	20,203	20,255	18,056	16,958	37,903
German	78,887	17,987	17,987	14,119	23,851	17,905	18,432	14,270	14,825	37,264
French	57,771	17,855	18,214	14,280	24,438	16,611	17,043	14,818	14,757	34,574
British	39,734	16,101	17,005	12,925	22,588	17,379	17,252	11,444	15,819	30,988
Australian	39,262	14,820	15,628	11,417	19,854	16,448	15,155	12,190	11,083	30,988
Japanese	92,420	8,958	9,403	7,977	14,270	11,234	10,719	8,946	8,731	13,498

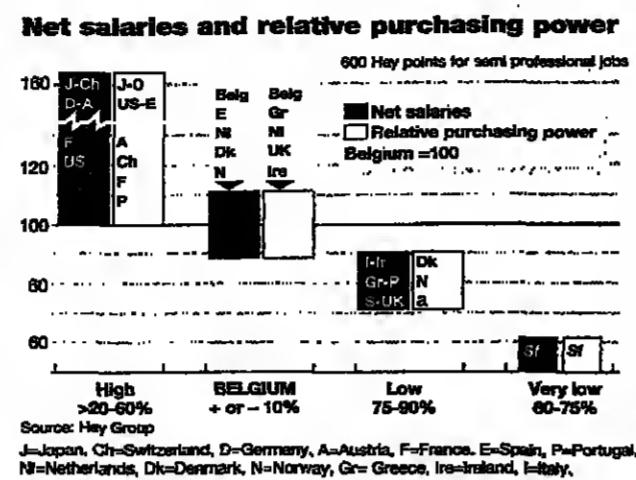
* Represents for function such as marketing in medium-sized company

nationals since a significantly higher proportion of their income than that of other nationalities is spent on eating out.

It is also noticeable how native nationals manage to keep their spending down in their own countries compared to their foreign counterparts. This is because they tend to know where and how to find the best bargains on their own turf. The Japanese remain content with a much lower level of spending.

Currencies have been converted to sterling at mid-December exchange rates. For more information about the figures contact Barry Rodin, ECA, 15 Britten St, London SW3 3TY, tel (071) 351 7151, fax (071) 351 8986.

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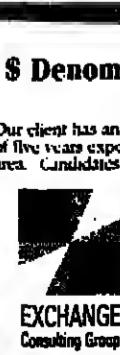
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ACCOUNTANCY

Getting the auditor back to the top of the hill

Expert Roger Davis explains why he sees 1995 as a critical year for the profession's future

What a godsend it would be if 1995 saw the end of years of sterile debate on the role of the auditor, the demise of that torrid little phrase "the expectation gap", and a sense of adventure in a profession far too long programmed into a "too difficult" response to changing expectations.

For this could be a watershed year for the profession, a year when a critical choice has to be made. The easy course would be to continue down the slippery slope to a legalistic complacency mentality. Or we could take the path back to the top of the hill, where we are looked up to with respect for our opinions, and can look down with pride.

The agenda for the profession in 1995 is formidable. First, decisions need to be made about the successor to the Cadbury Committee on corporate governance. Of the need for a robust "Son of Cadbury" there has been no doubt. History has an uncanny knack of repeating itself. Every recession catches out the reckless individuals who get away with it in the boom times. Each time the City says it must not happen again - but it does.

It would be foolish to pretend that the global markets for industry and for capital will become less aggressive. The temptation to turn a blind eye to imprudence and bad behaviour will remain. We cannot expect individual investing institutions to double as corporate regulators. Which is why the shared City interests in good behaviour need to be brought together under one shelter, just as in Cadbury Mark I. This is probably the last chance to avoid a statutory code

and a Securities and Exchange Commission lookalike to monitor it. With a voluntary code of good practice, Son of Cadbury should be seen as the voluntary proxy for an SEC.

The only question is what the second Cadbury should do. The answer is simple: to ensure that the existing code sticks against inevitable temptation. Without that continuing focus, the risk is that companies' statements of compliance will be reduced to a fewodyne lines of lip service. What it need not, and must not, do is to start writing more rules which will shackles industry.

Which is where we come to accounting and auditing. Regulation of both will be high on the agenda in 1995.

The Accounting Standards Board has achieved much to improve comparability of accounts. But there is no absolute and the ASB is fast reaching the point at which the 80:20 rule should kick in - there is too much effort for little gain. My firm's checklist of requirements for company accounts now has well over a thousand questions. It is time to question what value they collectively add to confidence in company accounts.

The profession of accountancy, like every other, is one where experience and intellect combine to reach the right answer and where the reference book comes third. Auditing firms themselves have asked for more rules to avoid difficult judgments. I take this opportunity to say that henceforth at least Coopers & Lybrand will not do so.

We are a profession of practical people. We make rapid judgments on what is true and fair when advising on a corporate acquisition or a corporate recovery situation.

We go straight for the jugular of cash flow and its comparison with profits. I suggest this is the year to put that comparison at the top of the accounting agenda for companies, auditors and analysts, with some lateral thinking by the ASB in its review of its Financial Reporting Standard 1 - which required companies to publish their cash flow statements.

We also need lateral thinking on audit regulation. That, too, will have a high profile in 1995. The European Commission is looking at it and we can expect the domestic debate on self-regulation to surface. But we are in danger of asking the wrong questions out of context. Auditing is an integral part of the corporate governance process. A voluntary code for improving governance suggests a voluntary regime for improving audit standards. The concept of a code of good practice for auditors, and their publication of how they comply, is a logical extension of the Cadbury concept.

A current problem is that a number of bodies have common elements in their agendas. They have done good work. But it is only human that each then assumes a life of its own with a "What shall we do next" ethos rather than serious zero basing. There is much sense in the Auditing Practices Board's "Audit Agenda" and this might be developed into an auditor's code in place of the conception of more detailed standards.

The insidious creep of the dead hand of more rules runs against the grain of a global society which is deregulating. To bury the nose in the rule book is to bury it in the sand. It will bring out the worst in the profession when the time comes to bring out the best in our people.

• What do we tell the client about the quality of his profits?

• And about how his controls compare with peer companies?

• And what are the five most important things he needs to put right?

As fundamental as any of the above, 1995 is the year to consider whether the profession is still turning out the right kind of accountants to take their seats in the boardroom. Senior industrialists have recently told me they are unhappy about the shortage of rounded finance directors.

The unique storeroom to boardroom insight of audit training has enormous potential for industry if we channel it in the right direction. The sterility of the debate on auditing has led to diminishing returns. The subject is bigger and is about how chartered accountants are to continue to dine at the top table. We won't dine at all if we have become a bunch of technical drones. It is about time the professional institutions realised it.

With risk-averse governments in our and many other major economies, 1995 may well be a bland economic year. My profession can buck it by making it a year in which we become adventurous and, for once, think literally about how we demonstrate our independence and what more we can do to prevent life-threatening ailments in our clients.

We might start by adopting our equivalent of the Hippocratic oath. I suggest: "A duty above self interest to do all that is possible within our competence to protect the client company from damage to its well being". Roger Davis is head of audit of Coopers & Lybrand.

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MANAGEMENT

Turnaround man gets a new fix

Daniel Green meets Stuart Wallis, the chief executive charged with reorganising a troubled drugs company

Sixty-seven senior managers at Fisons, the UK pharmaceuticals, scientific instrument and distribution company, met last November for the first time in more than six years. The gathering had been called by Stuart Wallis, chief executive since September 1.

Fisons has had a miserable three years. There have been two chairmen, two finance directors, three chief executives and three profits warnings. The shares have fallen in value by 80 per cent.

Wallis outlined his address by flattering the managers on their skills. Then he told them that the company for which they worked employed too many people, was too diversified and would have to be radically reorganised.

Anyone who knows 49-year-old Wallis would not have been surprised by his bluntness. A former colleague says: "He has no fear of doing the hard thing. He's tough."

He is also a man who enjoys power, is driven by financial reward and is happiest when a business needs turning around. "He wouldn't operate well in a comfortable environment," says the former colleague.

This fits with Wallis's image of himself. His record is one of running businesses in need of change and then leaving.

Until the summer of 1994, he was chairman of Bowater's packaging, one of the company's three divisions. The division's performance helped spur a rise in Bowater's market capitalisation from less than £500m in 1988 to more than £2.5bn last year.

He left Bowater before the chief executive's post became vacant to run the troubled Fisons. "I was getting bored. The job had been done," he says matter-of-factly.

Some observers see clues to what might happen at Fisons in his previous turnaround careers at Octopus Publishing, where he was head of engineering, and at Hestair, the engineering, employment agencies and consumer products company, where he was chairman of consumer products.

Hestair was eventually bought by BET, the UK services conglomerate, and Octopus Publishing was taken over by Reed International.

Wallis does not rule out takeover of Fisons, or its break up. "The Fisons turnaround is similar to Octopus and Hestair," he says.

With more justification than many newly-crowned chief executives, Wallis is prepared to blame the misfortunes of Fisons on his predecessors. Former employees and others in the drugs industry agree that the company has had a culture problem and has suffered from under-investment.

Fisons today is largely the creation of John Kerridge, who took pre-tax profits from less than £25m in 1982 to almost £250m in



Stuart Wallis: blunt and tough leader

1990. He resigned as chairman and chief executive in January 1992 for health reasons.

Under his control, senior staff say they found it difficult to deliver bad news. They resorted to bending and breaking rules to flatten the company's performance.

The culture was exposed when Fisons admitted in 1993 that it had indulged in improper sales practices, including the bribing of doctors and "trade loading" in which drugs stocks were sold at a discount to distributors before the financial year-end to raise that year's sales figures.

The under-investment caught up with the company in 1991 when the US Food and Drug Administration stopped the sale of two Fisons products after inspecting the company's manufacturing sites. Among its discoveries was

Fisons' use of beer kegs to store pharmaceuticals.

After management attitudes is now one of Wallis's biggest challenges. Indeed, the gathering of the 67 managers in November was partly about "getting them to feel able to talk". But the meeting was also "to get them ready for a period of rapid change", says Wallis.

His homework for the meeting was two months' visiting 60 Fisons sites around the world. The good news was that he found "strong management and a powerful pharmaceuticals sales and marketing team".

The bad news was that:

- The company did not have enough of its own products for the sales teams as it has only two drugs of world standing;
- Administration costs were too high with, for example, six separate headquarters sites in the UK. Wallis has already said that those functions will be "condensed";
- Balance sheet controls were "frankly appalling" with working capital too high, too many under-performing assets and not enough cash flow.

Wallis also identified specific problems within the three divisions. In the drugs division, for example, ranked 61st in the world - he believes capital and research spending are too high for a business with £500m a year in sales.

He sees the solution as licensing products from other companies.

In the instruments division - which is the world number six - blames a high cost base for the losses of the last couple of years.

The third problem area is the distribution division, which has a US business with annual sales worth £750m (2481m) and 35 per cent of the US market for clinical laboratory distribution. "There is not much more growth in distribution," says Wallis. "The choice is further investment or an alliance on the industrial side."

Ultimately, Wallis is open to offers. "It's likely that Fisons can't do justice to all three divisions. We will concentrate even if it means selling some very good businesses."

As the pace, cost and complexity of technological change becomes ever more daunting, companies are rethinking the way in which they manage their research and development activities.

Increasingly, businesses are relying on external sources for R&D in an attempt to reduce costs and keep abreast of a widening range of relevant technologies.

"There is much more of a willingness between companies to share and collaborate," says John Brophy, general manager, corporate research at BP Chemicals. Terry Lemmon, technical director of Courtaulds, agrees. "More people are prepared to take greater risks in sharing things with outsiders."

This trend has seized the imagination of consultants, who have created a new buzz-phrase - "virtual R&D" - to describe the extreme case where a company is completely reliant on external R&D.

Although the truly virtual R&D organisation does not yet exist, "there is undoubtedly a global trend in that direction", says Steve Bone of PA Consulting. The OECD Basic Science and Technology statistics show that the ratio of external to internal funding has been increasing by 2 to 3 per cent a year for the past four years.

This phenomenon is part of a wider movement towards outsourcing activities which fall outside a company's core business. But unlike canteens, cleaning and even computing, R&D often has a critical bearing on a company's future. Inevitably, the decision to rely on external sources raises important management and strategic issues.

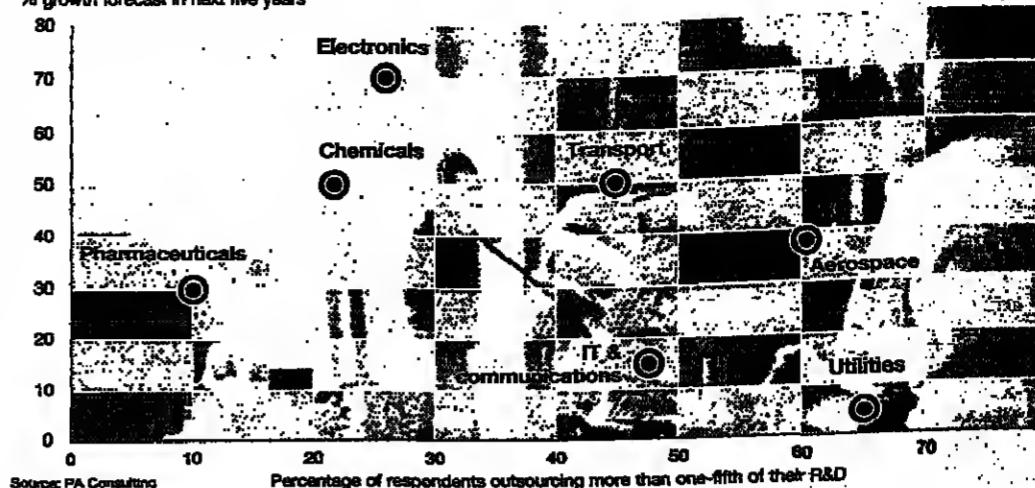
Technical managers must shed a "not invented here" mentality and become aware of technological developments and their relevance throughout the world and across a range of fields. They must also learn to build trust, negotiate and manage beyond their organisation. And they must ensure that proprietary technology does not leak out and intellectual property rights are preserved.

Outsourcing R&D also raises important strategic questions. Companies that fail to develop technology on their own behalf risk missing out on important profits streams. For example, the US electrical goods manufacturers which relied on external suppliers for semiconductor technology rapidly lost ground over the last two decades to their Japanese rivals which developed semiconductor technology in house.

In general, however, Japanese companies are more enthusiastic about contracting out R&D than their overseas counterparts. A survey conducted by PA Consulting and the Massachusetts Institute of Technology suggested that Japanese businesses would increase their percentage reliance on external R&D from 30 per cent to 60 per cent between 1993 and 1996.

Outsourcing on the rise

% growth forecast in next five years



Revolution in outsourcing

As costs continue to rise more companies are using external sources for R&D work, says Vanessa Houlder

services. "We make money by controlling those critical technologies. It is our competitive advantage," says Brophy.

The degree to which a company insists on retaining control over its core technology depends largely on its industry, says Bone. The chemicals and pharmaceuticals industries have not moved far on the road towards virtual R&D because many of their critical technologies are associated with processes, which are hard to outsource.

CRL's experience suggests that research work may be easier to manage when it is carried out by an outside organisation, according to John White, its managing director. He says that staff displayed "a different attitude" and "a greater pride in completing work on time", as CRL made the transition from an in-house lab to commercial concern.

Conversely, some businesses believe they can get more out of in-house researchers and engineers. "By sub-contracting out you don't have the same control and the same motivation of the team," says Paul Lester, chief executive of Graseley, international instrument supplier.

UK universities, which received £122m from industry in 1992-93, also play an increasingly important role. "There is a changing culture in universities where they are looking at

collaborations with business," says Paul Lester, chief executive of Graseley, an instrument supplier.

Another source of external research work are commercial laboratories that are opening their doors to business from other companies. When Thorn EMI disposed of most of its high-technology businesses, its Central Research Laboratories turned to external customers, which now account for 95 per cent of its business.

These figures show that outsourcing R&D is not new. Companies have long contracted out R&D work to cope with peak workloads. But the rationale underpinning outsourcing is changing. "A lot of companies now take a much more strategic view and they don't just do it for overload purposes," says Paul Auton, managing director of Cambridge Consultants and president of the Association of Independent Research and Technology Organisations.

The appetite for external R&D is being met by suppliers, consultancies, partnerships and consortia. New players are emerging, including government research laboratories earmarked for privatisation such as AEA Technology, the commercial arm of UK Atomic Energy.

UK universities, which received £122m from industry in 1992-93, also play an increasingly important role. "There is a changing culture in universities where they are looking at

of financial information and reports, the roles will involve day to day liaison with non-financial managers.

Such a challenge would suit finalists or newly qualified accountants with good spreadsheet and communication skills.

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FINANCIAL TIMES
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TECHNOLOGY

Thinking person's chair

Ever considered moving a wheelchair by simply thinking about it? Scientists at Tübingen University in south-western Germany are examining a technology called biofeedback, designed to give patients greater control over the energy flows within their brains. Such additional control, the scientists hope, will enable people to steer wheelchairs and change television programmes.

Niels Birbaumer, professor in charge of the Institute for Medical Psychology, has attached electrodes to the heads of patients and used them to measure the movements of energy inside the brain. Patients are sat down in front of an overhead screen which shows a model of their brain and are able to watch a little rocket moving around the screen, representing the brain's energy flows.

Watching their grey matter at work and rehearsing the thought movements involved to perform a given function will, it is hoped, ultimately give people better control over their brains.

"It's a question of being able to harness identifiable brain signals [via the electrodes]," said Werner Lutzenberger, another scientist at Tübingen. "Having harnessed the energy it could be used to steer all sorts of things."

The research is at a very early stage and staff at Tübingen cannot say when the first brain-powered wheelchair will be operational.

"The brain is never still. What we have to avoid at all costs is a situation where a person is actually thinking and this sets the wheelchair off," Lutzenberger said. "Since this method is going to be used to steer things it has to be extremely reliable."

Work on the biofeedback method goes back 20 years and has been used with some success to treat back pain. Given the greater control it is designed to give over brain functions, it is well suited to treat patients who suffer from epilepsy and other disorders caused by temporary loss or control of the brain.

Michael Lindemann

President Bill Clinton went some way last month to ease the furious debate over embryo research in the US, by ruling out the use of federal funds to support "the creation of human embryos for research purposes".

But his statement, which followed recommendations from two advisory panels, did not rule out research on embryos left over from treatments such as in-vitro fertilisation.

It failed to appease the most ardent opponents and anti-abortionists, who have pledged to continue their campaign against any kind of embryo research funding.

The National Institutes of Health, the government agency for biomedical research, is due to announce soon whether research on human embryos, banned for the past 15 years, can take place.

The anti-abortionists argue that life begins at conception. They compare research on embryos with "killing little boys and little girls", and have vowed to fight in the halls of Congress any attempt by the NIH to use taxpayers' money to fund such work.

Unlike several European nations, including the UK, the US has no national guidelines on human embryo research. The ban on federal funding for the research was maintained chiefly because of the anti-abortion sentiments of the Reagan and Bush administrations. The issue was reopened by the Clinton administration, which last year charged the NIH with the task of producing guidelines after examining the broader moral and ethical framework within which research might take place.

Scientists argue that research on human embryos will bring medical advances in preventing cancer and genetic birth defects, as well as leading to more effective treatments for infertility, and the development of new contraceptives.

"I think that developments in our ability to control and prevent disease that will come as a result of this research will dwarf the changes brought about by the computer in the next 20 to 50 years," says David Adamson, a fertility expert in San Jose, California, and chairman of a research committee of the Society for Assisted Reproductive Technology.

That does not mean that I think this research should be done carelessly. We have very powerful tools, and guidelines should be in place for this type of work."

At the centre of the debate is the so-called pre-implantation embryo - a small clump of cells - that will be the object of research. Advocates say that research would not be permitted on embryos more than 14 days old, a time when the first signs of a primitive nervous system

areas of medicine will benefit from research on human embryos, including so-called pre-implantation genetic diagnosis, an experimental technique in which just one cell from a developing embryo is removed for analysis to determine whether the embryo carries a severe genetic disease such as muscular dystrophy or cystic fibrosis.

The panel points out that once research on embryos is allowed to proceed, the profession will be able to move to clinical trials of the technique's safety and efficacy. The diagnosis would be made on an embryo fertilised in a test-tube or "in-vitro", allowing couples to decide whether the embryo should be implanted in the woman's uterus. The panel stresses the technique should not be used to determine sex.

On the creation of human embryos solely for research, the report says that this should take place only for the "most serious and compelling reasons". Examples of studies that might be allowed include an evaluation of whether freezing eggs damages chromosomes.

The report goes on to say that no one would be paid for donating their eggs or sperm, and that all donors would have to give their consent. Obtaining eggs from cadavers and aborted foetuses would be unacceptable, it says.

In his statement on creating embryos, which followed the NIH recommendations, Clinton said the issue "raises profound ethical and moral questions". However, the statement did not specifically rule out the use of embryos already created at fertility clinics.

An NIH official said the directive would "just restrict the supply source, and it wouldn't have a big impact because there are plenty of surplus embryos available".

However, some researchers say that prohibiting the fertilisation of eggs for research could have a substantial impact, especially on the development of new contraceptives and on developing methods for eggs to mature in laboratory dishes.

Brigid Hogan, a biologist at Vanderbilt University, Nashville, says that in the UK, for example, "about one-third of embryo research projects that are funded involve egg maturation and fertilisation". If similar assumptions are made about the direction of research in the US, this would mean that "about one-third of possible projects would not be able to go forward".

Hogan, who co-chaired the government's first embryo research panel, believes that the review of research funding will guarantee that only the best research will receive funding. It would also allow collaboration between research scientists in the funded sector and clinicians in the private sector.

President Clinton: his statement helped to ease fury in the embryo research debate

recommended that the NIH fund embryo research, subject to guidelines. After a series of public meetings last year, and receiving thousands of letters on the subject, the panel concluded that the embryo "does not have the same moral status as infants and children". The recommendations have been sent to Harold Varmus, director of the NIH, who will make the final decision on whether to implement them.

The panel recommends that research be permitted on embryos less than 14 days old, but it seeks to prohibit the most controversial experiments, such as the cloning of human embryos into animals and the creation of human-animal chimeras.

The panel's report says that many

of a primitive nervous system

appear. This is a basic principle followed by the profession; embryos rarely survive beyond seven days in the laboratory.

"At this stage, the embryo lacks

even the possibility of sentience, it has no differentiated tissues, organ systems, or bodily form and it can't experience pain," says Ronald Green, director of the Ethics Institute at Dartmouth College, Hanover, New Hampshire, who was one of the 19-member panel of experts convened by the NIH to develop guidelines and to consider the ethical questions.

The panel has been the target of protest by anti-abortion groups, and Green says he has received more than 100 letters and postcards denouncing the research.

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BUSINESSES FOR SALE

STATE PROPERTY AGENCY

INVITATION TO BID

The State Property Agency (SPA) invites a one round open tender for the sale of the state owned shareholding of the FÓV-2. ÉPÍTÓIPARI Kft. (Metropolitan Construction Industry Ltd.), established by the Fóvárosi 2. sz. Építőipari Vállalat (Metropolitan Construction Industry Company)

We hereby inform potential bidders that the subscribed capital of the FÓV-2. Építőipari Kft. is HUF 144,860,000 of which a 90 percent shareholding, that is a business share with a par value of HUF 130,380,000 is put up for sale. The block of shares representing the remaining ten percent of the subscribed capital can be acquired on favourable terms by the employees of the association.

Cash, compensations vouchers and E-credit are accepted.

Bids must be submitted to the address below in three copies, in sealed, unmarked envelopes, with the original copy marked.

Bids must be valid for 90 days.

Deadline for submitting bids: March 8, 1995, between 12.00 a.m. and 14.00 p.m.

Place to submit bids: State Property Agency, room 804.

(H-1133 Budapest, Pozsonyi út 56.)

The State Property Agency reserves the right to declare the tender unsuccessful.

The purchase of the tender documents, including the detailed tender invitation at a price of HUF 10,000 plus VAT at the SPA's Customer Service Office (H-1133 Budapest, Pozsonyi út 56.) on working days from January 4, 1995, under the seal of secrecy, is a precondition to participate in the tender.

For further information, please contact:
FÓV-2. Építőipari Kft., Csaba Miklós managing director, telephone: (36-1) 129-1490
Mrs. Rovin, Éva Tóth (SPA), telephone: (36-1) 296-8600/1344

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For sale, the business and assets of a long-established sheepskin tannery, located on freehold premises in Somerset.

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- Established customer base, turnover £1m

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G S Johal or S Allport at Arthur Andersen,
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Tel: 0115 935 3900 Fax: 0115 935 3949

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Those interested should contact Peter M Small, quoting reference number 950101, Crescent Management Selection, 9 Upper King Street, Leicester LE1 6XF, Telephone 0533 559337 or Fax 0533 470337.

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LEGAL
NOTICES

No. 627054 of 1994

IN THE HIGH COURT OF JUSTICE
CHANCERY DIVISION

IN THE MATTER OF
LINCOLN NATIONAL LTD PLC

IN THE MATTER OF
THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice, Chancery Division, dated 20 December 1994 confirming the reduction of the capital of the above company, and the Companies Act 1985, was published in the London Gazette on 22 December 1994, and registered by the Registrar of Companies on 31 December 1994.

DATED the 6th day of January 1995

The Brough Shireen Law Partnership
20 Old Bailey, London EC4M 7PL
Solicitors for the above-named Company

No. 628149 of 1994

IN THE HIGH COURT OF JUSTICE
CHANCERY DIVISION

IN THE MATTER OF
CANNON LINCOLN INSURANCE
SERVICES LIMITED

IN THE MATTER OF
THE COMPANIES ACT 1985

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20 Old Bailey, London EC4M 7PL
Solicitors for the above-named Company

PRIME STRATEGY CONSULTANTS LTD

NOTICE IS HEREBY GIVEN pursuant to section 96 of the Insolvency Act 1986, that a MEETING of the CREDITORS of the above-named company will be held at Millgate House, 26 Old Bailey, London EC4M 7PL on 13 January 1995, at 10.00 a.m. (unless otherwise mentioned in section 95 or 101 of the Act).

A list of the names and addresses of the company's creditors may be inspected free of charge at the above address from 10.00 a.m. to 5.00 p.m. on 20 Old Bailey, London EC4M 7PL on 11 and 12 January 1995.

DATED 28 December 1994

By order of the Board
R J Niven
Director

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PEOPLE

The Grosvenor Alliance



The Duke of Westminster, 44, has picked up his first non-executive directorship of an FTSE 100 company and the Sun Alliance has added another trophy name to its list of directors - which includes a couple of knights, a peer, and the chairman of the London Stock Exchange.

The Duke (right), as chairman of the family's Grosvenor Estate Holdings, owns large chunks of Mayfair and Belgravia and until the collapse in the property market, tended to be labelled as Britain's richest man.

While his fortune has shrunk from £3.7bn to £1.5bn over the past three years (according to Sunday Times estimates), he remains Britain's wealthiest

landowner and has growing overseas interests in North America and Australia.

Gerald Cavendish Grosvenor, who lives in Cheshire, left Harrow with two O levels and an

ambition to be a professional soldier. However, his father fell ill and he went into the family property business. Until now his outside interests have been mainly concentrated on the Territorial Army and the 80-plus charities of which he is patron. He was actively involved in Manchester's failed bid for the Olympics and is a director of a local radio station.

Sun Alliance, whose chairman Sir Christopher Benson used to run the MPEC property group, says that the Duke has been recruited for his property expertise. However, it has not gone unnoticed that the Duke of Westminster's Grosvenor Estate is one of Sun Alliance's more important customers.

William Hall

William Hall

James McMillan, chairman of the Scottish Biomedical Association and former md of Deseide Packaging (Stonehaven), at WELLCOME

Jonathan Taylor, chairman of Booker and Ellis & Everard, at EQUIVABLE LIFE

ASSURANCE SOCIETY

John MacGregor MP and Sir Roland Smith at ASSOCIATED BRITISH FOODS

John Baker, chief executive of National Power, at ROVAL

POSTER & SON

INSURANCE

Sir Geoffrey Whaleo, former md of Peugeot Talbot, at LOMBARD NORTH CENTRAL

Sir Philip Harris and Lord Plumbe have retired from FISONS

William Peck, a director of SHV Energy, at CALOR GROUP; Arie Rijnsz has resigned

Richard Jewson, chairman of EID Hardwick, at THE MILLER Insurance Group

Philip Fowles has been promoted to sales and marketing director of BRISTOL CONTRIBUTORY WELFARE ASSOCIATION

Michael Langton has been appointed to take overall responsibility for the Midlands and north west regions of JARDINE Insurance Brokers

Christopher Caine becomes md for the north west. Keith Burnham md of broking and technical, and David Currie national new business director, all move from Hogg Insurance Brokers

Roger de la Salle, formerly md of Robins Middle East, has been appointed md of ROBINS London International

Barry Sherlock, chairman of Lautro and deputy chairman of the Universities Superannuation Scheme, has been appointed to the board of management of the MEDICAL DEFENCE UNION

Brian Wood, formerly director of management services at Scottish Equitable, has been appointed md of PPP LIFETIME

Len Campbell, chairman of the Institute of London Underwriters, has been appointed chairman of the LONDON PROCESSING CENTRE

Brandon Swetzer, executive vice-president of Guy Carpenter & Company Inc, has been appointed chairman of Carpenter Bowring, part of GUY CARPENTER, on the retirement of Charles Callum

Anthony McCallum, an md of Guy Carpenter, becomes ceo, and Geoffrey Bromley, also an md of Guy Carpenter, is appointed deputy chairman

James Craven has been appointed a director of SBJ Marine & Energy

NOTICE IS HEREBY GIVEN, pursuant to section 49(2) of the Insolvency Act 1986, that a meeting of the creditors of the above-named company will be held on 23 January 1995 at 10.30 a.m. for the purpose of receiving a report prepared by the Joint Administrators, Reuben and if thought necessary to establish a committee of the creditors ("the Committee") to exercise the functions conferred on it by or under the Insolvency Act 1986. Proceedings to be used at the meeting must be judged, together with any other to be used by the Joint Administrators, Reuben and if necessary to be used by the Committee, in accordance with the law.

The above meeting will be held at the office of the Joint Administrators, Reuben and if necessary to be used by the Committee, in accordance with the law.

Notice of the meeting will be given to the creditors by the Joint Administrators, Reuben and if necessary to be used by the Committee, in accordance with the law.

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Insurance move

Peter Wilby has resigned as the head of Sturge Hedges, which includes several insurance companies. Wilby says he had decided some time ago to leave the company, but that the timing had to be right. He was set to do so after Sturge had started plans for a major restructuring, including a holding company.

Wilby, 41, was chairman of the group but also responsible for reorganising Sturge from the Lloyd's Name. He had set terms with Sturge and some ideas for New York, "with a view to returning to the United States," he says.

Philip Howling has been promoted to sales and marketing director of **CONTRIBUTORY WELFARE ASSOCIATION**.

Michael Langeron has been appointed to take overall responsibility for the **MAIL JOURNAL** from **CHRISTOPHER TURNER**.

Sharaman has been appointed to take over **Medical and David Clegg** national new business from **David Brooks**.

Roger de la Salle, head of **Reuter's World East**, has been appointed head of **London International**.

Barry Shearlock, director of **Luton** and **University of Nottingham**, has been appointed to take over **DEFENCE UNION**.

Brian Wood, director of **Marketing Services**, has been appointed to take over **LONDON PROPERTY CENTRE**.

Briony Swindles, director of **Corporate & Commercial**, has been appointed to take over **PROPERTY CENTRE**.

Christopher Turner, chairman of **Christopher Turner**, has been appointed to take over **LIFETIME**.

Lee Campbell, director of **Marketing Services**, has been appointed to take over **LONDON PROPERTY CENTRE**.

Briony Swindles, director of **Corporate & Commercial**, has been appointed to take over **PROPERTY CENTRE**.

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LEGAL NOTICES

Dealers' spirits begin to lift

Antony Thorncroft on two contrasting arts fairs that are taking place in London this month

Antique dealers know how to cheer themselves up in January - they buy into a fair. There is just the chance they might meet a new customer, or spot an overlooked bargain in a rival's stand. After four years of slack business they have the idea of starting another year stuck in their honeyed shops.

This week two contrasting fairs opened in London and remain open for business until Sunday evening. At the Dorchester some of the better provincial dealers, with a few London galleries, have laid out 50 stalls offering decorative antiques to the keen domestic collector.

Here are the eameam objects that in the good old days lapped up the annual bonuses of the Names of Lloyd's of London - ceramics, jewellery, barometers, mirrors, games tables, tea caddies, objets d'art that pretty boxes. The paintings tend to be happy oils of dogs and young beauties; the furniture is polished to military standard. Prices are generally below £10,000.

Less than a mile away at the

Royal Academy is a very different fair. The London Original Print Fair is for those who think prints are comparable to paintings as works of art. The 24 dealers take the subject seriously and although there are prints for less than £100 for buyers with a good eye, there are also some costly examples.

The most expensive print is on the stand of a new exhibitor, Susan Sheehan of New York. Sheehan is offering "Aile Cans" by Jasper Johns, one of an edition of 31, for £95,000. A print from the same set at auction for £30,000 in the late 1980s. But that was before the collapse in prices for contemporary prints.

Sheehan believes that a selective recovery in demand is under way. Prices for the Big Three Americans - Warhol, Johns and Lichtenstein - have risen by 30 per cent in recent months. Other major artists lag behind - she has prints by Ellsworth Kelly, produced in Paris in the 1960s, for under £5,000.

Contemporary prints seem to dominate the fair. The most significant recent development in the field has been the move of Alan Cristea, formerly of Waddingtons, to set up his own in Cork Street, dealing in the artists he represented at his old gallery. He has on display new works, unseen in the UK, by Hockney, priced at £15,000 each, and Lichtenstein, for under £10,000.

Old Master dealers are present and at the special opening for museum curators on Wednesday they made some impressive sales: even when private collectors sit on their cheque books the museums support the market. Paul McCarrahan of New York sold an important engraving, one of only four known, by Andreas Andreani, of one of the now badly damaged panels from Mantegna's famous series "The Triumph of Caesar" for £25,000, and three impressions of "The Wrestler" by Coornherk were all snapped up by museums.

As usual Andrew Edmunds is selling caricatures by Gilray, Rowlandson and the like and found customers at the opening party, as did Gordon Cooke, who deals in the

modern British, such as Sickert and Sutherland, and who sold a portrait of Jacob Epstein by Francis Dodd to the Museum of Rotterdam for £23,000. Flowers Graphics, Marlborough, Austin Desmond are among the many dealers trading the contemporary British - Heron, Frost, Piper, Howson, Hicks, Annerbach, Rego and more.

Anyone whose ideas about prints stop at Athens will have the scales falling from their eyes at the RA. Fanciers of quality prints have something of the dedication and fastidiousness of the antiquarian book trade. This is a serious business.

It is possible that the antiques world is in for a much better year. The Olympia Fair in November was busy and the major auctions at Sotheby's and Christie's in December went amazingly well. There is a happy belief that when Lord Cholmondeley sells a pair of Boulle marriage chests for £1.5m, way above forecast, the trickle down effect reaches as far as the Portobello Road.

Certainly there was a briskness at

the Dorchester and the RA which gives encouragement for the other fairs piling up this month: the West London at Kensington next week; the Decorative Antiques at Kings College, Chelsea, from January 18, and LAPADA at the NEC in Birmingham, which opens on the same day.

The two specialist fairs which have become popular fixtures - the Art 95 fair at the Business Design Centre in Islington, also from January 18, and World of Drawings and Watercolours - take place at the Park Lane Hotel from January 25.

These are major events. Art 95 is the biggest showcase of the contemporary in London, a city which still has doubts about the avant-garde, and is a beguiling mish-mash of the intriguing and truly terrible, while the watercolours fair always brings to London the old-fashioned country collector for whom a good water-colour, from the 18th century to the modern, is the epitome of art. If these fairs go well the antiques trade will convince itself that the corner has at last been turned.

Certainly there was a briskness at

the MTL which is cut-rate opera: "modernised" stripped of sung recitatives, orchestra reduced to a tiny ensemble, secondary roles assigned to actors who can sing a little. *Figaro*, *Cosi* and *Traviata* have all had the treatment; to widespread acclaim. Now we get their version of Rossini's *Cinderella*, reaching the South Bank two years after its popular success at the Vienna Festival.

It is designed as a kind of upmarket pantomime - upmarket because of the high-class Rossini score, "pantomime" in the strict British sense. A soprano is cast as the Prince, and the mean step-sisters are drag acts. The dialogue is translated into low Essex, which is supposed to be a joke in itself; there are few enough others. Simon Riegert

is the trouble is rather with the voices. *La Cenerentola* is not an

opera stuffed with good tunes that can survive casual treatment, but rather a piece full of glorious ensembles with solo numbers for highly polished singers.

Here there are just two of those, Elena Ferrara's Prince, wading a white-ish soprano in a romantic high tenor's role, and we lose the step-sisters' soprano to indeterminate male voices. Simon Butteriss waggles a pert bottom as Clorinda, and William Reitman makes a prissy Dame out of Tisbe; but the big ensembles are sadly opaque and subfusc with half the voices re-as

signed. The only ground for castrating the Prince must be British panto tradition, since it kills the love-interest in her chauffeur's miff. Miss Ferrara looks like Odaline de Martinez at the end of a rough week.

Alcindoro's song role is heavily trimmed for Andrew C. Wadsworth, who sings what he gets in a pleasant, unpractised baritone, and otherwise presides smugly over the entire action. Like the others but more so, Tim Hardy's Don Magnifico finds himself saddled with music that stretches his vocal tech-

nique far beyond its limits. Luckily the MTL has found a modest, very

charming Cinderella; Jan Hartley's lightweight mezzo does many things stylishly, and has a good shot at the rest.

The South Bank bills this production as "joyously irreverent". Perhaps "irrelevant" was meant. *La Cenerentola* was already a sardonic comedy, after all, and a very elegant one; how can you travesty that, or be "irreverent" with it? Presumably just by singing it rather badly.

Certainly the new dialogue for this *Cinderella* is glumly wit-free,

and there are fewer laughs throughout than in any good *Cenerentola* production. The actors manage it all with determined verve, and your children may possibly fail to understand the bluer lines.

Sung in German with English dialogue at 8 pm; Jan 7, 11, 14 (1.30 pm)

● *Othello*: by Verdi. Conductor Carlo Rizzi, director Eiji Monashinsky. In Italian with English surtitles at 7.30 pm; Jan 13

THEATRE National, Lyttelton Tel: (071) 928 2252

● *Out of a House Walked a Man*: by Danil Khurme. A Royal National Theatre and Theatre de Complicite co-production of a collection of musical scenes by the Russian absurdist writer at 7.30 pm; Jan 7

(2.15 pm)

● *The Children's Hour*: by Lillian Hellman, directed by Howard Davies at 7.30 pm; Jan 9, 10 (2.15 pm), 11

THEATRE Richard Rodgers Theatre Tel: (212) 307 4100

● *A Christmas Carol*: engaging nine man show of the classic with Patrick Stewart at 8 pm; Jan 6

Arrives at 8.30 pm; to Jan 7

■ WASHINGTON

CONCERTS Kennedy Center Tel: (202) 487 4600

● National Symphony Orchestra: with soprano Elizabeth Futral, mezzo-soprano Claudia Carson and the Choral Arts Society of Washington. Leonard Slatkin conducts Ravel and Mahler at 8.30 pm; Jan 12, 13, 14

● *Yo-Yo Ma*: the cellist along with pianist Emanuel Ax, violinist Pamela Frank, clarinetist Paul Meyer and flutist Eugenia Zukerman plays Brahms and Schoenberg at 8.30 pm; Jan 11

THEATRE National Gallery Tel: (202) 737 4215

● *Roy Lichtenstein*: four decades of the American Pop artist; to Jan 8

OPERA/BALLET Washington Opera Tel: (202) 416 7800

● *Samuel*: by Handel. Conductor Martin Pearman, Roman Trebecki directs a Zack Brown production at 8 pm; Jan 7 (7 pm), 9 (7 pm), 13

● *The Bartered Bride* by Smetana. Conducted by Heinrich Fricke. In English at 8 pm; Jan 8 (2 pm)

● *Vanessa*: by Samuel Barber. Director Michael Kahn, conductor Christopher Keene at 8 pm; Jan 14 (7 pm)

THEATRE Arena Stage Keeler Theater Tel: (202) 551 9066

● *Misalliance*: by Bernard Shaw, directed by Kyle Donnelly; to Jan 8

SHAKESPEARE Tel: (202) 393 2700

● *School for Scandal*: by Sheridan. Directed by Joe Dowling at 8 pm; to Jan 7

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FRIDAY NBC/Super Channel: FT Reports 1230

SUNDAY NBC/Super Channel: FT Reports 2230

Sky News: FT Reports 0430, 1730;

INTERNATIONAL ARTS GUIDE

AMSTERDAM

CONCERTS Het Concertgebouw Tel: (020) 871 8345

● European Baroque Orchestra: Wieland Kuijken conducts Telemann, Muffat and Bach at 8.15 pm; Jan 8

● Royal Concertgebouw Orchestra: with violinist Sarah Chang, Charles Dutoit conducts Berio, Lalo, Stravinsky and Ravel at 8.15 pm; Jan 8

GALLERIES Van Gogh Museum Tel: (020) 570 5200

● Odeon Redon: retrospective of the French artist's work; to Jan 14

OPERA/BALLET Het Muziektheater Tel: (020) 551 8922

● *L'italiana in Algeri* by Rossini. Produced by Dario Fo, conducted Alberto Zedda at 8 pm; Jan 13, 15 (1.30 pm)

■ BERLIN

OPERA/BALLET Deutsche Oper Tel: (030) 341 9249

● Ballet Evening: conducted by

BRUSSELS CONCERTS Philharmonique de Bruxelles Tel: (02) 507 84 34

● Abdel-Rahman El-Bachra: pianist plays Chopin at 8 pm; Jan 11

● Belgian National Orchestra: with soprano Zsuzsa Misura, baritone Andrei Molnar and conducted by Yury Simonov plays Wagner at 8 pm; Jan 12

GALLERIES Hayward Tel: (071) 261 0127

● The Romantic Spirit in Romantic Art 1790-1900: examines work of early Romantic painters. Includes section on German Expressionists; to Jan 8

Serpentine Tel: (071) 402 0343

● Rebecca Horn: major exhibition of works by the German artist including, "Kiss of the Rhinoceros"; to Jan 8

Tate Tel: (071) 887 8000

● James McNeill Whistler: major survey of the Victorian painter and designer; to Jan 8

OPERA/BALLET English National Opera Tel: (071) 632 8300

● *Figaro's Wedding*: in house debut for conductor Derrick Inouye at 7 pm; Jan 11, 14

Royal Opera House Tel: (071) 340 4000

● *Cinderella*: music by Prokofiev. Created by Frederick Ashton in 1948, this was the first full-length ballet by an English choreographer at 7.30 pm; Jan 14

■ LONDON

CONCERTS Barbican Tel: (071) 638 8891

● Ballet Evening: conducted by

LONDON Symphony Orchestra: conducted by Ivan Fischer plays Dvorak at 7.30 pm; Jan 12

● Royal Philharmonic Orchestra: conducted by Bramwell Tovey plays Mendelssohn, Handel, Bruch and Beethoven at 8 pm; Jan 7

Queen Elizabeth Hall Tel: (071) 928 8800

● *Massilia*: by Handel. James Gaddam conducts the London Orpheus Orchestra and the London Orpheus Choir at 7.30 pm; Jan 15

● Orchestra of the 18th Century: with conductor Frans Bruggen and soprano Cyndia Sieden plays Haydn, Mozart and Be

Isaac Newton might have blinked. This month, the Cambridge University mathematics institute that bears his name will start brainstorming sessions with City traders and academics on a topic far removed from the rarefied world of academic derivatives.

The meeting highlights the drive by City institutions to boost their mathematical research and resources after the recent expansion of the derivatives market - and the controversy it has generated recently.

While some mathematicians are now scooping large salaries, the development is a mixed blessing for the universities. There are fears that the loss of the brightest mathematicians to business - coupled with the squeeze on research posts in higher education - could erode the research base.

"It is good that a new area of maths application is opening up," says Professor Adrian Smith, head of mathematics at London University's Imperial College. "But the danger is that you need some people to stay to maintain high quality research."

Last year, Prof Smith lost several of his brightest researchers and lecturers to banks such as National Westminster and J.P. Morgan. Although the total number of City jobs remains relatively small, he points out that the departure of just "a few key individuals" in a specialised area like maths can have a wide-reaching effect.

Since the late 1980s, US financial institutions have been recruiting researchers who can handle advanced mathematical concepts - dubbed "rocket scientists". In the past two years, London's banks and derivatives traders have begun demanding higher mathematical skills from their basic trainees, and increasingly recruiting researchers in subjects such as mathematics, physics or engineering.

This year, Merrill Lynch is taking four times more graduates from maths and science backgrounds than last year. Midland Global Markets says that two-thirds of its current graduate intake is trained in science, whereas only a third would have had scientific training four years ago.

But finding people who can both understand derivatives and explain them, coupled with the fact that the derivatives section is now a highly profitable one for many banks, means that salaries for mathematicians are soaring.

At the top end of the scale, well-known "rocket scientists" such as Mr Kaveh Almouli of Tokai Bank in London, who studied mineral technology and is an acknowledged maths whizz, are earning annual salaries in the millions. Even at the bottom, a new graduate at Merrill Lynch will start on £38,000 a year - double the amount that a research post in a university can command.

"It's a matter of market forces," says Mr Robert Ben-

son, head of the specialised derivatives section at Midland Global Markets, who is a maths PhD. "If engineers could pay as much, we would go to engineering companies."

Nevertheless, the trend is leaving many mathematicians uneasy. "It is a shame that people are not staying at universities," Mr Benson says. "There is a danger that the next generation of students will be taught by people who are not so good because the good ones will have all left."

Some banks are pumping money back into the universities - Midland such as Warwick University, for example. Imperial College recently set up a new centre for research into derivatives and other financial areas, which has raised £1.5m worth of funding from sponsors such as Lehman Brothers, Paribas, Robert Fleming and British Petroleum.

Meanwhile, the seminars on derivatives for market traders and academics, being run by Cambridge's Isaac Newton Centre, have attracted City funding - including £10,000 of sponsorship from the Bank of England.

As Professor John Wright of the centre says: "Banks are increasingly realising that it is cheaper to spend money on good mathematics research, when some are losing money on the markets."

There are concerns, however, that the City's new interest in mathematicians may be at the expense of industry, which also needs maths and science skills.

Mr Peter Cooper, deputy secretary of the Royal Society, the prestigious UK science body, fears a shortage. "It is debatable whether we are going to have an adequate number of mathematicians coming through to supply both academic and industrial research," he says.

In the longer term, Britain needs to produce more mathematicians, he says. Although some maths professors are critical of maths teaching in schools, some hope that the growing demand for numerate graduates will eventually produce an educational shift. "A training in mathematics is becoming the counterpart of a training in the classics a century ago," argues Professor Brooke Benjamin, who teaches maths at Oxford University.

But an expansion of mathematics training in schools is unlikely soon. In the short term, the numbers that many mathematics graduates will be watching will not be their calculations - but their salaries.

Despite their bitter rivalry, two of the UK's most powerful newspaper proprietors, Mr Rupert Murdoch, chairman of News International, and Mr Conrad Black, chairman of the Telegraph Group, are still invariably civil to each other when they meet.

Yet there is one subject of conversation that is taboo, even though it fascinates them most of all - the price-cutting war between the UK's national newspapers.

The war was launched by Mr Murdoch in July 1993, when he reduced the price of The Sun, the tabloid newspaper with the largest circulation in the UK, from 25p to 20p. Two months later, he cut the price of The Times from 45p to 30p.

The price cutting strategy has taken The Times' circulation above 600,000 for the first time and returned The Sun to sales of more than 4m, a figure last seen in 1989.

The other national broadsheet newspapers have all seen some fall in circulation after the cut in the price of The Times, although sales of the Financial Times and the Guardian have held up well because of considerable brand loyalty.

The competition has had substantial impact on Mr Black's Daily Telegraph, which sold more than 1.4m copies a day at the beginning of the 1980s. It fell below 1m sales a day last spring, leading Mr Black to relate by cutting its cover price from 45p to 30p in June.

The move stanchened the loss of circulation, returning sales to above the 1m level. But Mr Murdoch promptly cut the price of The Times to 30p; sales continued to climb for most of the rest of 1994, with a 47 per cent increase over 1993 in the June-November period.

The Independent has been forced to match the Telegraph at 30p. But caught in the slipstream of the battle between the Times and the Daily Telegraph, its average daily sale was 261,461 for the June-November period, a fall of 14 per cent compared with the same period in 1993.

Only the Guardian among the non-specialist broadsheets appears relatively unscathed: despite holding its price at 45p, it has suffered only a 0.26 per cent drop to 40.601 copies a day in the six-month period to November.

At the popular end of the market, Mirror Group Newspapers appears to have absorbed the worst of the circulation losses. The Daily Mirror is 5p



Conrad Black



Rupert Murdoch

War of the printed word

Raymond Snoddy on UK newspapers' price-cutting battle

dearer than the Sun, and with average sales between June and November of 2.5m, has lost 4 per cent of its circulation over the same period in 1993. This compares with a 10.9 per cent rise to 4.12m for The Sun.

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Even if the Telegraph has to absorb the newsprint price rises, it can probably continue to make profits of £2m a month - roughly half the level before the price war. "News International has not succeeded in seriously hurting us and they are not going to," said Mr Black who nonetheless clearly would like to see Mr Murdoch increase the price of The Times.

News International is also looking for savings in the cost of distributing its newspapers. It is in the middle of tendering for new five-year wholesale contracts for its newspapers. Newsagents fear that they will also be asked to absorb some of the higher costs in reduced margins.

The easiest way to reduce the impact of increased newsprint costs would be to reduce the number of pages in newspapers, which have become bloated in recent years. A 5 per cent reduction in the number of pages would cover the increased newsprint bill, and by reducing demand for paper, perhaps even ase upward pressure on paper costs.

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Mr Gus Fischer, chief executive of The Telegraph Group, has been hit financially by the cut in the price of the Daily Telegraph, with pre-tax profits in the first nine months falling to £33.9m from £45.2m. However, Mr Black believes the policy is a success in protecting the paper, taking circulation back over 1m again and achieving what had previously seemed an impossibility - attracting younger readers.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

South-east state with potential

From Mr Michael Clarke and Mr David Tonge.

Sir, Europe looks east and, as you pointed out well in your editorial of January 3 ("Europe looks south"), it also looks south.

But there is a south-east too, in the shape of Turkey, economically more advanced than both and with a population of some 60m people. Don't forget us.

Michael Clarke,
Coopers & Lybrand,
Istanbul
David Tonge,
IBS Research & Consultancy,
Macka,
Istanbul

Chinese move on arbitration

From Mr Jean-Charles Rouher.

Sir, Your leader on the risks facing investors in China ("Chinese risks", January 5) fails to give a complete picture when it refers to the absence of the institutions of a market economy. There are signs of increased Chinese respect for international commercial usages, notably in the area of international arbitration.

Recently an important segment of Chinese business undertook to promote the "rules, customs and practices" formulated by the International Chamber of Commerce, as part of its commitment as a newly constituted national committee of the ICC. This pledge includes the ICC International Court of Arbitration.

However, Chinese state enterprises and companies

tended to insist that arbitration in the event of disputes about fulfilment of a contract be conducted under the rules of the China International Economic and Trade Commission. Thus cases were conducted in China, under Chinese law, with documentation in Chinese, and mostly Chinese arbitrators.

The fact that 162 companies and associations, among them some of China's biggest business entities, have undertaken as members of ICC China to promote ICC rules for the conduct of trade is evidence of the determination of Chinese business eventually to play a full part in the world trading system.

Jean-Charles Rouher,
secretary general,
ICC,
38 Cours Albert 1er,
75008 Paris

Audit body is democratic and independent

From Mr W. I. D. Plaistowe.

Sir, The comments of Mr Prem Sikka on the role of the Auditing Practices Board, which you reported ("Academics claim audit body is undemocratic", December 16), were in fact inaccurate and misleading.

You reported Mr Sikka and friends as having attacked the APB's right to determine policy on the basis that it has no "democratic mandate to formulate audit policy for the UK". This is misleading.

Members of the board are appointed by a selection committee comprising the Bank of England, the Stock Exchange and the Consultative Committee of Accountancy Bodies.

In addition, the National Audit Office or Audit Commission and the Securities and Investments Board have the right to nominate voting members, and the Department of Trade and Industry and the Irish minister for industry and commerce nominate non-voting members. This is

hardly undemocratic.

Mr Sikka also states that the board will never reflect the views of small practitioners. This is not true. Three small practitioners already sit on the board.

In addition, earlier this year the board agreed to establish a working party to consider the particular issues affecting the auditors of small companies - largely small practitioners.

Mr Sikka and his friends state that the "board has been diverted from considering how to prevent further audit failures leading to corporate collapses".

This is not true. The board has recently extended substantially the auditors' role in considering "going concern" - which should reduce the number of occasions on which companies collapse without warning.

Mr Sikka goes on to state that the board is unduly influenced by members of the big accountancy firms. In fact, the Big Six firms provide only a minority of the board.

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This is not true. The board has recently extended substantially the auditors' role in considering "going concern" - which should reduce the number of occasions on which companies collapse without warning.

Overall, our industrial unit labour costs are now very competitive, the reason why we are enjoying so much inward investment into foreign-owned manufacturing facilities in this region.

The regeneration of national confidence is not helped by uninformed comment from those who should know better. Let us at least start the year as optimists.

David Burton,
Coventry and Warwickshire
Chambers of Commerce and
Industry,
Radford, Coventry CV1 4FD

Their number is up

Gillian Tett
explains why maths experts are forsaking academia for the City



By Gillian Tett

Illustration by Gillian Tett

They're all part of the Private Finance Initiative, the PFI. It encourages companies and education to do business, business that benefits both sides.

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FT 3

From Mr Patrick Heren.

Sir, The photograph published on the front page on January 4 of an identifiable dead Russian soldier was unnecessary, distasteful and disrespectful.

Whatever your paper's view of the Russian action in Chechnya, you have no right to engage in this sort of war pornography. The remains of soldiers killed in battle should be treated with the reverence

accorded to those of people who die in ordinary circumstances.

Patrick Heren,
editor,
European Gas Markets,
7 Old Town, London SW4 0JT

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Friday January 6 1995

Russia's blind alley

President Boris Yeltsin has got himself into precisely the terrible mess in Chechnya forecast by his most sensible advisers, and most of the outside world. His tanks are being picked off by a band of determined urban guerrillas, and his half-trained conscripts are dying on the streets of Grozny. Russian mothers are protesting back in Moscow at this wanton waste of their sons' lives, while the international community looks on with growing alarm. The pressure for western action to halt the killing is growing, and yet the west remains reluctant to intervene in what is formally an internal Russian matter.

Events in Chechnya have demonstrated the failure of post-Soviet Russia's institutions on three critical fronts. The executive did not function properly, because Mr Yeltsin accepted bad advice to intervene militarily in the rebellious republic. The Russian legislative branch has failed to live up to its responsibility, by passing pointless resolutions, and then going into recess in the middle of a civil war. And the Russian security forces have demonstrated their incapacity to cope with, or even analyse correctly, a small rebellion on their territory.

One good thing, however, has been proved. The freedom of the Russian press has shown that it is no longer possible in today's Russia to conduct a secret war, internal or external, as it was in the days of Afghanistan. Russian democracy may have failed, in that Mr Yeltsin blundered into this tragic adventure without any serious attempt at parliamentary approval. But the press and the parliamentarians who flew to Grozny have ensured that the reality of the situation has been brought to public attention.

Clear interests

The western world has clear interests in Russia. The first is to promote stability, so that the conflicts and growing chaos within its frontiers do not spill over and infect the regions around it. That stability would help guard against extremists coming to power in a country which still possesses nuclear weapons.

Democracy and respect for human rights are essential underpinnings of that stability. The Helsinki process, which gave birth to

Where bankers fear to tread

Derivatives can do serious damage to your health. It would be hard for any professional player in the world's stock markets to be unaware of that health warning, after the scale of last year's losses at banks, funds and companies. But the spectacle of those losses, and banks' continuing participation in derivatives, has left banking regulators with tough common sense to tackle.

The Bank of England is now grappling with one of the messiest of those questions: banks' difficulty in assessing risk when they deal with customers which use fund managers as intermediaries. The issue has arisen because of the steady growth of markets in futures, swaps and the like, and their growing popularity among fund managers. The Bank of England is concerned that ignorance of the ultimate customer makes it impossible for banks, and their regulators, to assess exposure to potential losses.

At present, the Bank's concern is largely theoretical: the problematic trades are mainly confined to the largest market players. However, the issues extend beyond derivatives to many forms of bank credit where the banks do not know customers' identity. Both banks and fund managers also argue that failure to address the problem appropriately will jeopardise London's position as an international financial centre.

The type of trade which has aroused concern is one in which a fund manager asks a bank to deal on behalf of an unnamed customer, usually a pension fund or hedge fund. The bank then runs the risk of default by that fund, as it may be unable to hold the fund manager liable.

Credit-worthy

Banks complain that at present they cannot tell if such customers are credit-worthy. Even if the fund manager has judged the customer to be sound, a bank may unknowingly accumulate a large exposure to a single customer through several fund managers. A further risk is that the type of transaction undertaken by the customer may be *ultra vires*, and the contracts prove unenforceable, as the case of Hammersmith and Fulham council's swaps dealings showed.

To reduce these risks, banks

want funds to disclose their clients' identities. Otherwise, they want the funds to assume the liabilities in the event of default. Neither of these options is ideal. For a start, if the funds assumed the liabilities, they would have greater difficulty in increasing their capital, and hence their charges.

Forcing greater disclosure would also bring problems. Fund managers have vigorously defended their right to protect clients' identities. Their claim that clients want such secrecy is not always justified. But fund managers have a legitimate worry that such information, leaking out of the banks, would help their competitors. In such a ferociously competitive industry, forcing disclosure of sensitive information should not be undertaken lightly.

Running risks

Moreover, it is not obvious why one part of the financial services industry should be penalised for the rashness of another. It is, surely, unwise for banks to deal on any significant scale without being able to assess the credit risk. They have not yet succeeded in showing that the regulatory regime should be tilted in their favour to compensate for their determination to run such risks.

If the Bank of England is seriously concerned about banks' current exposure, it could restrict the extent to which banks can enter such contracts. But it would seem premature to take severe steps to increase disclosure, for example, by taking the issue to the Basle Committee of banking supervisors from leading industrial countries.

For the moment, however, there may well be mileage in investigating whether compromises are workable, as the British Bankers Association and fund management groups are currently doing. In some cases, disclosure of the nature of the counterparty, although not the exact identity, may be acceptable. Banks and fund managers may also find that they can reach solutions bilaterally, rather than needing industry-wide regulations.

There are no easy answers, and perhaps no general ones. But at this stage more prudence on the part of the banks, rather than more regulation, may prove the best way ahead.

If everything had gone according to plan, this would have been a month of high-wire diplomacy.

At the UN, entering its 50th year of existence, leaders of the nations who make up the Security Council would have held a spectacular, photogenic meeting and laid out some bold plans for the next half-century.

Last month, however, the Security Council summit was quietly and indefinitely postponed. In the words of Mr Emilio Cardenas, the Argentine ambassador who would have chaired it: "We hold a summit, what you need is a meeting of the minds of all the players, and today we simply do not have that meeting of minds."

It was a blunt admission of the waning of the utopian expectations that surfaced after the collapse of Soviet communism. For a brief period, it seemed the world's leading powers were pursuing compatible strategic goals through a set of institutions which everyone wanted to see strengthened.

But by mid-December, when the envoy was speaking, it was clear why summits, and international institutions that purport to guarantee security, were going out of fashion. Earlier in the month, a summit in Budapest of the Conference on Security and Co-operation in Europe had descended into name-calling, after Russian President Boris Yeltsin lashed out at the US for trying to speed up the enlargement of Nato. The sense of disarray was compounded by the deal with which the UK, France and Germany hastened to assure Mr Yeltsin that they did not really disagree with anything he said.

Moreover, meeting a few hundred miles from the bloodiest battlefields Europe has seen for half a century, the 50 leaders in Budapest were unable to include a single mention of Bosnia in a communiqué running to 90 pages.

A few days after that meeting, Moscow sent tanks and fighter-bombers into Chechnya. This left in shreds the sensible principles of the CSCE (now renamed the Organisation for Security and Co-operation in Europe): proportionate use of force, a ban on indiscriminate bombing of civilians, the need for warnings before large troop deployments.

Whatever the pragmatic arguments in favour of doing business with Russia, US President Bill Clinton could scarcely have welcomed Mr Yeltsin to the Security Council meeting in New York, or spoken solemnly of "common values", as civilians were dying in Grozny.

So the summit's cancellation was hardly a surprise: it was the predictable culmination of a year that had seen a precipitous decline in the credibility of one security institution and one multinational project after another.

Over the next three months, one of the most ambitious exercises in post-cold war internationalism will come to an ignominious end: the UN mission to Somalia, once a symbol of US faith in the feasibility of large, altruistic military missions in distant countries. In an ominous victory for chaos over order, the UN troops - which arrived so optimistically in December 1992 - have been attacked, robbed and harassed by rival warlords who have resumed their bloodletting. The UN's whimpering retreat from Mogadishu may be a harbinger of a bigger and bloodier operation, from which it will not be possible to divert the world's attention: withdrawal from our military operations, they [the UN] will have to find other idiots to support peacekeeping."

These were harsh words about the organisation responsible for Nato's mandate in the former Yugoslavia. But the ridicule to which he refers is palpable enough, and it became glaringly obvious on two occasions last year.

One was on Thanksgiving day, November 24, when the US ambassador to Nato failed to persuade his colleagues to accept a plan to use air power to reverse recent Serb advances in northern Bosnia. In

past years, such a proposal would not have been tabled at an ambassadors' meeting without discreet pre-cooking, through consultations between leading western capitals. But the old way of doing business, based on common assumptions of mutual interest, has broken down.

The second occasion for ridicule came on December 2, when alliance foreign ministers had gathered in Brussels to chart a new, and not very convincing, mantra: the Bosnian crisis was not a crisis for Nato. The ministers were not caught in mid-

drum to tackle the problem.

But Mr Willy Claes, the blunt Bel-

A victorious reign?

When Nick Durlacher steps down as chairman of Liffe in May after three years in the post, one of the City's most interesting jobs comes up for grabs. Unpaid it may be, but the task of chairing the London derivatives exchange, which every day trades contracts worth £133bn, is now far more significant internationally than presiding over either Lloyd's or the Stock Exchange.

It is the board, rather than Liffe members, who choose the chairman, and it is unlikely that it will look outside its present directors this time. Jack Wigglesworth, one of two deputy chairmen, who has been there from the start, would be a safe pair of hands. Yet his very experience could count against him if a fresh mind is called for.

The exchange faces some big questions - property, since it is already bursting the seams of its new Cannon Bridge home; linkages with international exchanges, a crucial area it has yet to get right; and steady competition from continental Europe. There is also the possibility that the enormous growth rates of past years will tail off, throwing up entirely new management issues.

There are no easy answers, and perhaps no general ones. But at this stage more prudence on the part of the banks, rather than more regulation, may prove the best way ahead.

An inspired, if slightly risky,

choice, would be 35-year-old Victoria Ward, a former Liffe

Each state for itself

Bruce Clarke explains why the UN and other western collective security bodies seem to be losing their cohesion



giant who became Nato's secretary-general last year, recently warned the alliance against any illusion that leaving Bosnia might be more satisfying than staying there. He told the Dutch magazine Elsevier that evacuation from Bosnia by west European peacekeepers would be a complex and bloody operation.

But Mr Claes's apprehension over a UN withdrawal does not, as he made plain, imply that he harbours any love for that organisation. By working with the UN in Bosnia, Nato had "made itself ridiculous as a military organisation", he complained. He vowed that Nato would not repeat the mistake in other conflicts. "If we cannot set the rules of our military operations, they [the UN] will have to find other idiots to support peacekeeping."

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drum to tackle the problem.

But Mr Willy Claes, the blunt Bel-

If the US disengages from western Europe, there could be a wholesale 'renationalisation' of defence policies

that has stricken virtually all the organisations - old and new - to which leading western nations have looked to preserve and enhance stability.

In the tantalising vision that emerged - however briefly - from the fall of the Berlin Wall in 1989, old organisations like the UN and Nato were expected to transform themselves and work even better than before. At the same time, lesser known bodies - such as the CSCE/OSCE and the Western European Union - would find a respectable place in an interlocking structure of collective security arrangements extending from Vancouver to Vladivostok.

Last year these hopes receded.

From transforming themselves,

the old institutions seemed at times to be seizing up.

New arrangements - patched together when old ones failed - have also struggled hard to function: one example is the contact group on Bosnia, in which the US and Russia accepted the UK, France and Germany as the representatives of western Europe. The group was formed last spring, in part to bypass the European Union's rotating presidency which had moved to Greece, a country being prosecuted (unsuccessfully) by its EU partners in the European Court over its policy towards ex-Yugoslavia.

Creating the new group turned out not to be a panacea, however. At its most recent ministerial meeting last month, reaching consensus over Bosnian issues proved much harder than at its previous gathering in July. After four hours of bickering, the UK, France and Russia were left fuming by America's virtual veto on further inducements to Serbian President Slobodan Milosevic, and frustrated by Germany's insistence that the Bosnian Serbs could not form a confederation with Serbia proper.

The recurrence of these ancient fault lines - reminiscent of European politics before 1914 - is an ominous development in international affairs. Far from ushering in a period of idealistic multilateralism, the end of communism has triggered a return to traditional nation-state diplomacy, tempered by bilateral or trilateral co-operation of the most pragmatic kind.

No western country wants to be the first to forfeit the opportunities - political and commercial - which relations with Russia still promise in the medium term. This has been evident in recent days as each country formulates its own mild rebukes to Moscow in a spirit of jostling competitiveness as opposed to collective indignation.

visible already.

In the UK, for example, there is a respectable - albeit minority - school of thought which says that Britain should abandon its command of Nato forces in Germany and concentrate on guarding its own territory. The rising cost of defence systems may still force countries to co-operate; but this co-operation might take the form of *ad hoc* bilateral and trilateral arrangements, in which the co-ordinating role of Nato or the WEU takes a back seat.

German strategic experts spent much of last year debating whether a new air defence system should be developed bilaterally with the US, or whether - as eventually agreed - France should be involved too.

France, Spain and Italy are forming an air and naval force; the UK and the Netherlands are putting together an amphibious force; Portugal may join either or both. Norway wonders whether anyone would come to its aid in a crunch. Anglo-French defence relations have also improved significantly in the past year, with closer co-operation between their air forces. But doubts remain over whether either country is prepared to act on its high-sounding rhetoric about boosting the WEU as Europe's defence arm.

The continuing salience of national state diplomacy was highlighted by a remarkable boast a few weeks ago by a senior UK official at a private meeting of foreign policy experts. He said no development in former Yugoslavia had surprised the UK: every turn of events had conformed with London's private predictions.

This claim has far-reaching implications. It suggests that Europe's individual states retain a private sophistication in their analysis of the Balkans - and presumably other hot spots - which so lacking in the multinational organisations to which they belong. At least in the most sensitive areas of policy, individual states still seem to hold back from placing their individual expertise at the disposal of their collective institutions - such as the embryonic foreign affairs machinery of the EU.

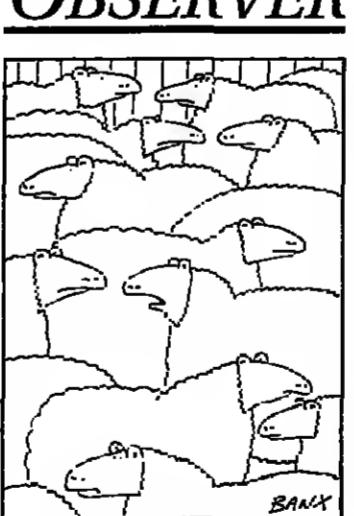
For the guardians of hard-pressed international institutions such as Mr Claes and UN secretary general Mr Boutros Boutros Ghali, the real horror of leaving Somalia or Bosnia does not lie in the public admission of failure that withdrawal implies. The danger is that, in the course of a disorderly, contested withdrawal, a sort of spontaneous renationalisation would occur, with international commanders losing control and each country scrabbling to get its own forces out.

But the security institutions of the west might be mortally wounded by the recrimination that could erupt if troops from a dozen countries pushed and elbowed each other on the road out of Bosnia. Such a debacle would poison the atmosphere of mutual trust required to deal collectively with the challenges that will emerge this year, from signs of renewed militarism and xenophobia in Russia to the prospect of an extremist takeover in North Africa.

Instead of resolving to meet these challenges together, there is a danger that each western country will view them in a spirit of selfishness and damage-limitation. Already this lack of common purpose in dealing with new threats is evident in the west's reaction to events in Chechnya. Russia yesterday agreed to meet envoys from the OSCE, in the knowledge that this is an organisation with virtually no coercive power and that most of its western members wish the Chechnya problem would simply go away.

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OBSERVER



U and non-U 40 years ago to describe what was and was not upper-class usage of the English language, is sadly no longer with us to adjudicate on an article in today's issue of the decidedly rightwing magazine *The Spectator*.

There we may read the considered opinion of Lord Charteris, 81, the Queen's former private secretary, that the Duchess of York, ubiquitously known in the popular press as Fergie and the estranged wife of Prince Andrew, is "a vulgarian. She is vulgar, vulgar, and that is that".

A former provost of Eton, director of

hotels - Claridge's and the Connaught - Martin Charteris speaks with authority.

But we need a Ross to help us on one matter: isn't it, well, a trifle *vulgar* to repeat oneself? Not to mention the matter of talking to the press.

Pipers and tunes

Charles Scott, Saatchi's chief executive, will probably shed few tears if he loses the Tory party's account. It was little more than a poorly paying flagship headed out to seduce other, wealthier clients. A loss-leader, in fact.

Had the agency been fully remunerated for all the hours Maurice Saatchi and his team put in, the costs would have been considerable. Now that the Tory party itself looks increasingly like a loss cause, Scott may be secretly smiling to himself that he's got rid of not one but two lame ducks.

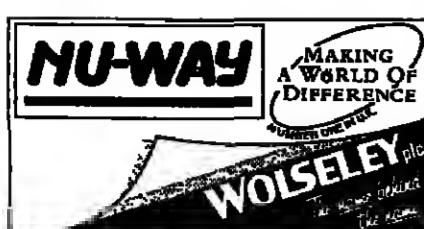
Networker

Clearly the problems of Trafalgar House and its Cunard shipping company are not enough to occupy the full-time attention of Simon Kessell. Trafalgar's chairman has just joined the board of Wellcome - which brings his score to seven non-executive directorships plus another six chairmanships.

Kessell must be in the running to capture Sir Roland Smith's title

for the most company directorships. Admittedly, his portfolio of outside jobs is not yet as magnificent as those of his eldest brother, Henry, who sits on the boards of Sun Alliance, Rothmans, Robert Friedland and The Telegraph, or his middle brother, Haemphill's Sir Chips Keswick, who sits on the court of the Bank of England. But at 52, time is Simon's side, provided he doesn't scuttle Trafalgar House.

Plumb loco



FINANCIAL TIMES

Friday January 6 1995

Networking?
NetWare 4,
of course.

Ford calls for UK aid to make new Jaguar

By Kevin Done, Motor Industry Correspondent in Detroit

Ford, the US carmaker, has applied to the UK government for between £20m (£125m) and £100m in state aid to support the production of a new range of Jaguar cars in Britain.

The project, codenamed X200, would involve an investment of more than £500m and would more than double Jaguar output to more than 100,000 cars a year by the end of the decade.

It would create more than 1,000 jobs at Jaguar and thousands more in the motor components industry. Jaguar's UK plants in Coventry and Birmingham are competing for the X200 project with an existing US Ford plant at Wixom near Detroit, where Lincoln-brand luxury cars are assembled.

The planned range of smaller Jaguar sports saloons is designed to compete with rivals such as the BMW 5-series.

The X200 could begin production in late 1998 with a capacity to produce at least 50,000 cars a

year. The Jaguar project would consume a significant part of the UK's selective regional aid budget, and the application will be carefully examined by Mr Michael Heseltine, secretary of state for trade and industry. This year the DTI's planned budget figure for regional aid is £101m.

Ford has already said that, if it fails to obtain the necessary financial support, it is prepared to make the X200 the first Jaguar to be built outside the UK.

Mr Alex Trotman, Ford chairman and chief executive, said last autumn that one of the group's US plants "could build Jaguars just fine. We have some of the best quality factories in the world in the US".

Studies have shown that potential car buyers would be unlikely to be deterred if the new vehicle were foreign-built.

The US is Jaguar's single most important market accounting for close to half of its sales worldwide. Both BMW and Mercedes-Benz of Germany, the world's leading luxury and executive carmakers, are already developing

their first passenger vehicle plants in the US. A decision on the production location is expected later this year. Last March the UK government agreed to pay £9.4m in grant aid to Jaguar to deter Ford from moving the assembly of the next generation XJS luxury sports car - the X100 project due for launch in 1996 - from Britain to Portugal.

The new range of Jaguar sports saloons is being developed as one derivative of a Ford model programme, codenamed DEW98, which is still to receive final board approval.

This project could eventually spawn at least three different cars sharing the same chassis platforms but with unique body shells and engines.

Jaguar has run up heavy losses since it was acquired by Ford in 1988 for £1.56bn. It accumulated pre-tax losses of £76m from 1989 to 1993, but its fortunes are now improving and it is expected to announce its first quarterly operating profit since 1989.

Rover to add 300 jobs, Page 5

Moody's deals rating blow to Sweden

By Hugh Carnegie in Stockholm

Moody's, the US rating agency, yesterday downgraded Sweden's sovereign debt rating, dealing a blow to the Social Democratic government's efforts to rebuild confidence in the economy just days before it presents its first budget.

Citing "enormous growth" in the budget deficit and the burden of a public sector debt that has "ballooned" to 90 per cent of gross domestic product, Moody's lowered Sweden's long-term foreign currency debt rating to AA3 from AA2.

The debt stock is growing faster than nominal GDP and the interest payments on this huge debt will represent a significant constraint for at least the next decade and probably much longer," Moody's said. It warned that measures to stabilise the debt would "force Swedes to make large-scale modifications in their public benefit programmes and accept slower growth in their standard of living."

The government, struggling to persuade sceptical financial markets that it is bringing the deficit under control, had hoped Moody's would leave Sweden's rating unchanged, at least until after next Tuesday's budget when it plans to unveil a SKr52bn (\$2.69bn) package of spending cuts. It now faces the prospect of an upturn in long-term interest rates as a result of the Moody's move, which followed a similar assessment last month by IBCA, the European ratings agency.

"It is not helpful because it makes it more difficult for us to finance the deficit at a low cost," said Mr Leif Pagnrotsky, a senior adviser to Mr Göran Persson, the finance minister.

Moody's acknowledged that budget consolidation steps already taken by the present and previous governments and a recovery in the economy would reduce the budget deficit from its peak of more than 13 per cent of GDP. The Social Democratic administration has already adopted a package of tax increases and spending cuts to reduce the budget deficit by SKr5.7bn over the next four years. Sweden's rating remains above that of Italy and Portugal, which stand on AA, but it has slipped below its Nordic neighbour Finland, which suffered a deeper recession than Sweden, but took tougher fiscal measures to control its public finances.

Dealers expect government debt yields, which had improved markedly following the well-received November EU referendum, to increase to over 11 per cent over the next few days, from the current 10.8 per cent.

Under the plan, only foreign-registered vessels would be allowed to provide cargo services between Taiwan and China. Chinese cargoes or passengers will not be allowed entry into Taiwan by way of the "offshore" centre. It was not clear whether ships passing through the proposed centre could drop off or pick up cargo in Taiwan before continuing to Chinese ports.

Should the shipping model be successful, a similar formula may be adopted to skirt the ban on direct flights. Taiwan's ambition of becoming an Asia-Pacific centre for commerce, finance and transport has been hampered by a lack of direct sea and air links to China.

Taiwan plans compromise to help sea trade with China

By Laura Tyson in Taipei

Taiwan is moving to ease a four-decade ban on direct transport links with China, with the aim of becoming a regional business hub and limiting the effects of Hong Kong's impending return to Chinese control.

Taiwan's cabinet yesterday approved the establishment of a so-called "offshore" trans-shipment centre at the southern port of Kaohsiung, through which foreign-registered vessels could travel en route to mainland ports. The plan is expected to be sent to the parliament soon for approval.

Mr Lien Chan, Taiwan's premier, was quoted as saying the plan would be a starting point for a "forward-looking, pragmatic" policy toward mainland China. The two sides severed contacts in 1949, but cross-strait political tensions have eased recently alongside booming commercial ties. The proposal satisfies the letter

of official rules banning direct contacts while accommodating trade developments. It will also serve to mollify the domestic business community, which has long lobbied for direct cross-strait transport.

Most cross-strait trade and transport is routed through Hong Kong, which many businessmen see as a costly inconvenience. The Taiwanese government is also concerned about the impact on business of Hong Kong's return to Chinese sovereignty.

However, Taipei has said it will not restore direct transport links until Beijing renounces the threat of force to retake the island, and the proposal is a way around that obstacle.

Mr Hsu Li-teh, deputy premier and economic planning minister, said: "Our ultimate goal is to make Taiwan a free and open economy and speed our industrial restructuring. Mainland China is not a key element in the plan." But Mr Vincent Siew,

Taiwan's top China policymaker, suggested the move might be intended as an olive branch to Beijing. "Since the Chinese communists want economic and trade co-operation, we hope they can make some friendly response."

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Mexican sell-offs to help solve debt crisis

Continued from Page 1

calm investor anger over the devaluation at a hostile meeting in New York. Mr Ortiz's message was that Mexico was not suffering a solvency problem.

The peso, which has lost roughly 30 per cent of its value over the past three weeks, and the Mexican stock market both responded positively. The Mexican stock market had risen by 0.93 per cent by midday, while Mexican stocks traded in New

York were up slightly. The peso was quoted at 5.35 to the dollar, compared with 5.575 at Wednesday's close.

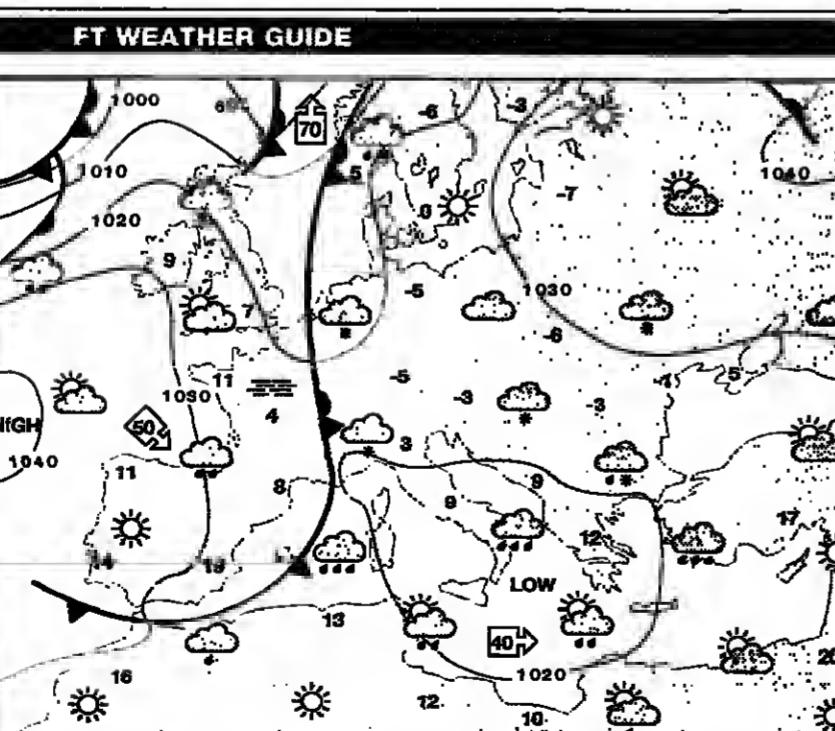
Mr Ortiz said the expected revenues from the sell-off programme would amount to \$1.2bn-\$1.5bn, while the sale of the government's remaining 23 per cent stake in Bancomer, a bank, could raise \$500m-\$1bn. The privatisation programme also includes airports (\$250m-\$1bn), satellite access (\$1.5bn), petrochemicals (\$1.3bn), long-distance and local telephones (\$1bn-\$1.5bn) and ports (\$200m).

Capital markets, Page 19

mate of privatisation revenues over the next four to five years.

Mr Ortiz estimated revenues from the sale of toll roads would amount to \$1bn-\$1.5bn, while the sale of the government's remaining 23 per cent stake in Bancomer, a bank, could raise \$500m-\$1bn. The privatisation programme also includes airports (\$250m-\$1bn), satellite access (\$1.5bn), petrochemicals (\$1.3bn), long-distance and local telephones (\$1bn-\$1.5bn) and ports (\$200m).

Capital markets, Page 19



Station at 12 GMT. Temperatures maximum for day. Forecasts by Meteor Consult of the Netherlands

	Maximum Celsius	Belgrade	fair	Cardiff	fair	Caracas	sun	30	Faro	sun	15	Madrid	fair	11	Rangoon	fair	29
Abu Dhabi	fair	23	Belgrade	cloudy	2	Casablanca	sun	16	Geneva	snow	-6	Malaga	shower	12	Reykjavik	snow	-3
Accra	sun	33	Berlin	fair	-6	Chicago	snow	-1	Gibraltar	sun	18	Manchester	fair	5	Rio	fair	29
Aigues	rain	13	Bogota	cloudy	1	Denia	sun	20	Glasgow	cloudy	8	Madrid	cloudy	9	Rome	fair	9
Amsterdam	cloudy	1	Bogota	fair	20	Dubai	sun	25	Helsinki	sun	-3	Melbourne	shower	25	S. Frisco	cloudy	14
Athens	rain	14	Bombay	cloudy	32	Dallas	cloudy	12	Helsinki	sun	-3	Mexico City	fair	18	Singapore	shower	32
Atlanta	rain	7	Brussels	cloudy	1	Delhi	fair	20	Hong Kong	sun	18	Miami	fair	25	Stockholm	fair	-1
B. Aires	fair	27	Budapest	fair	0	Dubai	fair	23	Honolulu	fair	27	Milan	fair	3	Strasbourg	cloudy	-5
B. Ham	fair	6	Caracas	fair	1	Dubai	fair	20	Istanbul	rain	8	Montreal	cloudy	0	Sydney	shower	27
Bangkok	fair	33	Caracas	shower	9	Dubai	fair	20	Jerusalem	cloudy	30	Montreal	cloudy	18	Tanger	fair	18
Barcelona	cloudy	12	Cape Town	fair	23	Dubai	fair	20	Munich	sun	4	Munich	fair	18	Tokyo	fair	22
Frankfurt	sun	18	Edinburgh	fair	5	Dubai	fair	20	Paris	fair	26	Naples	fair	9	Toronto	cloudy	0

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THE LEX COLUMN

SCA out of the woods

Money can grow on trees. At this stage of the cycle, paper and pulp companies' cash flow is astonishing: SCA should generate SKr4bn (\$537.2m) of cash before capital investment this year. That partly explains how it can afford to take gearing to 80 per cent through the acquisition of a majority stake in Germany's PWA. The eventual disposal of stakes in Modo and Industriarvarden should also help.

The price, at a prospective price/earnings ratio of 11 times 1995 earnings, does not look high, particularly when compared with the multiple of more than 20 times earnings paid by SCA for Reedmack in 1990. That said, the deal is earnings enhancing only because of talented financial engineering: the depreciation policy will be relaxed from rigorous Germanic levels: SCA's tax position should mean a lower tax rate for PWA; and the deal will be primarily funded at cheap German interest rates.

Strategically, putting the businesses together makes eminent sense. SCA will become the European market leader in corrugated cardboard. Its market position in hygiene papers will be reinforced, allowing it to compete more easily with the likes of Kimberly-Clark and Procter & Gamble. Finally, the move provides distribution channels for SCA's products in the important German market. The only bad fit is the fine papers business which, despite denials, will probably be disposed of.

The other fly in the ointment is the unfortunate plight of shareholders owning the remaining 40 per cent of PWA. These have missed out on the 20 per cent premium offered by SCA. The German authorities need to address the treatment of minorities in their next round of reforms. The absence of a proper takeover code remains a serious impediment to the development of Finanzplatz Deutschland.

UK retailing

Two retail trading statements do not make a trend, but they should certainly dispel some of the Christmas gloom hanging over the sector. In the case of Next, a stellar performance over the holidays cannot be taken as a guide to the overall performance of clothing stores, which suffered from an unusually warm spell of weather. However, strong third-quarter sales at Boots, despite the absence of flu epidemics, supports anecdotal evidence from suppliers of a pick-up in activity. A Christmas eve that fell on

FT-SE Index: 3032.3 (-19.3)

Retailers General

Relative to the All-Share Index, FT-SE-A Indices



Source: FT Graphite

Saturday encouraged last-minute shopping, and John Lewis is estimated to have recorded year-on-year sales growth in the week before Christmas of nearly 10 per cent. The clear message is that warm weather and higher taxes have not cut too deeply into current year earnings, as anticipated by the stores sector's derating in recent months.

Strategically, putting the businesses together makes eminent sense. SCA will become the European market leader in corrugated cardboard. Its market position in hygiene papers will be reinforced, allowing it to compete more easily with the likes of Kimberly-Clark and Procter & Gamble. Finally, the move provides distribution channels for SCA's products in the important German market. The only bad fit is the fine papers business which, despite denials, will probably be disposed of.

The other fly in the ointment is the unfortunate plight of shareholders owning the remaining 40 per cent of PWA. These have missed out on the 20 per cent premium offered by SCA. The German authorities need to address the treatment of minorities in their next round of reforms. The absence of a proper takeover code remains a serious impediment to the development of Finanzplatz Deutschland.

It is therefore surprising that after an initial upward spurt, Boots and Next shares fell yesterday. This reflects concern over the absent 'feel-good' factor among consumers; the impact of increased tax in the first half of 1995; and a recovery in the level of savings.

Nonetheless, all is not bleak. Consumer spending may grow at below 3 per cent this year, but retailers have further scope to take business from independent stores and there is room for more cost reduction. Some stores will suffer, but Next has demonstrated that the right formula can lead to success.

In addition, many stores are becoming cash positive, providing the prospect of dividend growth out-pacing earnings. Election-induced tax cuts could prove a late-1995 confidence booster. That should combine to prevent any post-Christmas hangover.

Japanese auto sales

The increase in Japanese domestic vehicle sales during

Networking?
NetWare 4,
of course.

brother
PRINTERS
FAX MACHINES

woods

IN BRIEF

Trygg-Hansa cool on renewed offer

Trygg-Hansa, the Swedish insurance group, reacted coolly to a renewed offer for Home Holdings, its troubled US associate, from a group of US investors whom Trygg spurned last month in favour of an agreement with Switzerland's Zurich Insurance group. Page 18

French drugs group sells Lipha stake
Rhône-Poulenc, the French chemicals and pharmaceuticals group, has agreed to sell its 43 per cent stake in Lipha, the pharmaceuticals company, to E. Merck, the German drugs group. Page 18

Ford plans global family car
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Seagram buys fruit-juice unit
Seagram, the international drinks group, is strengthening its global fruit-juice operations by buying Dole Food's juice businesses in North America, Europe and Asia for \$285m cash. The move will lift Seagram's annual juice sales to about \$1.9bn from more than \$1.5bn. Page 18

Dyno sells fuel tank business
Dyno Industrier, the diversified Norwegian group, is selling its European automotive fuel tank business to Michigan-based Walbro Automotive Corporation for an undisclosed sum. Page 18

UBS share battle hurts market
Dismay is growing in Swiss financial circles over the increasingly bitter battle between the directors of Union Bank of Switzerland and its largest shareholder, BK Vision. Page 18

Colonial plans to end mutual status
Colonial Group, a financial services organisation with its main businesses in Australia and the UK, is to change its ownership structure from mutuality to become a listed company. Page 20

Seals bring seasonal cheer to retailers
Boots, the UK chemist and retailing group, reported a 6.1 per cent increase in sales for the three months to December 31, suggesting a reasonable, if unspectacular, Christmas for retailers. Page 20

Funeral groups await judgment day



UK funeral operators are waiting anxiously for the results of the Office of Fair Trading inquiry into pre-paid funeral plans, the fastest growing area of the market. Page 20

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	20	Wembley	20

Market Statistics

Chief price changes yesterday			
Financial Times	PAIUS (ppm)	PAIUS (ppm)	
Alcoa Pft	+ 11	Alcoa Pft	+ 11
Baileys	+ 15	Flux Lyon	+ 18
Lehman	+ 15	Valence	+ 8.4
PW	+ 24.5	MIM	+ 8.5
Urs	+ 52	Motorola	+ 24
GEH	+ 10.5	Siemens	+ 23
AT&T	+ 10.5	SLC	+ 24
ABN	+ 10.5	TOKYO (Yen)	+ 24
Alcoa	+ 10.5	Alcoa	+ 23
Dowd	+ 10.5	Alcoa Pft	+ 23
Urs	+ 10.5	Flux Lyon	+ 23
GEH	+ 10.5	Valence	+ 23
AT&T	+ 10.5	MIM	+ 23
GEH	+ 10.5	Motorola	+ 23
AT&T	+ 10.5	Siemens	+ 23
Alcoa	+ 10.5	TOKYO (Yen)	+ 24
ABN	+ 10.5	Alcoa	+ 23
Dowd	+ 10.5	Alcoa Pft	+ 23
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Alcoa	+ 10.5	TOKYO (Yen)	+ 24
ABN	+ 10.5	Alcoa	+ 23
Dowd	+ 10.5	Alcoa Pft	+ 23
Urs	+ 10.5	Flux Lyon	+ 23
GEH	+ 10.5	Valence	+ 23
AT&T	+ 10.5		

INTERNATIONAL COMPANIES AND CAPITAL MARKETS FINANCE

Trygg-Hansa cool on renewed offer

By Hugh Carnegy
in Stockholm

Trygg-Hansa, the Swedish insurance group, yesterday reacted coolly to a renewed offer for Home Holdings, its troubled US associate, from a group of US investors whom Trygg spurned last month in favour of an agreement with Switzerland's Zurich Insurance group.

Mr Per Mossberg, a senior executive at Trygg, said the revised US proposal did not appear to represent an improvement on the Zurich agreement.

"We have to analyse the new bid in detail, but the judgment from our side today is that the Zurich agreement is still better

for Trygg-Hansa," he said.

The fate of Home Holdings, which has cost Trygg up to SKr3bn (\$672m) in losses since the Swedish insurer bought into the company in 1981, has become a tug of war between Zurich and the US group, led by Mr Jack Byrne, chairman of Fund American, a Vermont-based financial services group.

In a bid to regain the initiative, Fund American and its partners, Trident Partnership and Hellman & Friedman have offered to buy out the 30 per cent portion of Home traded on the New York Stock Exchange - about 9m shares - for \$10.50 per share, a premium over the price of \$10 a share offered as part of the Zurich bid.

The Fund American group is otherwise sticking by its original proposal to inject \$420m new capital into Home, while Trygg wrote off a \$170m loan to Home. The US group would also gradually buy out most of Trygg's 4.5 per cent stake in Home.

Trygg initially accepted this proposal, but rejected it after Christmas in favour of a bid from Zurich. Zurich effectively offered to take over Home.

It bid involved no new capital injection for Home and involved an eight-year conditional buy-out of Trygg's share.

However, it was structured in such a way that Trygg's own total loss from its Home investment would be limited to the revised US bid, because it involves a recapitalisation of Home.

under the US investors' proposal.

Trygg's continued favouring of the Zurich agreement is based on the lower losses it will face under that deal and also on Zurich's offer of a strategic alliance between Trygg and Zurich in Europe which could offer important business opportunities for Trygg's corporate clients.

However, a factor in the US group's favour has been the reaction of rating agencies,

whose approval of Home's claims-paying ability is vital to its commercial viability. Standard & Poor's, the US agency, has signalled its preference for the revised US bid, because it involves a recapitalisation of Home.

French drugs group sells Liphia stake to E. Merck

By Daniel Green

Rhône-Poulenc, the French chemicals and pharmaceuticals group, has agreed to sell its 43 per cent stake in Liphia, the pharmaceuticals company, to the majority shareholder, E. Merck, the German drugs group.

The price has not been finalised but is likely to be about FF1.5bn (\$280m). Merck said the deal should be concluded "within eight to 10 days".

Rhône-Poulenc has been keen to sell Liphia which it acquired with Co-operation Pharmaceutique Française (Coper), a French drug distributor.

Merck had said it was interested in buying out its junior partner.

Liphia had 1994 sales of more than FF1.5bn and was profitable, said Rhône-Poulenc. It made FF730m profit on sales of FF1.2bn in 1993.

Among its attractions are a licensing agreement with Bristol-Myers Squibb, the US pharmaceuticals company, for the marketing of Liphia's diabetes treatment Glucophage in the US.

Merck bought a controlling stake in Liphia from L'Air Liquide, the French industrial gases company, in 1991.

The sale of the stake would still leave Rhône-Poulenc committed to the drugs industry through Rhône-Poulenc's partner in the US and Institut Merieux, the vaccines specialist, in France.

These two accounted for more than 40 per cent of Rhône-Poulenc's sales in 1993.

AT&T, Birla to bid for India telecom licences

By Shiraz Sidhu
in New Delhi

AT&T, the largest US telecommunications operator, and the Aditya V. Birla group, one of India's largest industrial houses, have signed a memorandum of understanding to examine jointly telecommunications services in the Indian market.

The proposed alliance will bid for licences to provide basic and cellular services to business and private customers based on regulatory and tender conditions to be announced by the Indian government on January 16.

The companies plan state-of-the-art telecommunications capabilities for India, which has only recently opened up to foreign investment. India's market offers tremendous potential, with less than one telephone per 1,000 people in a country with a population of 900m.

They are examining various areas, including Delhi, Gujarat, Karnataka and Maharashtra, the four busiest of India's 20 telecommunications circles.

"The specific bids to be submitted by the alliance will be influenced by the financial viability and terms and conditions of tenders" issued by the government, the companies said. Decisions on the bids are expected by the middle of this year.

AT&T has provided international long-distance services in India for the last 25 years.

The Aditya V. Birla group is made up of several nine-chip Indian companies, and the alliance with AT&T will be its first foray into the telecommunications business.

Ford plans global family car to replace Escort range

By Kevin Done, Motor Industry Correspondent, in Detroit

Ford, the US carmaker, is embarking on a multi-billion dollar programme to develop a small family car for production in Europe, North and South America and possibly in Asia.

The project, code-named CW170, will develop a car to replace the group's European and North American Escort ranges, which have little in common apart from the name.

The development programme for the Escort world car will be carried out by Ford's new global vehicle centre for small and medium-sized front-wheel drive cars, located in Germany and in the UK. It will replace the separate regional projects planned by Ford.

The existing North American Ford Escort, launched at the end of the 1980s, was developed and engineered by Mazda. Ford's 25 per cent-owned Japanese affiliate, while the Escort sold in Europe and launched in 1990 was developed by the former Ford of Europe organisation at its technical centres in Germany and the UK.

The car will be the first substantial result of the US carmaker's Ford 2000 restructuring programme, which has merged its North American and European businesses into

"Why should we spend time and money developing two four-cylinder engines that are virtually identical and power the same kind of car? Yet that's exactly what we've been doing in Europe and in North America. We can no longer afford duplicate design and engineering efforts."

"There are large benefits if we can design and engineer a major component once and manufacture it in larger volumes to serve multiple markets."

The new generation Escort could also be produced in Asia. Ford is seeking to establish vehicle manufacturing joint ventures in emerging markets such as China and India, which are expected to provide the main impetus for growth in the world car market in the next 20 years.

The Escort small family car sector is the biggest segment of the world car market and accounts for around one-third of world car sales. The sector is led by the Toyota Corolla with a production volume of around 1.2m.

Fighting in Chechnya takes toll on publicly-traded Russian debt

By John Thornhill in Moscow and Richard Lapper in London

Publicly-traded Russian debt has slid sharply in recent weeks amid growing investor concern about the fighting in Chechnya and a general sell-off of distressed emerging markets debt in the wake of the Mexican devaluation last month.

Since the Chechen crisis erupted five weeks ago, Russian debt has virtually disappeared. Mr John Gibbons, a trader with Morgan Grenfell in London, said: "There are just no buyers. Most of the market is very sensitive. People are still frightened to death about Mexico and there is a question mark about how much new money is coming into the market."

Traders said that it had been expected that Russia would have to pay its creditor bonds \$100m in overdue interest before the end of 1994. But the money had so far failed to materialise, they said.

Some market analysts have compared the Chechen crisis in Russia with Mexico's problems with the Zapatista rebels in the southern state of Chiapas. "If you think that every tank is

supposed to cost \$5m, then every 20 tanks that are destroyed means one less payment to western creditors on foreign debt," one emerging markets specialist said.

Russian Minfin bonds have also been under severe selling pressure in recent days, which will complicate the Russian government's efforts to plug this year's budget deficit by selling debt. "A lot of the western institutional buyers have started to panic, but on the buy side, Russian institutions have been quietly picking up the debt," one trader said.

Rising inflationary expectations and worries about the Chechen situation have also unsettled the rouble which has fallen to a three-month low. The rouble traded at 3,623 to the dollar on the Moscow Interbank Currency Exchange yesterday, down from 3,571 on Wednesday.

Fears that the government will have to appease the army's demands for higher spending have concerned currency traders, following the rise in monthly inflation to 16.4 per cent in December.

Walbro buys Dyno's European automotive fuel tank division

By Karen Fossli in Oslo

Dyno Industrier, the diversified Norwegian group, is selling its European automotive fuel tank business to Michigan-based Walbro Automotive Corporation for an undisclosed sum.

The specific bids to be submitted by the alliance will be influenced by the financial viability and terms and conditions of tenders issued by the government, the companies said. Decisions on the bids are expected by the middle of this year.

AT&T has provided international long-distance services in India for the last 25 years.

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The deal should be concluded by mid-March.

Walbro designs and manufactures automotive fuel system components and has supplied Dyno for a number of years. The company is understood to be planning to start production in Europe, following the acquisition.

Dyno supplies plastic fuel tank systems to most of Europe's carmakers, and analysts' estimates of the deal's value range from \$100m to \$150m.

The sale took the market by surprise because Dyno's fuel tank business has been a big revenue earner and is considered a core activity with strong growth potential.

Dyno said it would concentrate on civil explosives, plastics, adhesives and specialty chemicals.

Walbro is to acquire Dyno's fuel tank division, comprising

six plants. The deal should be concluded by mid-March.

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It estimates that total western European fuel tank production will rise to 15.6m units in

Eli Lilly and Genentech settle dispute

By Richard Tompkins
in New York

Eli Lilly, the US drug manufacturer, and Genentech, the US biotechnology company, yesterday said they had settled an eight-year legal dispute over the rights to a genetically-engineered growth hormone.

In an out-of-court settlement, the two have agreed that Eli Lilly will pay Genentech \$145m to settle all claims and counter-claims between the companies, consisting of an initial payment of \$25m and 15 quarterly payments of about \$7.5m starting in March.

Eli Lilly said the payments would have no effect on its operating results because it had made provision for them in its financial statements. Its shares rose 83¢ to \$46.5¢, while Genentech's rose 5¢ to \$46.5¢ before the close in New York.

The drug at the centre of the dispute is used to counter dwarfism in children suffering from growth hormone deficiency. Genentech says the market for it is worth about \$300m a year in the US and \$1bn a year worldwide.

Some US research scientists have suggested the drug could also reverse the ageing process. If this were so, the market for it could be vast, but the claims have not yet been substantiated.

Genentech was first on the market with the drug when it launched its version, called Protoporphyrin, in 1985. Soon afterwards, Eli Lilly entered the market with a slightly different version of the drug called Humatropin. In 1987, Genentech launched a legal action against Eli Lilly claiming patent infringement.

Under the terms of the settlement, each company will continue to market its version of the drug.

British Rail chief joins UK retailer

By Neil Buckley
and Charles Batchelor
in London

Sir Bob Reid, chairman of British Rail since 1990, is switching from railways to retailing with his appointment as chairman of Sears, the UK stores group.

Sir Bob replaces Mr Geoffrey Maitland Smith, who will step down from the chairmanship at Sears' annual meeting in June - eight months before the end of his contract.

The BR chairman's five-year contract expires on March 31, and he will become Sears' chairman designate the following day.

Seagram buys fruit-juice unit

By Robert Gibbons
in Montreal

Seagram, the international drinks group, is strengthening its global fruit-juice operations by buying Dole Food's juice businesses in North America, Europe and Asia for US\$285m cash. The move will lift Seagram's annual juice sales to about \$1.5bn from more than \$1.5bn.

The deal includes Dole plants in the US and Europe and joint venture interests in Japan and China - including a new packaging plant in Guangdong - but excludes Dole's pineapple juice operation.

Seagram will merge the Dole assets with its Tropicana Juice subsidiary, but the Dole brand name will be retained.

"We will be able to capitalise on the many juice growth opportunities worldwide," said Mr Edgar Bronfman Jr, Seagram president.

Last year, half of Dole's juice sales were international against 18 per cent for Tropicana. The combined business will have nearly 25 per cent of sales outside the US.

Analysts said the price was high in terms of Dole's sales, but strategically the deal was favourable since Seagram broadens its juice product line and expands international distribution.

Seagram is also contracting out production and bottling of wine at its Barton & Guestier unit in France to Cordon, a subsidiary of Suez, the French financial services group. Seagram retains the B&G trademark and will concentrate on marketing the brand worldwide.

Seagram owns almost 25 per cent of the Du Pont chemicals and energy group and 15 per cent of Time Warner, the US media and entertainment group.

● Talisman Energy, the former BP Canada, has sold its Hatton oil and gas properties in southern Saskatchewan in a deal worth nearly C\$200m (US\$145m) and is pulling out of Cahan exploration to concentrate its overseas efforts on the North Sea and Indonesia.

The Hatton fields, which were sold to an undisclosed buyer, were acquired with Talisman's C\$1.8bn takeover of Bow Valley Energy a year ago.

UBS share battle hurts market

By Ian Rodger
in Zurich

Dismay is growing in Swiss financial circles over the increasingly bitter battle between the directors of Union Bank of Switzerland and its largest shareholder, BK Vision.

Bankers say the battle is not only driving down the price of UBS shares, but hurting the whole market.

"It is not good to have a blue chip such as UBS dragged down so far," one Zurich analyst said yesterday.

UBS bearer shares have fallen 6 per cent this week to SFr1,023 and the registered shares by 9.4 per cent to SFr235.

The bank's confirmation on Friday that it had bought SFr450m (\$343m) of its registered shares during proxy battle in October has raised fears of wider legal challenges to its plan for a unified share structure.

Swiss authorities are already looking at the transaction and investigating if bank secrecy laws are breached in the revelation of the vendor's identity.

BK Vision, which is about to file a legal challenge of the share unification scheme, said it also intended to ask for a special audit of the transaction.

"Everyone knew this could not be settled quickly, but for investors, it means that it is better to stay away," said Mr Pierre Tissot of bankers Lombard, Odier in Geneva.

● OZ, the options and futures subsidiary of the BZ banking group, has reported a SFr13m loss for 1994 which compares with a profit of SFr90m in 1993.

"If it comes out that the bank made mistakes, then its image will be hurt. UBS is still a triple A bank, but a threat to its status is inherent in this situation," said Ms Susanne Borer, banking analyst at Bank Vontobel in Zurich.

In the fourth quarter, income from securities and commissions both improved and the loss was only about SFr0.5m.

Asarco names two for MIM board

By Nikki Tait
in Sydney

Asarco, the North American resources group, has exercised its right to nominate two directors to the board of MIM Holdings, one of Australia's largest mining companies.

The decision comes a day after the surprise resignation of

family
port range

Slow progress on Japan bank debts

By William Dowdins in Tokyo

Japan's leading banks continue to make slow progress in reducing their Y18,000bn mountain of bad debts, according to the latest results from the industry's bad loan liquidation agency.

The Co-operative Credit Purchasing Company yesterday announced that it had acquired bad loans with a face value of Y120bn in December, bringing the total it has bought since being set up by the banks in March 1988 to Y6,574bn.

The banks sell bad debts to the CCP at a deficit to enable them to book tax deductible losses on these otherwise illiquid assets. In turn, the CCP

attempts to recover some of those losses by selling the collateral backing the loans, usually commercial properties whose values have fallen by more than half since the collapse in asset prices began four years ago.

However, sales of collateral have proceeded far more slowly than most banks had hoped, as yesterday's agency report shows.

For the loans acquired to date, the CCP has paid Y3,200bn, 47 per cent of their face value. The average loan is for Y17.7bn.

So far, the agency has recovered a mere Y139.5bn of the total, a sign of the property market's continuing weakness.

Defaults by issuers of US junk 'lowest for 13 years'

By Richard Lapper

Defaults by issuers of US junk bonds last year fell to their lowest level for 13 years, according to Moody's, the US rating agency.

Moody's said that its speculative grade corporate bond issuer default rate fell to 1.67 per cent in 1994. Twenty-three issuers defaulted on \$2.2m of long-term public corporate debt, according

to figures released earlier this week.

Issuer default has fallen steadily since 1991, when it reached 9.5 per cent. However, the rate of default could begin to rise following an increase in the number of lower quality junk bond issuers.

Mr Lee Carty, associate analyst with Moody's, said this "set the stage for increased numbers of defaults one or two years from now."

UK borrower halves loan cost

Beneficial Bank, the UK consumer finance provider, has halved the cost of its borrowing with a syndicated loan arranged by Schroders at a margin of 27/4 basis points over Libor, writes Martin Brice.

The pricing mirrors the fall in the cost of bank lending, as banks compete for assets while

corporate borrowers remain wary of indebtedness.

Beneficial Bank is using the \$200m, five-year revolving loan to refinance a £225m three-year loan due to mature in May 1996. All banks in the old facility are in the new loan, which is guaranteed by the Beneficial Corporation, the bank's A-rated US parent.

European sector declines ahead of US jobs data

By Graham Bowley in London and Lisa Bransten in New York

European government bonds slid lower in thin trading yesterday, led by technical selling in Germany caused by nervousness before US employment data due today.

Weakness in the US, remarks by finance minister Mr Theo Waigel that Germany was planning tax cuts of about DM20bn in 1996, and the decision by Moody's, the US rating agency, to cut Sweden's long-term foreign currency debt rating to Aa3 from Aa2 reinforced the general negative sentiment.

■ German government bonds plummeted in early afternoon trading after bond futures broke through technical support levels at 88.54, triggering further, technically-motivated selling. Dealers said that poorly absorbed supply from last week's auction of 10-year bonds was also weighing on market confidence.

GOVERNMENT BONDS

In late trading, the bund future on Liffe was down 0.59 point at 88.15.

■ UK government bonds were dragged lower with bonds, although the spread against German paper narrowed during the day.

Dealers said that Wednesday's base-rate rise had reduced expectations that the auction announcement due later

in the month will be of either five-year or ultralong-dated stock, leaving the 10-year area free of supply.

■ Early gains in French government bonds, following a successful auction of FF15bn 10- and 30-year paper, were reversed later as they fell in line with Germany. The March national bond future on Matif fell 0.24 point to 102.9.

■ Spanish government bonds moved lower on political and fiscal concerns and weakness in the peseta, which fell to an all-time low against the D-Mark.

Dealers said that Wednesday's base-rate rise had reduced expectations on Spain's large budget deficit, funded largely through short-term bor-

rowing. This meant that it would be difficult for the newly-independent Bank of Spain to maintain high short-term interest rates, they said.

Dealers reported substantial flows out of the Spanish market, to the benefit of 10-year gilts in particular.

The yield spread against bonds widened to 420 from 414 basis points.

■ The downgrading of Sweden's debt caused Swedish government bond yields to widen out by about 10 basis points, dealers said.

■ US Treasury prices retreated from Wednesday's gains yesterday morning following a weakening dollar and inflation fears.

By midday, the 30-year government bond was down 1 at 93% yielding 7.887 per cent. At the short end, the two-year note was unchanged at 99%.

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Early in the morning the tone was set by the weakening dollar, which slumped in trading against the Japanese yen and the D-Mark.

Fears of inflation, however, kept the market from rebounding later in the morning when the dollar bounced back towards late-Wednesday levels.

At mid-morning, the Commerce Department reported that factory orders had grown 2.6 per cent in November after a fall of 0.4 per cent in October.

Economists had expected an increase in the wake of strong economic readings for November from the National Association of Purchasing Management and the Federal Reserve Bank of Philadelphia, but forecasts were closer to a 2.2 per cent rise.

Borrowers switch from dollar to D-Mark issues

By Martin Brice

The flow of dollar bonds on to the euromarkets slowed to a trickle yesterday as borrowers paused to allow investors time to absorb the \$5.2bn issued in the previous two days.

One syndicate manager said:

"There is more than enough supply. Investors are now sitting back and seeing what deals work."

The spreads on many issues brought in the rush of the past two days had widened out, only partly in line with the fall in US Treasuries. Issues with shorter maturities were thought to have widened out by around 3 basis points, although some widened by as much as 7 basis points.

Bonds for Baden-Württemberg L-Finance, a subsidiary of Germany's L-Bank, which were brought on Tuesday at 20 basis points over US Treasuries, were believed to be trading around 26 over.

Deutsche Bank Frankfurt also brought a DM200m deal for Luebeck Hypothekenbank which it said saw a good response from German money market funds.

Sweden by one notch to Aa3 was not seen to affect existing debt a great deal, since the downgrade was largely in the price already. The possibility of a downgrade had led some eurobond houses to turn down recent approaches from a well-known Swedish borrower to launch a short-dated issue.

GECC was also active in the D-Mark sector, with a DM300m deal via Morgan Stanley in Frankfurt which some other houses thought was rather tightly priced. GECC has brought five deals in two days, in the dollar, Swiss franc, Ecu and D-Mark sectors.

The one dollar issuer was SNCB, the Belgian railway group. It entered the relatively uncrowded five-year sector with a \$250m deal via J.P. Morgan and Merrill Lynch, which said the highly-rated credit of the issuer had led to a good response.

Yorkshire Electricity, the UK utility, raised £200m with a 25-year debut eurobond with a 9.25 per cent coupon via UBS. The issue, rated AA by Standard & Poor's, is structured to allow the bonds to be eligible for inclusion in personal equity plans, as was announced in the UK Budget in November.

There are put options which can come into play in the event of a change in the regulatory environment or a takeover of Yorkshire Electricity, which has been rumoured as a bid candidate being eyed by

HSBC. The deal is also active in the D-Mark sector, with a DM300m deal via Morgan Stanley in Frankfurt which some other houses thought was rather tightly priced. GECC has brought five deals in two days, in the dollar, Swiss franc, Ecu and D-Mark sectors.

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NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees %	Spread bp	Book runner	
BNB	250	8.25	98.80R	Feb.2000	0.25R	+307/4% -99	Merrill Lynch International	
STERLING	Yonohira Electricity (A)	200	8.25	98.84R	Jan.2020	0.825R	+60/4% -17 UBS	
D-MARK								
GECC	100m	7.75	101.425	Jan.2005	1.75	-	Deutsche Bank	
GECC	300	7.25	99.80R	Feb.2005	0.25R	+57/4% -99	Morgan Stanley Frankfurt	
Luebeck Hypothekenbank (B)	200	8.10	100.075	Feb.1997	0.10	-	Deutsche Bank	
CCDC	150	9.99	100.00R	Jan.1997	0.10R	-	Swiss Bank Corp. Frankfurt	
SWISS FRANCS								
Toyota Motor Credit Corp.	150	5.375	102.50	Feb.2001	2.25	-	Swiss Bank Corp.	
ITALIAN LIRE	GECC	150bn	11.05	101.24	Feb.1998	1.375	-	Paribas Capital Markets
Sudwest LB Cap.Mds.(B)	150bn	11.125	101.10	Feb.1997	1.125	-	IMI Luxembourg	
GUARDIERS	BNG	500	8.00	99.40R	Feb.2005	0.325R	+287/4% -94 ABN Amro	
AUSTRALIAN DOLLARS								
Australian Ind.Dev.Corp.	100	10.25	100.425	Feb.2000	2.00	-	Hambros Bank	
Sudwestdeutsche LB Cap.Mds.	100	10.625	101.99	Feb.1997	1.25	-	Bartsby de Zoete Wedd	
PERUANAS								
Thiessos de Activos (B)	14bn	(d1)	100.00R	Oct.2013	0.35R	-	Bank Stearns/Caja de Madrid	

Final terms not established unless stated. Yield spread (over relevant government bond) at launch supplied by lead manager. ^{1/2} Floating rate note. ^{2/2} At reoffer level. ^{3/2} Callable bond. ^{4/2} Regulated issue. ^{5/2} Put option. ^{6/2} Plan-based. ^{7/2} 4.25% 10-year discount. ^{8/2} 6-month Libor +25bp. Short 1st coupon. ^{9/2} Long 1st coupon.

and a research note published by UBS said part of the bond would finance a special dividend of 90p a share.

INTERNATIONAL BONDS

New issue activity moved

yesterday to the D-Mark sector, with the European Investment Bank the biggest deal at DM1bn. Lead manager Deutsche Bank in Frankfurt said the bonds had met firm demand from institutions in Germany, the UK, Asia and the Emea region.

Deutsche Bank Frankfurt also brought a DM200m deal for Luebeck Hypothekenbank which it said saw a good response from German money market funds.

FT ACTUARIES FIXED INTEREST INDICES

Price indices

UK GILTS

Jan 5 Jan 4 Jan 3 Jan 2 Dec 30 Dec 29

29 Yr ago High Low

Up to 5 years (24)

2 to 10 years (22)

3 to 15 years (8)

4 to 20 years (9)

5 to 10 years (61)

6 to 10 years (2)

7 to 10 years (2)

8 to 10 years (13)

Average gross redemption yields are shown above. Coupon Bands: Low: 0% -74%; Medium: 8% -10%; High: 11% and over. ¹ Flat yield, ² Yr. ago to date.

FT FIXED INTEREST INDICES

Price indices

UK GILTS

Jan 5 Jan 4 Jan 3 Jan 2 Dec 30 Dec 29

29 Yr ago High Low

Up to 5 years (24)

2 to 10 years (22)

COMPANY NEWS: UK

Sales bring seasonal cheer to retailers

By Neil Buckley

Boots, the chemist and retailing group, reported a 6.1 per cent increase in sales for the three months to December 31, adding to the emerging picture of a reasonable, if unspectacular, Christmas for retailers.

At the same time Wm Morrison, the Bradford-based supermarket chain, reported total sales ahead 16.8 per cent and like-for-like sales, excluding new stores, up 4.9 per cent in the five weeks to January 1. Trading during Christmas week broke "all previous records", the company said.

Yesterday's statements followed news

of healthy sales increases from fashion group Next and Goldsmiths, the jeweller group. However, the US-based retailer Toys R Us told analysts earlier this week that its like-for-like sales in the UK had fallen 3 per cent in the eight weeks to Christmas.

Sir James Blyth, Boots' chairman, said the company's figures were an "excellent result in a fragile retail market". It stressed that sales growth reflected effective pricing and marketing policies more than any improvement in consumer confidence. The company stepped up its advertising campaigns for Boots the Chemists and Boots Opticians.

Total sales for Boots the Chemists increased 4.9 per cent, with like-for-like sales up 4.1 per cent. Selling price inflation fell half a percentage point to 1.7 per cent.

Sales of fine fragrances increased 20 per cent with cosmetics up 18 per cent and gifts 10 per cent.

However, over-the-counter healthcare sales increased only 1.7 per cent, from a high level during last year's flu epidemic. Sales of computer games, videos and music fell.

Boots Opticians increased total sales 20.5 per cent after strong performance from new in-store outlets, with like-for-like sales up 5.6 per cent.

Halfords, the motor accessories chain, increased total sales 8.5 per cent, and like-for-like sales 4.6 per cent, although sales in its garage servicing division were down.

Children's World increased sales 21.7 per cent, thanks to its new store opening programme, but like-for-like sales fell 1.8 per cent.

A G Stanley, the Fads home decorating business, increased like-for-like sales 3.6 per cent. The store disposal programme at Do It All, the DIY joint venture with W H Smith, led to an increase in like-for-like sales of 3.8 per cent but an overall sales decline of 2.7 per cent.

Talks start on Saatchi severance package

By Diane Summers, Marketing Correspondent

Lawyers for the Saatchi & Saatchi advertising group were yesterday starting to hammer out a severance package with representatives of Mr Maurice Saatchi, the company's deposed chairman.

The negotiations start from a base of £500,000, but the cost of the final package will exceed that by a substantial amount once bonus payments, pension rights and the value of any restricted covenants - covering, for example, not poaching staff for any new venture or approaching clients - are taken into account.

However, the company insisted that the proposed £5m of options for Mr Saatchi, which sparked the shareholder revolt, were not part of his existing contract and so would not be taken into account in the package.

There has been speculation that Mr Charles Saatchi, who co-founded the company with his brother in 1970 but stepped down from the board in 1993, will also sever links with it.

Mr Maurice Saatchi has

concentrating on "controlled growth" - both organic and acquired. The chairman suggested that Vardy was unlikely to buy another quoted motor group, but would continue to "buy potential", probably private concerns.

Historically the group buys

in January and February, and acquisitions can be expected at least before June.

Group turnover grew by 27

per cent to £184.6m (£142.7m).

earnings per share increased to 25.5p (5.3p) and the interim dividend is lifted to 2p (1.4p) to balance more evenly the interim and final pay-outs.



Trevor Humphries

David Lloyd: clubs constantly revising use of their space

New club helps David Lloyd advance to £7.6m

By David Blackwell

A first full-year contribution

from its Glasgow club helped

David Lloyd Leisure to

profits by 35 per cent for the

year to the end of September.

Mr David Lloyd, chairman,

said the purpose-built Renfrew

club - the group's first outside

south-east England - had

"worked brilliantly well". He

was confident of prospects for

clubs under construction in

Birmingham, due to open next

month and Bristol, scheduled

for April.

Pre-tax profits were £7.6m,

against £5.67m. Turnover rose

27 per cent from £19.3m to

£24.5m. Like-for-like operating

profits increased 12 per cent.

Excluding Renfrew, the total

number of memberships rose

by 8 per cent to a little more

than 21,000.

Membership fees, which

account for almost 60 per cent

of group income, rose by about

2.5 percentage points above the

rate of inflation. The value of

memberships sales increased by

14 per cent to £1.3m. Last year

84 per cent of members

rejoined the clubs - ahead of

group expectations.

Mr Lloyd said the clubs were

constantly revising the use of

their space in order to maximise

profitability, citing the

introduction of day nurseries

in some clubs. "As long as the

changing rooms and the car

park are big enough, you can

keep changing things to bring

more people through the door".

The group said on flotation

in 1993 that it would aim to

open two clubs a year. It has

submitted planning applications

in Cardiff and Manchester

and is ready to submit

applications for Edinburgh,

Leeds and Newcastle.

Gearing rose from 12 per

cent to 40 per cent last year.

Although the group is prepared

to let the level reach 75 per

cent as it continues to expand,

it does not expect it to go so

high.

Earnings per share were

12.67p, up from 10.85p. The pro-

posed final dividend of 2.2p

takes the total for the year to

3.85p (1.95p).

Abbey shows 73% growth to £4.58m

By John Murray Brown

Improved house sales in the UK and growth in the plant hire business pushed pre-tax

profits at Abbey, the house-

builder, up 73 per cent from

£12.65m to £45.55m (£4.54m) in

the half year to October 31

1994.

Abbey, originally an Irish

company and still registered in

Dublin, reported turnover up

from £18.8m to £24.4m,

reflecting high operational

gearing in the plant hire busi-

ness and a boost to house

prices in the early part of 1994.

Mr Charles Gallagher, chair-

man, said housing market con-

ditions were currently "less

encouraging". He warned that

higher costs would affect mar-

gins, together with rising

interest rates in the current

period.

However, he said the com-

pany was well placed to move

forward and "taking the year

as a whole we remain hopeful

of further progress".

The large funeral operators

say they would welcome legis-

lation as this would give pre-

paid plans greater credibility.

They point out, however, that

in some states in the US, such

as Georgia, where the regula-

tions are tough, there are very

few funeral plans.

The OPT did not say whether

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(Edward F. Brett, Chairman)

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COMMODITIES AND AGRICULTURE

Trade chief sees consumers driving farm subsidy cuts

By Deborah Hargreaves

World-wide farm subsidies are likely to diminish in coming years but pressure to reduce support will be driven by consumers and not global trade agreements, Mr Peter Sutherland, director general of the World Trade Organisation said yesterday.

"I think change will be driven by the refusal of society to bear the cost of agricultural subsidies," he told the Oxford Farming Conference.

The Uruguay Round of the General Agreement on Tariffs and Trade (which preceded the WTO) was not about free trade in farm products as many observers believed, Mr Sutherland said.

"It is about progressive liberalisation under a rule-based system."

He acknowledged that most European and US farmers still receive large direct subsidies that were protected in the so-called "green box" provision under the Uruguay Round. "But the agreement achieved a

balance which at least is visible and moving towards free trade."

Mr Francis Capelle, a French cereals farmer, told the conference that half of his income was derived from European Union subsidies. "It frightens me of course, but the progressive phasing out of subsidies should see the price of our commodities going up," he said.

Mr Capelle said he believed that by 2000, there would be around 150,000 large, full-time French farmers producing 75 per cent of the country's arable output. Those farmers could compete on a world basis with agricultural subsidies, he said.

Some 50,000 French farmers left the industry every year and more than half were over the age of 55, he said. That should reduce the number of farms in France from the current 800,000 to roughly 500,000 by the year 2000.

The largest farms were becoming much bigger and more efficient with some

350,000 smaller farmers expected to have part-time jobs away from their holdings by 2000, Mr Capelle said.

Mr Graham Robertson, president of Federated Farmers of New Zealand, said that only 1 per cent, or 300 farmers, had been forced to leave the business in New Zealand by financial difficulties since the halting of subsidies 10 years ago. But he said farms had become larger and less intensive with a doubling in the size of sheep herds.

Mr Capelle also called for a cut in European Union set-asides rules to 10 per cent (from the current level of 12 per cent, reduced from 15 per cent in October).

He said that was necessary to cope with a drop in cereals stocks, which could be as low as 12 million tonnes, equivalent to one month's consumption, by July 1996, compared with 45 million tonnes in 1993. A climatic accident such as a frost or drought could reduce cereals stocks below the average level of exports, he said.

Coffee export earnings surge

Coffee producing countries are reporting significantly higher export earnings following the mid-summer rally prompted last year by frost and drought in Brazilian growing areas, according to DKV, the German coffee industry association, reports Reuters from Hamburg.

"First origin estimates point to a doubling or trebling of export revenues in the 1994-95 marketing season," DKV said in the latest edition of Kaffee-Text, its quarterly market report.

"Countries which harvested their coffee crops in recent months have already benefited from the higher prices... others are about to see much improved prices now," it said, forecasting world 1994-95 export earnings at

\$10bn, up from \$5bn at the low point of the current cycle in 1992-93.

African coffee sales in 1994-95 were estimated at \$3bn compared with \$900m in 1993-94, DKV said. Uganda, which had originally expected to earn \$100m in 1994-95, had raised its sights to \$500m; and Ethiopia was hoping for a revenue of \$250m, compared with \$100m in the previous season.

In Central America, El Salvador was expecting to earn \$600m in 1994-95 after \$360m in 1993-94.

Apart from better trading incomes, farmers were also receiving higher incomes, which was hoped to result in a better agricultural infrastructure and spending on inputs, DKV said. Ex-farm prices in Uganda had trebled this season

and those in Ivory Coast had nearly doubled.

But higher export earnings might also stimulate inflation and governments' appetites for higher taxes, which could result in smuggling activity.

Increased activity in the coffee market was the main contributor to a rise in trading volume at the London Commodity Exchange last year.

Robusta coffee turnover rose 40.8 per cent to 1.25m lots, while white sugar volume was up 47.3 per cent at 466,587 lots, the LCE said yesterday. Total futures and options turnover in the exchange's markets rose 4.8 per cent to 3.76m lots.

The cocoa market remained subdued. While retaining its lead, the contract's total volume subsided 16.25 per cent to 1.85m lots.

Gas discovery lifts Philippines' energy hopes

David Lascelles on an ambitious plan for a much-needed increase in power generation

The government of the Philippines is hoping to pull together a group of energy companies early this year to agree the outline of an ambitious plan to tap newly discovered offshore gas for much-needed power generation.

The Malampaya project, named after a gas field discovered two years ago off the western island of Palawan, would involve a total outlay of up to \$4bn.

The field is of major importance to the Philippines, which, unlike its southern neighbour Indonesia, is energy poor and depends on imports for two thirds of its needs.

Mr Rulino Bomasang, under-secretary at the Department of Energy, says: "This is by far the largest single oil and gas discovery in this country". He points out that successful

development of the field would raise the Philippines' energy self-sufficiency from 38 per cent to 46 per cent.

The field, which is being developed jointly by Shell and Occidental Petroleum, contains an estimated 1,900bn-3,500bn cubic feet of gas and a quantity of oil. Daily production would amount to 400m cu ft of gas as well as about 26,000 barrels of oil.

The planned investment would also be the largest of its kind in the Philippines. However, the project is highly complex technically and also politically sensitive as it will require major decisions about the long-term structure of the Philippines' energy balance.

The field lies in 850m of water, and has already soaked up \$200m in exploration costs. It will also require a 450km

pipeline across terrain with major known seismic faults to get the gas to Manila, the main consumption centre.

The oil companies believe they can manage that part of the problem. More difficult, however, is securing agreement on consumption of the gas once it is landed and until this is done the oil companies are reluctant to spend any more money on development.

The government is keen to see a large expansion of electricity generation capacity to meet soaring demand and eliminate the "brown-outs" that are a feature of life in the Philippines.

It is seeking a commitment to build 3,000MW linked to the Malampaya field. Part of this, it believes, could come by converting the 1,200MW Bataan nuclear power station to gas.

The station, built in the mid-1980s by Westinghouse, has never been commissioned because of alleged safety defects, and the Philippine government is now involved in intricate legal negotiations with the US company. However, a consortium including Fluor of the US and Aces Brown Boveri is preparing to bid for the conversion work.

The rest of the required capacity could come from newly-built gas-fired power stations and would be overseen by Meralco, the private sector electricity distributor.

There is still a debate in government circles, however, about the extent to which coal and geothermal power should play a role in future energy plans. Until these are resolved, Malampaya may have to hold out.

"Our preferred route is through partnership with strong, well-connected local companies," says Mr Bomasang.

PRECIOUS METALS

LONDON BULLION MARKET

(Prices supplied by N M Rothschild)

GOLD (Troy oz.)

Cash 113.95 116.2

Previous 112.24 114.6

High/Low 112.8 115.9

AM Official 112.65 115.3

Kerb close 112.65 115.3

Open Int. 21,452

Total daily turnover 3,423

GOLD, special high grade (\$ per tonne)

Cash 113.85-7.5

Previous 112.24-6

High/Low 112.8-6.5

AM Official 112.65-6

Kerb close 112.65-6

Open Int. 21,452

Total daily turnover 3,423

GOLD, grade A (\$ per tonne)

Cash 113.95-7.5

Previous 112.24-6

High/Low 112.8-6

AM Official 112.65-6

Kerb close 112.65-6

Open Int. 21,452

Total daily turnover 3,423

GOLD, grade B (\$ per tonne)

Cash 113.95-7.5

Previous 112.24-6

High/Low 112.8-6

AM Official 112.65-6

Kerb close 112.65-6

Open Int. 21,452

Total daily turnover 3,423

GOLD, grade C (\$ per tonne)

Cash 113.95-7.5

Previous 112.24-6

High/Low 112.8-6

AM Official 112.65-6

Kerb close 112.65-6

Open Int. 21,452

Total daily turnover 3,423

GOLD, grade D (\$ per tonne)

Cash 113.95-7.5

Previous 112.24-6

High/Low 112.8-6

AM Official 112.65-6

Kerb close 112.65-6

Open Int. 21,452

Total daily turnover 3,423

GOLD, grade E (\$ per tonne)

Cash 113.95-7.5

Previous 112.24-6

High/Low 112.8-6

AM Official 112.65-6

Kerb close 112.65-6

Open Int. 21,452

Total daily turnover 3,423

GOLD, grade F (\$ per tonne)

Cash 113.95-7.5

Previous 112.24-6

High/Low 112.8-6

AM Official 112.65-6

Kerb close 112.65-6

Open Int. 21,452

Total daily turnover 3,423

GOLD, grade G (\$ per tonne)

Cash 113.95-7.5

Previous 112.24-6

High/Low 112.8-6

AM Official 112.65-6

Kerb close 112.65-6

Open Int. 21,452

Total daily turnover 3,423

GOLD, grade H (\$ per tonne)

Cash 113.95-7.5

Previous 112.24-6

High/Low 112.8-6

AM Official 112.65-6

Kerb close 112.65-6

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Open Int. 21,452

Energy hope
power generation

MARKET REPORT

Shares continue to drift lower on rate fears

By Terry Byland,
UK Stock Market Editor

London stocks continued yesterday to look impish with the outlook for US interest rates, slipping lower again after Wall Street opened easier. Trading volume remained well short of normal business levels, and activity was focused around a handful of actors rather than the usual stable of 200 and 300.

One of the leading new issues to build new values, Philippines Holdings, a joint venture of the local subsidiary and British Gas, was up 1.4 per cent to 11.65p. The group's chairman, Philip Rogers, the executive director in charge of international business at British Gas, says: "that he is reviewing a joint venture being considered with the local government, with a view to getting agreement by early next year. This would pave the way for real growth."

One of the leading new issues to build new values, Philippines Holdings, a joint venture of the local subsidiary and British Gas, was up 1.4 per cent to 11.65p. The group's chairman, Philip Rogers, the executive director in charge of international business at British Gas, says: "that he is reviewing a joint venture being considered with the local government, with a view to getting agreement by early next year. This would pave the way for real growth."

Apprehension ahead of today's employment data in the US strengthened, and some strategists warned that the US Federal Reserve

might tighten US rates by a further 1% percentage point when its Open Market Committee meets at the end of the month. The first step along this road could come today if the US December payroll statistics show a further rise, indicating growing strength in the US economy.

The FT-SE 100-share index closed 1.3 points down at 3,032.3, a touch above the day's low but not far from mid-session readings. The FT-SE Mid 250 Index, covering a wider range of UK stocks, lost 8.8 at 3,473.2. The Dow Jones Industrial Average was just over 4 points off when London closed for the day.

The sharper fall in the Footsie 250 reflected persistent pressure on the regional electricity companies as investors became increasingly convinced that bid moves in

the sector may run into referral to the UK takeover authorities - possibly beginning with the current bid from Trafalgar House for Northern Electric. Some of the recent speculative buyers of the sector have turned sellers this week.

This focus on the big stocks favoured by fund managers kept the total of shares traded at a low level, 436.1m yesterday against 493.7m previously.

But the value of retail, or genuine customer, business in equities regained the £1bn mark on Wednesday, a daily figure largely unchanged in December. This level implies profitable trading for London market firms.

Although the London market may remain overshadowed by worries over US interest rates for the near term, not all UK strategists are

unhappy. At Strauss Turnbull, Mr Ian Barnett commented that further rises in US interest rates are well anticipated in London and will "almost certainly not" cause problems for share prices when they arrive. He sees a London market well underpinned by economic fundamentals, with domestic earnings and dividends running well above the rates recorded 12 months ago.

The FT-SE 100 Index was also held back by weakness among the highly-capitalised pharmaceutical stocks, which helped the market recover in the closing days of last year. Another sharp fall in Wellcome reflected uncertainty over prospects for US regulatory approval for over-the-counter sales of Zovirax, the group's anti-herpes treatment.

However, one important factor underpinning the London market is believed to be the significant differential between the UK market and Wall Street. Traditionally, this has been seen as a buying signal and traders were drawing comfort yesterday from the relatively stable performance of the US equity market in the face of the renewed concerns over interest rates.

The apparently favourable trend in Christmas sales among the retailers has improved sentiment on the domestic side of the London market. But traders agree that the outlook for the Footsie will depend on how global investors react to the widely predicted increase in US interest rates. For this reason, equity strategists are paying close attention to daily activity in bond markets in Europe and New York.

Retail sector active

General profit-taking, and profits downgrading, combined to reverse an early advance in Boots, after the retailer announced third-quarter sales figures marginally ahead of expectations.

Sales improved by 6.1 per cent from the same period a year earlier, with the group saying it had experienced a strong pre-Christmas trading

period which more than made up for the sluggish trading in October and November.

The shares initially rose 5 to the day's peak of 502p after publication of the statement, but retreated to end 3 lighter at 494p after trade of 2.1m, with Smith New Court said to have scaled back current year profits expectations.

Another brokerage concern, which refused to be named, downgraded its current year estimate by 26m to "take account of a higher than expected interest charge following the recent share buy-back".

In the rest of the sector, dealers celebrated the positive trading statement from clothes

retailer Next, which gained 1% at 255p as several brokers lifted profit expectations.

Electrical goods retailer Dixons was in demand as Cazenove, the group's broker, along with Kleinwort, Benson and Smith New Court, all issued recommendations on the stock. The shares advanced 6 to 133p. Analysts predict profits of around £24m. Marks and Spencer lost 7% to 323p after UBS reiterated its sell stance on the stock in a detailed note on the stores sector.

RTZ weaker

RTZ, the world's biggest mining company, fell sharply after

the close of pit trading, down

20.5 for a three-day retreat of almost 50 points. The premium to the cash market was 12 points or two points short of fair value.

The best of the session was right at the opening, with the March contract briefly resting on 3,070, while the 3,030.8 worst of the day was touched just prior to the official close at 4.10pm.

Activity was said to be much healthier, with 10,054 lots dealt during pit trading, up from 8,718 on Wednesday. In late, screen-based trading, contract numbers rose comfortably above 11,000.

Volume in the options market also improved, advancing to 35,259 contracts, from 31,934 on the previous day. FT-SE and Euro FT-SE trading accounted for just under 19,000 lots.

At 1,634 contracts, HSBC was the most active stock option, thanks mostly to one big trade by BZW which created 1,500 lots. BP saw 1,538 lots, and RTZ, Glaxo and British Gas all exceeded 1,000.

Cal 6/95 Put 1.055 * Underlying index value. Premiums shown are based on settlement prices.

* Listed date apply only point

Mar 3490.0 -20.0 0 365

several securities houses took a more negative view. The shares also reacted to the weaker copper price.

Agency broker James Capel

downgraded its recommendation on the stock from buy to hold and Kleinwort Benson, which had been a long-term buyer, took a more neutral view. Kleinwort believes the share price is already discounting peak earnings and will trade in a 750p to 900p range for December.

Also, copper, which contributes around a third of RTZ's profits, has suffered over the past two days, having hit a near six-year high at the end of the year. The shares closed 16

lower at 803p in the registered on turnover of almost 5m.

Airways wanted

Standing firm against the market downturn, British Airways put on 4 at 365p in 4.3m turnover following an increase in traffic flows and rising load factors for December.

Traffic improved 6.7 per cent last month, while the latest load factors suggest that the airline's margins are starting to widen. On the strength of this, UBS has upgraded its profit estimate for this year by £20m to £450m pre-tax. BAA, which produces December traffic numbers on January 16, found itself caught up in the excitement, gaining 4 at 475p.

In contrast, P&O continued to wilt under the impact of competition worries, easing a further 7 to 589p for a two-day set-back of 21.

Satellite broadcaster BSkyB was the most heavily traded stock in London as investors decided to take profits ahead of the end of the stabilisation period which followed the recent flotation at 256p a share. The stock receded 10 to 245p with 19m trade.

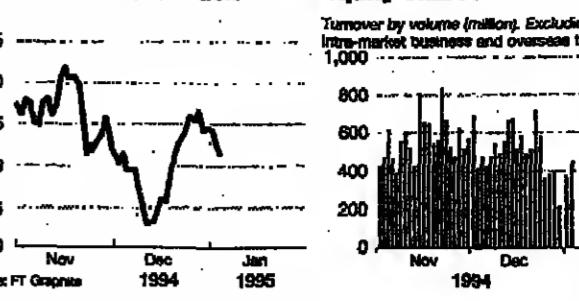
The stabilisation period permits the company's adviser to buy and sell shares to smooth out initial volatilities. However, it ends at the close of trading today and some analysts feel that the shares could fall sharply as the support disappears. Pearson and Granada, which have significant stakes in the broadcaster, fell 10 to

543p and 4 to 502p.

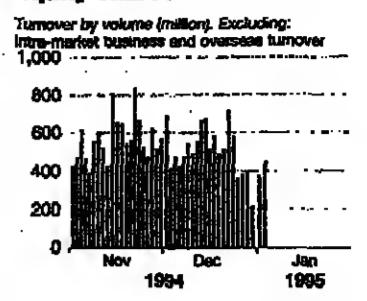
Wellcome lost 19 at 667p on increasing concern over whether it will win approval in the US to sell its Zovirax antivirals drug over the counter.

Worries about Zovirax were voiced at morning meetings, with UBS reiterating a sell

FT-SE-A All-Share Index



Equity Shares Traded



Key Indicators

Indices and ratios	FT-SE 100	FT-SE-A Non Finx p/e	FT Ordinary Index	FT-SE-A All-Share
FT-SE 100	3032.3	19.3	2331.8	-15.5
FT-SE Mid 250	3473.3	8.8	2149.0	(17.83)
FT-SE-A 350	1621.1	8.4	2042.0	-21.0
FT-SE-A All-Share	1507.07	7.73	1041.0	8.80
FT-SE-A All-Share yield	4.04	(4.02)	2.19	(2.20)
Long gilt/equity ratio	4.04	(4.02)	4.04	(4.02)

Best performing sectors	1 Other Services & Bsns	2 Extractive Inds	3 Pharmaceuticals	4 Retailers, Food	5 Diversified Inds
1 Other Services & Bsns	10.4	-1.7	1.4	-1.3	-1.1
2 Household Goods	-0.1	1.3	-1.4	-1.3	-1.1
3 Textiles & Apparel	-0.2	1.2	-1.3	-1.2	-1.1
4 Tobacco	-0.2	1.2	-1.2	-1.2	-1.1
5 Diversified Inds	-0.2	1.1	-1.1	-1.1	-1.1

Worst performing sectors	1 Extractive Inds	2 Pharmaceuticals	3 Retailers, Food	4 Gas Distribution	5 Electricity
1 Extractive Inds	-1.7	-1.4	-1.3	-1.2	-1.1
2 Pharmaceuticals	-1.4	-1.3	-1.2	-1.1	-1.1
3 Retailers, Food	-1.3	-1.2	-1.2	-1.1	-1.1
4 Gas Distribution	-1.2	-1.1	-1.1	-1.1	-1.1
5 Electricity	-1.1	-1.1	-1.1	-1.1	-1.1

offset by the hook profit from the recent sale of the Angus subsidiary.

Motor distributors produced a number of modest features, helped by a 3 per cent rise in November, new registrations. Cowie Group added 3 to 229p with BZW safely placing the rump of the company's £35m rights issue at 226p. Reg Vardy was marked up 14 to 165p following strong interim profits.

Among engineering shares, Babcock International held steady at 295p despite a surge in turnover to 8.2m. Two large lines of stock changed hands with two deals of 3.4m done at 295p. British Steel was also the subject of a number of sizeable deals which left the shares 2 lower at 153p in 8.5m.

APV rebounded 3% to 35p on hopes that the long awaited statement on restructuring could shortly emerge, although some analysts have begun to bet that the group will keep the stock market waiting until its annual results emerge at the end of February.

Royal Insurance dropped 7% to 225p as NatWest Securities took a less enthusiastic stance after Smith New Court cut its forecast for 1994 by 2.4m to 46m to an historic cost net income figure of \$280m to reflect the unusually warm weather in November.

Several brokers favoured shares group Bass and the shares hardened 3 to 32p.

Property stocks traded easier after UBS was reported to have downgraded the estimated asset value of some of the leading stocks in the sector. Worries of a further increase in interest rates were also said to have overhang the shares. Hammerson gave up 9 to 33p, and MEPC lost 4 to 37p.

BBA hardened 2% to 206p, in heavy turnover of 4.5m, after it emerged that the engineering group had recently closed down its Page Avjet aircraft remediation business based in Orlando, in the US.

Mr Mustapha Omar at Williams de Broe said: "This is good news. It gets rid of a loss maker in the aviation division and the hit to the profit and loss account will be more than

NEW HIGHS AND LOWS FOR 1994/95

NEW HIGHS FOR 1994

NEW LOWS FOR 1995

NEW HIGHS FOR 1995

NEW LOWS FOR 1994

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MARKETS REPORT

Peseta declines to new low against D-Mark

The Spanish currency dropped to a record low against the D-Mark yesterday amid persistent rumours that the country's central bank had intervened on the peseta's behalf, writes Peter Finch.

Wednesday's interest rate rise failed to lift the peseta's fortunes and it closed at Pt85.54 against the D-Mark, from Pt85.30. The currency's previous low against the D-Mark was Pt85.30.

After the close of European trading the Swedish krona fell on news that Moody's Investors Service had downgraded Sweden's rating on long-term foreign currency debt. In London, it closed at Skr4.786 against the D-Mark, from Skr4.776.

New macroeconomic targets announced by the Mexican finance ministry for 1995 helped to firm the peso, which closed in London at 5.45 pesos against the dollar, from 5.575 pesos. Banco de Mexico said the peso was "very under-

valued" at current rates.

The dollar lost some of its shine as fresh selling from exporters curtailed its rise against the yen. In London, the dollar closed at Y101.0060 against the yen, from Y101.3150 and at DM1.5585 against the D-Mark, from DML559.

Throughout the day, there was widespread talk of intervention by the Bank of Spain to defend its beleaguered currency. Traders said the bank was selling dollars for D-Marks and buying pesetas with D-Marks, but the bank refused to comment on the rumours, which did not help the currency.

The peseta plunged through its all-time record low in early European trading and then

hovered around that level. Mr Julian Jessop, analyst at HSBC Markets, said: "It just goes to show that higher interest rates do not help currencies, especially if the economic fundamentals are dodgy."

Mr Michael Remers, a currency analyst at IDEAS, the financial advisory service, said recent inflation data and Spain's current account deficit, as well as an unstable political scene, were providing the real focus for currency investors.

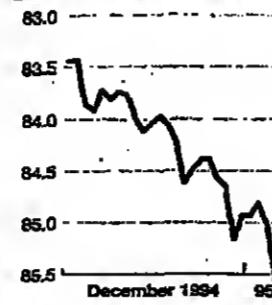
The action by Moody's Investor's Service to cut Sweden's foreign-currency debt rating from Aa3 to Aa2 came a day after market rumours had predicted the credit agency would not make such a move.

Mr Remers said: "The downgrade was largely discounted by the markets so the rumour that it was not going to happen was very positive for the Swedish krona."

After the close of European markets, the Swedish currency

Peseta

Against the D-Mark (Ptas per DM)



Source: FT Graphics

was trading at Skr4.8120-1.8170 against the D-Mark, down from its London close. Mr Remers said he expected the krona to weaken as far as Skr4.826.

The D-Mark firmed against most of the European crosses as the Bundesbank council left the German discount, Lombard and repo rates steady after the council's regular meeting.

■ The Mexican government announced revised macroeconomic goals for 1995, helping the peso to recover from Wednesday's losses.

The new targets included the prediction that Mexico would experience consumer inflation of 10 per cent by the end of the year and that the peso would rise to 45 pesos against the dollar.

■ Sterling maintained a stable, if unspectacular, performance, closing in London at DM2.4286

against the D-Mark from DM2.4357 and \$1.5634 against the dollar from \$1.5624.

Mr Jonathan Griggs, chief economic adviser at Barclays Bank, said: "Sterling is under-valued against the European currencies. It is fundamentally below its purchasing power equilibrium."

■ The dollar traded within very narrow ranges above and below Y101 as markets braced for today's non-farm payroll report. US jobless claims for the last week of 1994 rose to their highest levels since mid-July and factory orders increased by 2.6 per cent, but the currency was largely unaffected.

Mr Gerard Lyons, chief economist at DKB International, said: "Because the jobless figure came from the last week of year, it may have been due to holiday effects."

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WORLD INTEREST RATES

January 5	Over night	One month	Three months	Six months	One year	Long term	Dis. rate	Repo rate
Belgium	5%	5%	5%	6%	6%	7%	4.5%	-
week ago	5%	5%	5%	6%	6%	7%	4.5%	6.7%
France	5%	5%	5%	6%	6%	7%	4.5%	-
week ago	5%	5%	5%	6%	6%	7%	4.5%	6.7%
Germany	4.8%	5%	5.1%	5.3%	5.3%	5.8%	4.5%	4.8%
week ago	4.8%	5%	5.2%	5.4%	5.4%	5.8%	4.5%	4.8%
Ireland	5%	5%	5%	6%	6%	7%	-	5.2%
week ago	5%	5%	5%	6%	6%	7%	-	5.2%
Italy	6%	6%	6%	7%	7%	8%	7.5%	8.2%
week ago	6%	6%	6%	7%	7%	8%	7.5%	8.2%
Netherlands	4.8%	6.1%	5.2%	5.4%	5.4%	5.5%	5.2%	-
week ago	4.8%	6.1%	5.3%	5.5%	5.5%	5.6%	5.2%	-
Switzerland	5.5%	5.7%	4%	4%	4%	4%	4.5%	4.5%
week ago	5.5%	5.7%	4%	4%	4%	4%	4.5%	4.5%
US	5%	5%	5%	6%	6%	7%	4.7%	-
week ago	5%	5%	5%	6%	6%	7%	4.7%	-
Japan	5%	5%	5%	6%	6%	7%	4.7%	-
week ago	5%	5%	5%	6%	6%	7%	4.7%	-

■ In its daily money market operations the Bank of England forecast a shortage of £15bn and provided liquidity of £1bn. It provided late assistance of £130m. Overnight rates traded between 6% and 4% per cent.

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WORLD STOCK MARKETS

EUROPE												WORLD STOCK MARKETS																					
EUROPE						WORLD STOCK MARKETS						EUROPE						WORLD STOCK MARKETS															
High		Low		Ytd		PE		High		Low		Ytd		PE		High		Low		Ytd		PE		High		Low		Ytd		PE			
6	4	5	3	1	2	1	2	6	4	5	3	1	2	1	2	6	4	5	3	1	2	1	2	6	4	5	3	1	2				
Austria (Jan 5 / Sch)	1,070	1,070	1,230	1,230	22			LVHN	841	-8	902	901	21			Photo	9,735	-16	12,700	12,700	2				700	-18	180	180	18				
Belgium	800	798	820	820	25			SRI	10,050	-35	9,800	8,800	8			Jen	740	-18	180	180	18				Kest	580	-5	812	387	12			
Denmark	1,070	1,070	1,230	1,230	25			Telecom	4,195	-10	1,200	1,000	2			Khoms	887	-18	180	180	18				Secu	613	-5	812	387	12			
Finland	1,070	1,070	1,230	1,230	25			NEC	1,250	-10	1,375	1,400	22			Khoms	887	-18	180	180	18				Secu	613	-5	812	387	12			
France	1,070	1,070	1,230	1,230	25			Unilever	10,220	-20	20,000	21,000	21			Khoms	887	-18	180	180	18				TNT	2,05	-6	374	1,91	72			
Germany	1,070	1,070	1,230	1,230	25			Unilever	10,220	-20	20,000	21,000	21			Kohn	1,110	-10	1,200	1,200	18			Secu	613	-5	812	387	12				
Iceland	1,070	1,070	1,230	1,230	25			Unilever	10,220	-20	20,000	21,000	21			Kohn	1,110	-10	1,200	1,200	18			TNT	2,05	-6	374	1,91	72				
Ireland	1,070	1,070	1,230	1,230	25			Unilever	10,220	-20	20,000	21,000	21			Kohn	1,110	-10	1,200	1,200	18			Secu	613	-5	812	387	12				
Italy	1,070	1,070	1,230	1,230	25			Unilever	10,220	-20	20,000	21,000	21			Kohn	1,110	-10	1,200	1,200	18			TNT	2,05	-6	374	1,91	72				
Portugal	1,070	1,070	1,230	1,230	25			Unilever	10,220	-20	20,000	21,000	21			Kohn	1,110	-10	1,200	1,200	18			Secu	613	-5	812	387	12				
Spain	1,070	1,070	1,230	1,230	25			Unilever	10,220	-20	20,000	21,000	21			Kohn	1,110	-10	1,200	1,200	18			TNT	2,05	-6	374	1,91	72				
Sweden	1,070	1,070	1,230	1,230	25			Unilever	10,220	-20	20,000	21,000	21			Kohn	1,110	-10	1,200	1,200	18			Secu	613	-5	812	387	12				
UK	1,070	1,070	1,230	1,230	25			Unilever	10,220	-20	20,000	21,000	21			Kohn	1,110	-10	1,200	1,200	18			TNT	2,05	-6	374	1,91	72				
Belgium (Jan 5 / Frs)	1,070	1,070	1,230	1,230	25			Unilever	10,220	-20	20,000	21,000	21			Kohn	1,110	-10	1,200	1,200	18			TNT	2,05	-6	374	1,91	72				
Denmark (Jan 5 / Frs)	1,070	1,070	1,230	1,230	25			Unilever	10,220	-20	20,000	21,000	21			Kohn	1,110	-10	1,200	1,200	18			TNT	2,05	-6	374	1,91	72				
France (Jan 5 / Frs)	1,070	1,070	1,230	1,230	25			Unilever	10,220	-20	20,000	21,000	21			Kohn	1,110	-10	1,200	1,200	18			TNT	2,05	-6	374	1,91	72				
Germany (Jan 5 / Frs)	1,070	1,070	1,230	1,230	25			Unilever	10,220	-20	20,000	21,000	21			Kohn	1,110	-10	1,200	1,200	18			TNT	2,05	-6	374	1,91	72				
Italy (Jan 5 / Frs)	1,070	1,070	1,230	1,230	25			Unilever	10,220	-20	20,000	21,000	21			Kohn	1,110	-10	1,200	1,200	18			TNT	2,05	-6	374	1,91	72				
Spain (Jan 5 / Frs)	1,070	1,070	1,230	1,230	25			Unilever	10,220	-20	20,000	21,000	21			Kohn	1,110	-10	1,200	1,200	18			TNT	2,05	-6	374	1,91	72				
Sweden (Jan 5 / Frs)	1,070	1,070	1,230	1,230	25			Unilever	10,220	-20	20,000	21,000	21			Kohn	1,110	-10	1,200	1,200	18			TNT	2,05	-6	374	1,91	72				
UK (Jan 5 / Frs)	1,070	1,070	1,230	1,230	25			Unilever	10,220	-20	20,000	21,000	21			Kohn	1,110	-10	1,200	1,200	18			TNT	2,05	-6	374	1,91	72				
Belgium (Jan 5 / Frs)	1,070	1,070	1,230	1,230	25			Unilever	10,220	-20	20,000	21,000	21			Kohn	1,110	-10	1,200	1,200	18			TNT	2,05	-6	374	1,91	72				
Denmark (Jan 5 / Frs)	1,070	1,070	1,230	1,230	25			Unilever	10,220	-20	20,000	21,000	21			Kohn	1,110	-10	1,200	1,200	18			TNT	2,05	-6	374	1,91	72				
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Germany (Jan 5 / Frs)	1,070	1,070	1,230	1,230	25			Unilever	10,220	-20	20,000	21,000	21			Kohn	1,110	-10	1,200	1,200	18			TNT	2,05	-6	374	1,91	72				
Italy (Jan 5 / Frs)	1,070	1,070	1,230	1,230	25			Unilever	10,220	-20	20,000	2																					

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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AMERICA

Dow pays little heed to decline in bonds

Wall Street

US shares were mixed yesterday morning as blue chip stocks gave up some of their gains of the day before, writes *Richard Waters in New York*.

By 1pm, the Dow Jones Industrial Average had receded 6.06 to 3,851.59. The more broadly based Standard & Poor's 500 was down 0.31 at 460.40 and the American Stock Exchange composite had slipped 0.36 to 433.18. The Nasdaq composite, meanwhile, was up 1.20 on the morning, at 747.04. Volume on the NYSE was 18m shares.

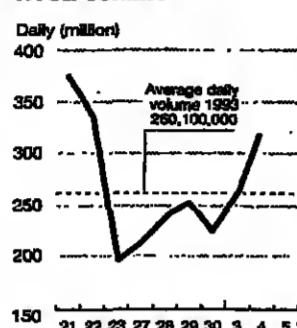
After recording solid gains on Wednesday, trading was generally lacklustre ahead of today's December employment report. Traders paid little attention to the sinking bond market, which was troubled by data showing stronger than expected gains in factory goods orders for November. Nor was the stock market unduly concerned by data on initial unemployment claims for the final week of last year, with traders preferring to hold firm in advance of the full employment report this morning.

Retailing companies were mostly higher as stores reported their December sales. Dayton Hudson rose 3% to \$70. Dillard Department

Stores was up 3% at \$257. JC Penney climbed 3% to \$43 and Wal-Mart firmed 3% to \$22. Sears Roebuck eased 3% to \$47 despite a strong 7.9 per cent rise in same store sales.

Seagram was up 3% at \$299 after the spirits and soft drinks company announced that it would buy the juice operations of Dole Food for approximately \$285m. The deal will not

NYSE volume



include Dole's trademark pineapple juice operations. Dole rose \$7 to \$247. Eli Lilly gained 3% at \$65 after the pharmaceuticals company reported that it would pay Genentech about \$145m to settle a dispute over a patent on recombinant human growth hormone. Genentech rose 3%

to 46% on the news, which also helped another biotech company, Centocor, which had also faced legal action from Genentech. Centocor's shares rose \$7 to \$174.

Among other drug companies, Bristol-Myers Squibb moved up 3% to \$68 after the company won regulatory approval to sell its anti-depressant, Serzone, in the US. Meanwhile, shares in Kemper, the insurance group which was the subject of two takeover approaches last year, jumped 4.5% amid rumours that the company could be the subject of another takeover bid. However, its share price, at \$41.50, was still well below the high of nearly \$65 hit last summer.

Canada

Toronto was searching for direction yesterday after two days of declines, and by 1pm the TSX 300 composite index registered a 1.76 advance at 4,162.29. Volume picked up to a hefty 32.8m shares by 1pm. Analysts commented that the market was likely to remain cautious until after the next meeting of the US Federal Open Market Committee on January 31. Many investors believed that this month's US economic data would indicate that the US economy was finally slowing.

Mexico up on Ortiz comments

Equities in Mexico reacted favourably to the meeting of Mr Guillermo Ortiz, the finance minister, with US investors and fund managers in New York early yesterday.

Comments from Mr Ortiz, which included his statement that the country was able to cover its short-term debt commitments, lifted the peso

against the dollar. The IPC index added 15.58 or 0.7 per cent at 2,235.45.

Brazil

Sao Paulo was up 0.4 per cent in light midday trading, but the rise was technically inspired following a loss of more than 11.4 per cent in the

index over the last two weeks. The Bovespa index was 47 higher at 39,726 by 1pm in turnover of R\$116.8m (\$138.7m).

Argentina

Buenos Aires lost an early gain of more than 1 per cent, with the Merval index up 0.72 at 441.10 by midsession.

S Africa marked lower for third straight day

Johannesburg was lower for the third consecutive day after bullion traded around \$375 an ounce, and support appeared towards the close to steady prices in thin trade.

Industrials managed a steady showing, largely as a result of Wall Street's gains overnight and some foreign interest in the sector. However, dealers said that losses for South African ADRs in New York had capped any chance of a bounce in the stocks.

The overall index finished 26.8 down at 5,751.7 and industrials were 10.8 lower at 6,361, while golds weakened 38.2 or 2 per cent to 1,860.7 for an 8 per cent drop over the last three days. De Beers lost 25 cents at R93.25, Anglo's fell R2.50 to R226 and SAB shed R1.25 to R55. Liberty gave up 50 cents at R94.50 in a further fall from late-December's R100 high. Banks came under pressure, Absa dipping 20 cents to R11.60 and Nedcor 50 cents to R42.50.

EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES

Market	No. of stocks	Dollar terms			Local currency terms			Dollar index		
		Dec. 30 1994	% Change over week	% Change on Dec. '93	Dec. 30 1994	% Change over week	% Change on Dec. '93	Dec. 30 1994	% Change over week	% Change on Dec. '93
Latin America	(207)	578.55	-0.2	-10.9	451,312.52	-4.0	-28.0	137.10	146.57	189.15
Argentina	(24)	735.41	-4.0	-20.0	1,215,903.02	-0.1	-1.1	162.07	161.78	193.88
Brazil	(57)	333.85	+1.6	+64.8	1,384.73	+0.0	+1.0	138.67	133.22	128.95
Chile	(25)	785.03	-0.2	+42.3	1,261.88	-1.0	-32.0	133.35	134.19	133.71
Colombia ^a	(11)	811.58	+5.0	+25.9	1,195.33	+5.7	+28.8	133.22	133.35	132.91
Mexico	(67)	606.94	-2.6	-39.7	1,288.27	+2.7	+4.5	132.74	134.98	134.98
Peru ^b	(11)	178.33	-0.8	+17.5	237.83	+0.2	+14.8	130.29	130.29	130.29
Venezuela ^c	(12)	494.96	+6.8	+16.4	1,832.85	+6.8	+36.0	137.49	137.49	137.49
Asia	(556)	248.38	-0.4	-14.7	1,020.50	-0.2	-1.1	132.91	132.91	132.91
China ^d	(16)	75.88	-1.5	-49.2	80.96	-1.7	-50.7	132.91	132.91	132.91
South Korea ^e	(156)	138.78	-0.8	+15.8	141.75	-1.1	+12.8	132.91	132.91	132.91
Philippines	(19)	298.10	-0.8	-12.5	351.38	+0.2	-20.9	132.91	132.91	132.91
Taiwan, China ^f	(30)	164.41	+4.3	+21.8	162.26	+3.9	+21.3	132.91	132.91	132.91
India ^g	(76)	123.49	+10.1	+6.0	137.61	+0.0	+6.9	132.91	132.91	132.91
Indonesia ^h	(38)	99.76	-0.8	-20.0	119.08	-0.4	-18.4	132.91	132.91	132.91
Malaysia	(104)	266.66	-1.0	-21.4	251.28	-1.4	-25.4	132.91	132.91	132.91
Pakistan ⁱ	(15)	368.09	+3.4	+5.6	511.55	+3.5	+3.2	132.91	132.91	132.91
Sri Lanka ^j	(5)	171.98	+0.7	-3.0	185.46	+0.7	+2.8	132.91	132.91	132.91
Thailand	(35)	383.50	-0.7	-19.7	382.28	-0.8	-20.9	132.91	132.91	132.91
Euro/Mid East	(129)	118.49	-1.7	-30.0	106.82	-0.2	-1.1	132.91	132.91	132.91
Greece	(23)	225.65	+1.4	-0.6	367.69	+0.1	-4.4	132.91	132.91	132.91
Hungary ^k	(9)	151.75	-1.7	-3.6	206.57	-3.8	+2.3	132.91	132.91	132.91
Jordan	(10)	130.02	+1.2	-9.4	223.33	-1.2	-7.1	132.91	132.91	132.91
Poland ^l	(12)	469.35	-2.0	-42.6	720.06	+3.0	+34.8	132.91	132.91	132.91
Portugal	(26)	121.06	+10.5	+6.4	132.47	-1.3	-4.1	132.91	132.91	132.91
Turkey ^m	(40)	121.75	-4.5	-42.7	2,212.92	-2.5	-82.1	132.91	132.91	132.91
Zimbabwe ⁿ	(5)	244.96	-0.1	+21.1	301.42	-0.4	+41.1	132.91	132.91	132.91
Composites	(850)	308.69	-0.6	-13.6	1,020.50	-0.4	-1.1	132.91	132.91	132.91

Indices are calculated at mid-week, and weekly changes are percentage movements from the previous Friday. Data date Dec. 1989-1990 except those noted for 1989-1991, 1990-1992, 1991-1992, 1992-1993, 1993-1994, 1994-1995. Data date Dec. 31 1989, Jan. 1 1990, Feb. 1 1990, Mar. 1 1990, Apr. 1 1990, May 1 1990, June 1 1990, July 1 1990, Aug. 1 1990, Sept. 1 1990, Oct. 1 1990, Nov. 1 1990, Dec. 1 1990, Jan. 1 1991, Feb. 1 1991, Mar. 1 1991, April 1 1991, May 1 1991, June 1 1991, July 1 1991, Aug. 1 1991, Sept. 1 1991, Oct. 1 1991, Nov. 1 1991, Dec. 1 1991, Jan. 1 1992, Feb. 1 1992, Mar. 1 1992, April 1 1992, May 1 1992, June 1 1992, July 1 1992, Aug. 1 1992, Sept. 1 1992, Oct. 1 1992, Nov. 1 1992, Dec. 1 1992, Jan. 1 1993, Feb. 1 1993, Mar. 1 1993, April 1 1993, May 1 1993, June 1 1993, July 1 1993, Aug. 1 1993, Sept. 1 1993, Oct. 1 1993, Nov. 1 1993, Dec. 1 1993, Jan. 1 1994, Feb. 1 1994, Mar. 1 1994, April 1 1994, May 1 1994, June 1 1994, July 1 1994, Aug. 1 1994, Sept. 1 1994, Oct. 1 1994, Nov. 1 1994, Dec. 1 1994, Jan. 1 1995, Feb. 1 1995, Mar. 1 1995, April 1 1995, May 1 1995, June 1 1995, July 1 1995, Aug. 1 1995, Sept. 1 1995, Oct. 1 1995, Nov. 1 1995, Dec. 1 1995, Jan. 1 1996, Feb. 1 1996, Mar. 1 1996, April 1 1996, May 1 1996, June 1 1996, July 1 1996, Aug. 1 1996, Sept. 1 1996, Oct. 1 1996, Nov. 1 1996, Dec. 1 1996, Jan. 1 1997, Feb. 1 1997, Mar. 1 1997, April 1 1997, May 1 1997, June 1 1997, July 1 1997, Aug. 1 1997, Sept. 1 1997, Oct. 1 1997, Nov. 1 1997, Dec. 1 1997, Jan. 1 1998, Feb. 1 1998, Mar. 1 1998, April 1 1998, May 1 1998, June 1 1998, July 1 1998, Aug. 1 1998, Sept. 1 1998, Oct. 1 1998, Nov. 1 1998, Dec. 1 1998, Jan. 1 1999, Feb. 1 1999, Mar. 1 1999, April 1 1999, May 1 1999, June 1 1999, July 1 1999, Aug. 1 1999, Sept. 1 1999, Oct. 1 1999, Nov. 1 1999, Dec.